

its the city
thy and Stefan W

French franc

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An election with stark choices

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A patchy Christmas

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The future at risk

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Tomorrow's Weekend FT

India's child labourers: sold into a life of slavery

FT NEWSPAPER
OF THE YEAR

FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY DECEMBER 18 1992

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Crédit Lyonnais deal with BfG hits last-minute hitch

The proposed acquisition by Crédit Lyonnais of a majority stake in BfG Bank, the financially troubled German bank, has run into last-minute difficulties over guarantees on the bank's balance sheet liabilities. The purchase, potentially one of the largest cross-border deals in European financial services, was due to have been completed by the end of the year. The deal valued the German bank at DM2.1bn (\$1.3bn). Page 17

France resists interest rates rise: The French government verbally defended the franc's existing parity against the D-Mark, but did not raise official interest rates. "I am absolutely against any talk of devaluation or of floating the European currencies," said prime minister Pierre Bérégovoy. Page 16 and Lex

Fragile accord on Bosnia: Nato foreign ministers reached a shaky compromise on further action to be taken against the Bosnian Serbs, saying the UN Security Council would "shortly consider" a resolution to enforce the no-fly zone. Page 16; Major seeks US backing, Page 7

Hopes fade for German pact: Rapid conclusion of a "solidarity pact" between government, opposition, trade unions and employers seemed less likely as serious differences emerged over tax plans and aid to east Germany. Page 2

Gait talks to break: Trade negotiators are today expected to call a halt to the pre-Christmas push for a breakthrough in the Uruguay Round of talks on global trade liberalisation. Page 5

European car sales: Sales of new cars in western Europe increased by 1.2 per cent last month, with higher demand in Germany and France, but carmakers remain gloomy about the outlook for 1993. Page 2

Gaidar appointed presidential adviser:



Yegor Gaidar (left), the Russian prime minister replaced three days ago by the more conservative Viktor Chernomyrdin, has been appointed presidential adviser on economic policy. The move suggests that President Boris Yeltsin, who arrived in Beijing yesterday at the start of

a state visit, has not given up his aim of committing Russia to a free-market road. Page 2; Beijing welcomes Yeltsin, Page 5

SKF, world's leading roller bearing manufacturer, predicted a SKr1.5bn (\$264m) loss in 1992 as it announced further job cuts and a SKr1.1bn provision. Page 17

Unicef urges 'basic needs movement': The UN Children's Fund called for a worldwide popular movement to raise \$25bn annually to meet children's needs for food, clean water and basic health care. Page 5

Indian PM likely to survive: Prime minister P V Narasimha Rao last night looked set to survive a parliamentary no-confidence motion over his handling of the Ayodhya mosque crisis. Page 5

Peppi-Cola, US soft drinks group, has won its three-year battle to reclaim control of the marketing and distribution of its brand in France from French mineral water group Perrier. Page 18

Conflicting data on UK economy: British manufacturers reported a slight improvement in orders over the past month, but a bigger-than-expected rise in unemployment holds out little prospect of swift recovery. Page 7

Call for Japanese reforms: The EC has called for Japan to make concessions in areas such as legal and financial services, as well as relaxing its rice import ban. Page 4; Tokyo tax plans, Page 5

Lehel, Hungarian refrigerator producer owned by Electrolux of Sweden, forecast a 16.6 per cent rise in 1992 profits to Ft950m (\$11.5m), mainly reflecting a sharp improvement in productivity and an upturn in local demand. Page 17

Barclays Bank has provided \$240m (\$365m) to cover possible losses on its \$422m exposure to Imry, a property group, in one of the largest individual debt write-offs in UK banking history. Page 17; Lex, Page 16

American Express, financial services and travel group, is considering selling majority control of its stockbroking and investment banking subsidiary, Shearson Lehman Brothers. Page 20

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,740.3 (+7.5)	New York composite	1,579.6
Yield	4.46	London	1,579.6
FT-SE Eurotrack 100	1,894.4 (+2.1)	Paris	1,579.6
FT-SE All-Share	1,599.31 (+0.28)	Frankfurt	1,579.6
Nikkei	17,437.91 (+189.20)	Madrid	1,579.6
New York composite	1,579.6 (+7.5)	Amsterdam	1,579.6
Dow Jones Ind. Ave.	3,258.87 (+3.79)	Berlin	1,579.6
S&P Composite	434.84 (+2.52)	Stockholm	1,579.6

US LUNGEY RATES		DOLLAR	
Federal Funds	2.1%	New York composite	1,579.6
3-mo Treas. Bids	3.20%	London	1,579.6
Long Bond	7.43%	Paris	1,579.6
Yield	7.43%	Frankfurt	1,579.6

LONDON MONEY		NORTH SEA OIL (Argus)	
3-mo interbank	7.4%	Brent 15-day Feb	18.25
Life long gk bid	100.11 (Dec 100.11)	WTI	18.25

NORTH SEA OIL (Argus)		LONDON COMEX	
Brent 15-day Feb	18.25	New York	338.2
WTI	18.25	London	338.2

Australia	Sch30	Greece	D250	Lux	LF60	Qatar	QR12.80
Bahrain	Dkt1.250	Hungary	Ft100	Malta	LM1.50	S. Arabia	Sr11
Belgium	Bf100	Ireland	Ir100	Morocco	MO103	Singapore	S\$4.10
Bulgaria	LV25	India	Rs20	Neth	Ft 2.50	Spain	Pes200
Cyprus	CY100	Indonesia	Rp2000	Nigeria	Naira20	Sweden	Skr14
Czech	Kc25	Israel	Sh10.50	Norway	Nkr15.00	Switz	Sfr1.00
Denmark	Dkr14	Italy	L2500	Oman	QR1.50	Syria	Syp20.00
Egypt	E\$4.50	Jordan	JD1.50	Pakistan	Rs35	Thailand	Sh50
Finland	Fmk12	Korea	Won200	Philippines	Pes45	Tunisia	Dtn120
France	Ffr8.50	Kuwait	Fis60	Poland	Zl 22.000	Turkey	L600
Germany	Dmk30	Lebanon	US\$1.25	Portugal	E\$100	UAE	Dh10.00

Camdessus calls on Germany to cut rates

By Michael Prowse in Washington

GERMAN interest rates need to be reduced by about two percentage points as part of a strategy to reduce "intolerable" levels of unemployment in Europe, Mr Michel Camdessus, the managing director of the International Monetary Fund said yesterday.

In a rare intervention in US politics, he also urged the incoming Clinton administration to seize a "great opportunity" to reduce the structural budget deficit by raising taxes as well as cutting spending.

Mr Camdessus said more effective global co-ordination of policies was needed to address a "crisis of confidence". The IMF, like the Paris based Organisation for Economic Co-operation and Development, has cut its world growth forecasts and expects a 1 per cent growth in European Community economies next year.

At the National Press Club in Washington, he said abating demand and wage pressures in Germany had made a "progressive lowering of interest rates" possible.

"But let me be blunt... what is needed is not a half-percentage point reduction of the key interest rate of the Bundesbank - welcome as that may be - but a more substantial cut in real interest rates, say of two percentage points."

He said the responsibility for achieving a big cut in rates lay more with European governments, that had allowed large public sector deficits to develop, than with the Bundesbank and the other central banks. He said Germany and Italy should take stronger steps to cut deficits.

A lasting reduction in European unemployment from its "intolerable level of 10 per cent" would also require structural reforms to increase the flexibility of labour markets.

The US had to address the "Achilles' heel" of its economy

which was the "continuing and alarming weakness of its saving and investment performance". The US had the lowest ratio of net national saving to gross domestic product in the industrialised world. This had led to one of the lowest levels of private investment and a lack of attention to public infrastructure.

Bold medium-term budget consolidation was the only reliable way of boosting sustainable growth. With cyclical recovery from recession gaining momentum, the US had a great opportunity "to set fiscal policy unambiguously on the course of deficit reduction".

The scale of the needed fiscal adjustment required "the adoption of both revenue and expenditure measures". Tax reform was also needed to increase incentives to save and invest and reduce consumption.

Mr Camdessus praised Japan for taking monetary and fiscal action to revive its economy. But he noted renewed signs of weakness and warned that further policy actions might be needed.

Revised forecasts out later this month will show growth of barely 2 per cent in industrial countries next year against a forecast of 2.9 per cent in September. Japan is expected to grow by 2.4 per cent, about 1 percentage point slower than forecast.

The US is a relative bright spot, with 3 per cent growth predicted for next year compared with 2 per cent this year. In a reversal of the experience of the 1980s, Mr Camdessus said developing countries had better prospects than the industrialised world. On average they should grow 5.7 per cent next year, the fifth successive year of "superior growth performance".

Mr Camdessus called on industrialised countries to assist the transformation in eastern Europe and the former Soviet Union.

Bundesbank resists cut, Page 2
Lex, Page 16



Buses containing more than 400 bound and gagged Palestinians await confirmation of an expulsion order near the border with Lebanon

Palestinians quit peace talks

By Hugh Carnegie in Jerusalem and George Graham in Washington

THE FUTURE of the Middle East peace negotiations was thrown into doubt yesterday after Israel's High Court approved the unprecedented mass expulsion to Lebanon of 418 Palestinians from the occupied territories.

Outraged Palestinian leaders withdrew their delegation from the last day of the current round of talks in Washington in protest, and other Arab delegations said they would end their meetings as soon as they had delivered a protest to the Israeli negotiators.

Mrs Hanan Ashrawi, the Palestinian spokeswoman, said: "The peace process itself is on the brink of disaster."

Mr Yitzhak Rabin, the Israeli prime minister, ordered the expulsions in retaliation for a

series of violent attacks on Israeli forces by the Hamas Islamic fundamentalist movement which culminated on Tuesday in the murder of a kidnapped paramilitary border police officer - the sixth soldier to die in recent weeks.

It was by far the largest peace-time expulsion by Israel since it captured the West Bank and Gaza Strip in 1967.

The 418 were kept bound and blindfolded for almost 20 hours in 22 buses at the Lebanese border while civil rights lawyers tried in vain to win a court order to stop the action. Shortly after the court decision, the buses moved across the border.

The US yesterday told Israel of

its "strong objections" to the expulsions, but President George Bush urged the delegations to the bilateral negotiations which drew to a close in Washington yesterday to keep talking. Mr Bush met separately at the White House yesterday with each of the delegations, his first personal involvement in the talks for a year, and said he was confident his successor, Mr Bill Clinton, would carry on with the Middle East peace process.

"I am confident the new administration is going to want to see the peace talks continue. It has got to go forward," he said.

The deported Palestinians were all alleged Islamic militants. The government said they would

have the right to appeal against the decision once they were in exile and would be allowed to return home after not more than two years.

Mr Rabin brushed aside the many protests, saying the expulsions were necessary to crack down on Hamas. "We said we would wage a war against terrorism if there were no peace negotiations and engage in peace negotiations as if there was no war against terrorism."

Saying the alternatives were to introduce the death penalty, destroy Palestinian homes or allow soldiers greater freedom to open fire in the occupied territories.

Continued on Page 16

New German takeover rules urged

By David Waller in Frankfurt

THE CHIEF of Germany's leading fund management company yesterday called for a radical overhaul of his country's corporate takeover rules.

Mr Christian Strenger, chief executive of DWS, the Deutsche Bank fund management arm which has DM58bn (\$36.4bn) under management, said shareholders in German companies were disadvantaged because of

the lack of a takeover code. He said German banks and companies should devise a common code of practice which would make it possible for companies to abandon their voting restrictions, a move which would be welcomed by domestic and foreign shareholders as a way of enhancing share prices.

There are limited rules for takeover activity in Germany. Shareholdings need only be disclosed when they reach 25 per

cent and there is no requirement for companies to treat all shareholders equally.

This means it is standard practice for companies to seek effective control of another company by acquiring a simple majority of shares or a blocking minority. There is no requirement for companies to pay a premium for corporate control, which Mr Strenger believes is to the detriment of shareholders.

Continued on Page 16

BA furthers global ambitions with A\$665m Qantas stake

By Paul Betts in London and Kevin Brown in Sydney

BRITISH AIRWAYS took an important step yesterday in its strategy to become a global airline by acquiring a 25 per cent stake for A\$665m (\$458m) in Qantas, the Australian national carrier.

The UK carrier was chosen by the Australian government as the preferred foreign airline partner for Qantas against stiff competition from Singapore Airlines.

The Qantas deal coincides with growing signs that BA is likely to fall in its efforts to win US government approval for its proposed \$750m acquisition of a 44 per cent stake in USAir, the sixth largest US carrier.

Mr John Major, the UK prime minister, will make a final attempt to secure US government approval for the BA-USAir deal during talks with President George Bush at Camp David tomorrow.

BA yesterday said it had "significant cash resources and external borrowing facilities" to finance the Qantas stake.

The deal is the first stage in the privatisation of the state-owned Australian carrier. The Australian government's remaining 75 per cent stake will be sold through a flotation next year.

The government said it hoped to receive a further A\$1.5bn to

A\$2bn from the flotation, which would allow the airline to bid between A\$2.1bn and A\$2.6bn.

Foreign financial institutions will be allocated 10 per cent of the stock, which may be listed on overseas stock exchanges. The net return to the government will be between A\$800m and A\$1.3bn, after providing for a A\$1.35bn recapitalisation of Qantas through the conversion of A\$1.2bn debt to equity and a cash injection of A\$150m.

But the flotation may have to be delayed until 1993-94 to avoid

a clash with the next federal election, due to be held by June. BA's bid was accepted after Sir Colin Marshall, BA's chief executive, topped a rival offer from Singapore Airlines in last minute negotiations in Canberra with Mr Ralph Willis, the Australian finance minister.

Mr Willis said BA also offered greater strategic benefits to Qantas than Singapore Airlines, which sought to buy 20 per cent of the Australian carrier.

Australian control of Qantas and its identity as a national flag carrier would not be jeopardised, he said. BA's bid had met some strong opposition in Australia

because of fears the UK carrier would seek to dominate Qantas.

But BA, which will be allocated three seats on a new 13-seat Qantas board to be chaired by an Australian, went to considerable lengths to reassure its critics it had no intention of seeking control. BA also said it planned to sign a 10-year commercial agreement with Qantas and establish a joint committee to identify areas of potential synergy.

Sir Colin said the deal would provide "significant benefits" for both airlines by linking BA's strong North American and European networks with Qantas' Pacific and Asian routes. It will also give BA access to the Pacific-US west coast market.

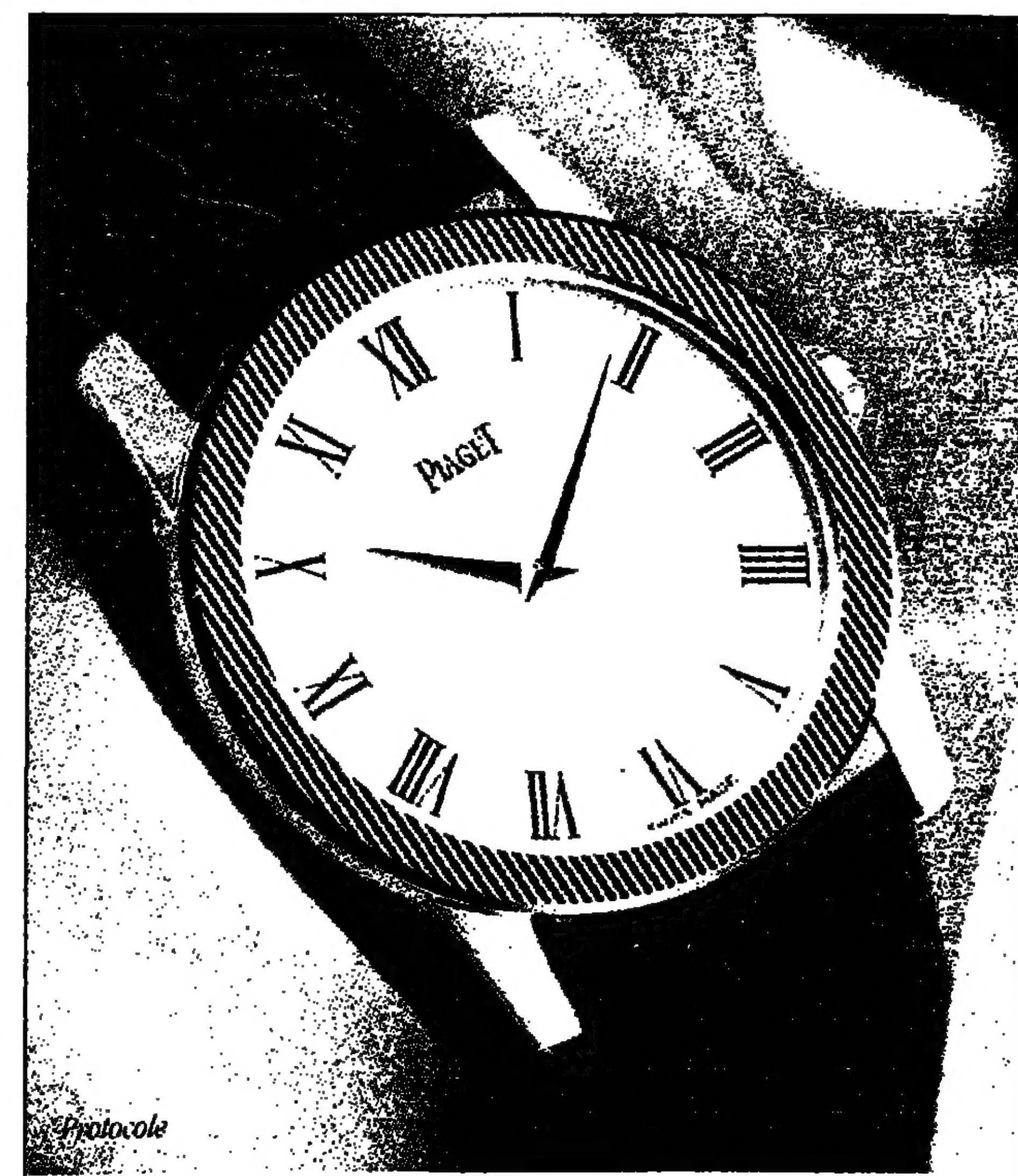
BA has now fulfilled its ambitions in Asia and Europe, where it recently took over Dan-Air in the UK and acquired large stakes in a French and a German regional carrier, but it is facing an uphill battle to gain approval for its proposed USAir deal.

Barring a last minute breakthrough during Mr Major's US visit, the Washington administration appears increasingly likely to block the deal.

The US has been seeking greater access for US carriers into the London market in return for approving the BA-USAir transaction. This has so far been vigorously resisted by the UK side.

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Bundesbank resists cut in interest rates

By Christopher Parkes
in Frankfurt

A CUT in German interest rates now would fuel inflation and lead to even sharper monetary restrictions in future, the Bundesbank warned yesterday.

It said domestic economic conditions had worsened and admitted that relaxation of its policies might temporarily help counter the effects of the slow-down on production and employment.

But any easing would come at the cost of accelerating inflation later. Experience showed monetary policy served economic development best when it provided stable monetary conditions, the bank said in its latest monthly report.

Domestic criticism of the central bank's stance has increased as recession has hit production, employment and company profits. But while the report acknowledged the mounting difficulties, it said it was up to the government, unions and employers to find the new answers necessary for a return to "lasting, inflation-free growth".

The bank accepted that the public sector's attempts to control spending were being hampered by the deteriorating economic climate, but noted that inflation was still "stubbornly high".

Total public-sector deficits

this year were expected to be higher than in 1991 and to account for almost 4 per cent of Gross National Product, or 6 per cent if the borrowings of the Treuhand privatisation agency and the post and railway authorities are included.

The federal government's deficit was expected to increase in 1993 as tax revenues fell and social welfare and unemployment payments increased, the report noted.

The bank reminded the Bonn government it still had to find cuts to compensate for next year's planned supplementary budget of DM12bn (\$4.9bn) in development aid for the east.

The Bonn government, which is aiming to produce its spending cuts proposals by the end of January, is also under pressure to deliver its mooted "solidarity pact".

The Bundesbank showed concern about recent decisions by Lander (state) governments to increase their 1993 spending by up to 6 per cent and an average 4.5 per cent.

While this marks a slow-down in the rate of growth, it is still far worse than Bonn's demand that regional budgets should increase by an annual maximum 3 per cent for the next few years.

The bank said the forthcoming public-sector pay negotiations would be especially important this year.



An old man gives the three-fingered Serb victory sign amid a 100,000-strong opposition rally in Belgrade yesterday. The Yugoslav prime minister, Mr Milan Pantić, yesterday urged cheering supporters to depose his rival, Mr Slobodan Milošević, the president of Serbia, in elections on Sunday, writes Laura Silber in Belgrade. Mr Pantić said Mr Milošević had "built a Chinese wall around Serbia" through war. Stark choice, page 14

Sauna diplomacy of Kohl and Yeltsin

Quentin Peel reports on how two leaders went to extremes to reach a finance deal

IF THE irrepressible Mr Theo Waigel, Germany's finance minister, is to be believed, then the key to the complex package deal negotiated between Bonn and Moscow this week lay in the chilly conservatory of Mr Boris Yeltsin's hunting lodge at Zavidovo, north of Moscow.

"It was cold enough to concentrate our minds," Mr Waigel said when he got back to the splendid surroundings of the Vladimir Hotel in the Kremlin to sign the joint declaration, a string of bilateral treaties. "Either we reached agreement, or we got the flu."

While Chancellor Helmut Kohl and President Boris Yeltsin went hunting boar (the Russian got one, but none for the nervous Chancellor), their ministers thrashed out the last

tricky details of the debt-and-compensation deal, after more than a year of hard bargaining.

Then Mr Kohl, Mr Yeltsin and Mr Waigel all repaid to the sauna, with nothing but an interpreter and a few birch twigs between them, in a display of intimate camaraderie with which no other western leaders can compete.

As the German delegation flew back to Bonn on Wednesday night, it was obvious they were relieved and elated to have emerged unscathed by the political upheavals surrounding Mr Yeltsin. Mr Kohl had demonstrated his support for him, sorted out their outstanding disputes over compensation for Soviet military installations, and Moscow's debts to the former East Germany, and put Bonn back on

top of the list of Russia's most helpful western partners. It was no mean achievement.

And yet there were dissenting voices in the back of the aircraft, suggesting that the entire exercise was little more than sticking plaster.

It would buy Mr Yeltsin's embattled government a few more months before they are faced with the next desperate need for another round of debt relief. There were really four elements to the deal. Germany agreed to suspend its claim, until the year 2000, for repayment of a small mountain of debt run up with the former East Germany in the last six months before unification. The sum is 6.4bn transferable rubles - the accounting unit

used by the former Comecon states, and valued in the German unification treaty at an exchange rate of DM2.34 (\$6p).

The money is owing for goods which were ordered and delivered before Moscow had to pay for its imports in hard currency, and the Russians dispute the true value of the debt.

Now both sides have agreed not to talk about it at all for eight years, and then try to negotiate a deal. Most Germans admit the money is as good as written off, but the fact the debt exists is accepted by Moscow. In exchange, Mr Yeltsin has agreed to abandon claims for massive compensation for the Soviet military property in East Germany. Bonn's claims for environmental reparations, and Moscow's claims for property payment

for its 243,000 hectares and 20,000 buildings, have simply been cancelled out in a "zero solution".

The Soviet military is decidedly unhappy, but Germany is delighted with a reasonable compromise, even if the environmental clean-up costs billions. The only new cash in the agreement is DM550m, to be paid by Bonn in extra housing grants for returning Russian soldiers.

There were many fine words about future economic co-operation, and the green light for potentially the biggest joint venture of all - an oil and gas exploration scheme by Germany's Daimler-Benz near Volgograd. But the businessmen who came with Mr Kohl were very tough and sceptical about investment opportunities when they met Mr Yeltsin.

Hopes fade for German pact

By Quentin Peel in Bonn

HOPES of a rapid conclusion of the planned "solidarity pact" between German government, opposition, trade unions and employers were fading yesterday as serious differences emerged over tax plans and aid to east German industry.

Chancellor Helmut Kohl said he was still confident, hoping for substantive results in January or at the latest February - well after his original Christmas deadline. Agreement on such a deal, including an accord on wage restraint by trade unions and strict budget savings by central government and the 16 federal states, is seen as essential to a relaxation in interest rates by the Bundesbank.

Mr Björn Engholm, leader of the opposition Social Democrats (SPD), said he believed the chances for a genuine pact were receding; some form of unilateral government declaration was more likely.

Wide differences existed in how far the government was ready to maintain key east German industries, and what the opposition and trade unions were seeking. The government does not wish to give any general employment guarantee, and wants a strictly limited and defined policy of industrial subsidies for companies restructuring for identified new markets. The SPD and unions want at least 400 major east German enterprises saved.

The other key difference is that Mr Kohl is only prepared to consider a tax increase to finance the debt burden of east Germany in 1996. The SPD and unions want more tax revenue

Chancellor Kohl yesterday proposed sending 1,500 German troops to Somalia, including "self-defence" units, engineers and communications teams, writes Quentin Peel.

His initiative was condemned by the opposition Social Democrats (SPD) as provocative, and contrary to the German constitution, because it would send armed soldiers potentially into action outside the Nato area.

Mr Kohl's move aimed to bring to a head debate in Germany over whether to join only peace-keeping operations, as the SPD prefers, or peace-making efforts too, as the chancellor proposes.

nues next year, to cut the budget deficit and encourage a relaxation in the Bundesbank's strict monetary policy.

Mr Kohl said the German business community was prepared to play its part in the solidarity pact. They were ready to guarantee large-scale training of eastern apprentices. Several insurance companies had agreed to provide urgent finance for increased house-building in the east.

He was confident the unions were ready to present moderate wage claims, but urged public-sector unions to reach a new wage agreement by February at the latest. Many other west European countries had already embarked on drastic budget savings, including Spain, Britain and France.

A budget savings package would be finalised in January, for a first-quarter supplementary budget to provide more cash for the east.

WEST EUROPEAN NEW CAR REGISTRATIONS				
January-November 1992				
	Volume (Units)	Volume Change (%)	Share Jan-Nov 92	Share Jan-Nov 91
TOTAL MARKET	12,535,000	-1.3	100.0	100.0
MANUFACTURERS:				
Volkswagen (incl. Audi, SEAT & Skoda)	2,181,000	+5.7	17.4	16.3
General Motors (Opel/Vauxhall, US & Saab)	1,557,000	+0.7	12.4	12.2
Opel/Vauxhall	1,490,000	+1.4	11.9	11.6
Seat	47,000	-3.2	0.4	0.4
Peugeot (incl. Citroën)	1,521,000	-0.1	12.1	12.0
Fiat (incl. Lancia, Alfa Romeo, Ferrari, Innocenti, Maserati)	1,469,000	-7.7	12.0	12.8
Ford (Europe, US & Jaguar)	1,432,000	-5.8	11.4	12.0
Ford Europe	1,420,000	-5.7	11.3	11.9
Jaguar	10,000	-12.7	0.1	0.1
Renault	1,328,000	+5.6	10.6	9.9
BMW	415,000	+7.2	3.3	3.1
Nissan	403,000	-4.5	3.2	3.3
Mercedes-Benz	392,000	-1.1	3.0	3.4
Toyota	312,000	-9.4	2.5	2.7
Rover	298,000	-10.3	2.4	2.6
Mazda	283,000	-8.4	2.0	2.2
Volvo	185,000	-0.7	1.5	1.5
Honda	165,000	+1.5	1.3	1.3
Mitsubishi	150,000	-18.4	1.2	1.5
Total Japanese	1,484,000	-8.8	11.8	12.5
MARKETS:				
Germany	3,638,000	-7.4	28.0	30.8
France	2,226,000	+2.0	17.8	17.2
Italy	1,886,000	+1.1	15.0	14.7
United Kingdom	1,514,000	-1.3	12.1	12.1
Spain	897,000	+9.8	7.2	6.4

Source: Industry estimates

Western Europe's new car sales up by 1.2%

By Kevin Done,
Motor Industry Correspondent

SALES of new cars in western Europe increased by 1.2 per cent last month, with higher demand in Germany and France compensating for a heavy decline in sales in Italy.

According to industry estimates, sales in the first 11 months of the year, at 125.53m, were 1.3 per cent lower than in the corresponding period a year earlier.

New car sales last month rose to an estimated 974,000 from 963,000 a year ago. However, carmakers are becoming increasingly gloomy about the outlook for new car demand in west Europe in 1993.

According to Mr Jacques Calvet, chairman of the Peugeot group of France, new car sales in west Europe are forecast to fall by more than 4 per cent next year.

Most car producers have already imposed short-time working, and Ford this week became the latest to announce a big cut in its workforce, with

plans to eliminate more than 10,000 jobs in Europe by the end of next year.

Ford's Spanish subsidiary said yesterday that it would cut 1,200 jobs next year, of which 950,000 would be lost at its car and engine plants in Valencia.

Despite the steep fall in new orders in Germany, new car sales in Europe's single biggest market rose last month by 4.7 per cent to 285,730. Demand is being pulled forward from January in advance of a rise in value added tax.

Obviously, new car sales fell heavily in Italy, showing a decline of 11.7 per cent. Italy, the second largest car market in Europe, has long enjoyed steady demand, but sales have now been lower than a year ago for four months in succession.

Demand is also weakening in Spain, where car sales fell by 1.3 per cent in November. Sales had increased strongly in the early months and in the first 11 months were still 9.9 per cent higher than a year ago.

In the weak UK market, new car sales rose by 6.3 per cent in November, although sales for the first 11 months were still 1.3 per cent below the very low level of last year.

Registrations in the UK have been higher than a year ago in three of the past four months, although the stronger demand is mainly coming from the fleet sector.

Across west Europe, new car sales in November were lower than a year ago in nine of 17 markets. The Volkswagen group of Germany, which includes Audi, Seat and Skoda, has consolidated its lead in the west European market and has boosted its share to an estimated 17.4 per cent in the first 11 months of the year from 16.3 per cent a year ago.

Despite its sales success, the group has warned this week that it has slumped into loss in the final quarter of the year. It is facing widespread short-time working at its German plants and further job cuts, as it seeks belatedly to tackle its uncompetitive German cost-base.

Gaidar given advisory position

PRESIDENT Boris Yeltsin, striving to keep Russia on the free-market road, has given his reform chief Yegor Gaidar a new advisory role and told the new prime minister to form a cabinet by next Tuesday, Reuters reports from Moscow.

Mr Yeltsin's press office said Mr Gaidar, replaced as premier three days ago by the more conservative Mr Viktor Chernomyrdin, had been appointed a presidential adviser on economic policy.

A separate presidential order set a Tuesday deadline for Mr Chernomyrdin, previously deputy prime minister in charge of fuel and energy, to form his new government.

Backing for Polish miners

Poland's steelworkers yesterday threw their backing behind the stoppages sweeping the industrial heartland of Silesia, as strikes spread to all but five of the country's 70 coal mines, writes Christopher Robinson in Warsaw.

The steelworkers declared a "strike alert" to underscore their support, enabling them to take action if the government refused to meet the miners' demands. Protests began on Monday against continuing government wage curbs on state industries.

Fabius challenge in Aids blood row

Mr Laurent Fabius, the leader of the French Socialist party, yesterday asked to appear before a High Court to face charges over a scandal involving the distribution of blood tainted with the HIV virus, writes William Dawkins in Paris.

His move followed the widespread criticism against Socialist yesterday when Mr Fabius blocked an attempt in parliament to bring to the fore his former ministerial colleagues to justice over the scandal. Mr Fabius's gesture could reduce the damage to the Socialist's image inflicted by the parliamentary block.

"So that no possible ambiguity remains... I will myself vote for the indictment calling on the High Court to deal with my case since that is today the price of truth and honour," he said.

Craxi decision is postponed

The executive of Italy's Socialist party yesterday decided to postpone until a special congress in mid-January a decision on the future of its leader, Mr Bettino Craxi, following notice he was under investigation by Milan magistrates for alleged corruption, writes Robert Graham in Rome. The party now has a month to persuade Mr Craxi to step down and find a replacement.

Dealing with the crisis in a more measured way should ease pressure on the four-party coalition, of which the Socialists are a key element.

Successor to MacSharry

Mr Pádraig Flynn, Ireland's justice minister, has been appointed as his country's new commissioner to the EC commission, to replace Mr Ray MacSharry, who stands down next month, writes Tim Cooney in Dublin.

A conservative-minded former school teacher and politician, Mr Flynn, 53, is a devout Catholic and member of the Flanna Fail party.

Albania makes hard work of investment

Kerin Hope reports on the risks and frustrations of setting up in Europe's most backward country

FILTERED through wheezing loudspeakers at the Shkoder Chamber of Commerce, Mr Ahmet Musavi's invitation to invest in Albania could almost be mistaken for an obituary of the country's manufacturing industry.

With unworried truthfulness, Mr Musavi, chairman of the city council, explained why all but three of the 15 state-owned factories on offer stopped work over a year ago. The reasons he cited were similar: shortages of raw materials and spare parts, outdated technology and mass departures of skilled workers.

"We are ready to welcome foreign investors, whether in joint ventures or on their own. We want to modernise, but we don't have any money," he said.

The factories in question, among them plants that used to produce textiles, shoes, soap and canned vegetables, could serve as a museum of industry. It is hard to imagine that anyone could get the pre-second world war machinery from Italy - along with Chinese and Hungarian imports from the 1960s - working again.

Albania's emergence from autarchy is going to be painfully slow, despite the government's avowed enthusiasm for establishing a mar-

ket economy. While strikes and massive emigration to Italy and Greece succeeded in hastening the collapse of the Stalinist system, the economy was reduced to ruins.

When the Democratic party came to power in March, almost two-thirds of the country's factories had shut and most farm co-operatives had been divided up, sometimes by force.

Albania's mining industry was dependent until recently on the unpaid labour of political prisoners.

into peasant smallholdings. Albania's foreign debt has swelled from \$200m to \$600m in two years, while exports almost ground to a halt.

The European Bank for Reconstruction and Development is trying to find international companies willing to modernise Albania's mining industry, dependent until recently on the unpaid labour of political prisoners. But a slump in prices for copper and chrome could discourage potential investors, who would have to spend heavily on improving processing and productivity.

Prospects look somewhat brighter for the oil industry. Preliminary offshore surveys by US, Italian, and German oil companies granted concessions last year reportedly produced encouraging results, with test drilling due to start early in 1993. Yet no foreign company has been signed up to modernise the offshore fields in southern Albania, where output has dropped by more than 40 per cent in the past decade.

For all the apparent willingness to embrace change, Albanian officials clearly find it hard to throw off their traditional suspicion of outsiders, which did much to sustain Enver Hoxha's policy of isolation in the communist period. Efforts to set a legislative framework for investment are also hampered by the past: Albania lacked a justice ministry for over 20 years before it was re-established in 1990.

Importing legal expertise has become a priority in order to introduce basic tax, commercial and company law.

"Confusion over the legal position, combined with the long-drawn out process of decision-making makes it very frustrating trying to do business here," says Mr Alex Standish, a British consultant.

The total capital invested this year is \$38m, of which \$21m was provided by foreigners.

Over 50 joint ventures have been set up, mostly by Italian and Greek companies in partnership with state companies or individual Albanians, according to the Ministry of Trade. But only a modest amount is being invested: the total capital invested this year is \$38m, of which \$21m was provided by foreigners.

Greece is keen to help develop the Albanian economy, partly as a way of stemming the flow of illegal Albanian immigrants across the border. Its investment incentives law was extended this year to include

southern Albania. The state-controlled Hellenic Industrial Development Bank includes Albania in an EC-financed programme it runs for developing small business in eastern Europe.

But the practical problems of working in a country with only a few thousand kilometres of surfaced roads, where bank transfers take weeks to arrive and where ports are almost permanently occupied by unloading EC and US aid, mean that fewer than half the joint ventures are in regular operation.

It will be some time before Albania starts getting international funds for making infrastructure improvements. Much will depend on how firmly the government sticks to the conditions of a \$25m IMF stand-by loan granted this year. There are already problems over its readiness to delay unpopular measures, such as reducing unemployment benefits or launching privatisation.

EBRD signs \$10m telecoms loan pact

THE European Bank for Reconstruction and Development and the government of Albania have signed a \$10m loan agreement for a telecommunications project. The bank has also been awarded a mandate to act as financial adviser on foreign investment in its chromium industry.

The loan will help finance the modernisation and expansion of the telecommunications system in Albania. The expansion will almost double the number of subscribers in Albania, increasing the telephone density from 1.45 lines per 100 inhabitants to 2.25. The project is the first phase of a long-term development programme towards a digital network by the turn of the century.

The European Bank's involvement with Albania, the Albanian state-owned chromium industry, will be assisted by a consortium of advisers providing technical assistance in legal, mining, accountancy and financial analysis.

The bank has arranged for the financing of technical assistance contracts from funds made available from the US Agency for International Development. Albania is the third largest producer of chromium in the world.

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Gaidar given advisory position

PRESIDENT Boris Yeltsin is striving to keep Russia on a free-market road, but he has sacked reform chief Gaidar, a new adviser and bid the new prime minister to form a cabinet by Tuesday, Yeltsin reports.

Backlog for Polish miners

Poland's steelworkers today threw their back behind the strike sweeping the industrial land of Silesia, as the spread to all but the country's coal mines to Christmas bonuses.

Fabius challenge in Aids blood

Mr Laurent Fabius, the French Socialist minister, yesterday asked to be before a French Court to challenge the distribution of the HIV virus.

His move followed the spread of the virus among socialists yesterday when blocked an attempt to prevent the two of Fabius's former ministers to be named.

Craxi decision is postponed

The decision to indict the party secretary was postponed until a special grand jury in mid-January is asked on the future of Mr. Craxi.

Successor to MacSharry

Mr. MacSharry, the Irish Minister for Agriculture, is expected to be replaced by Mr. MacSharry's successor.

Rebound in exports cuts US trade gap sharply

By Michael Prowse in Washington

THE US trade deficit fell sharply between September and October but the longer-term trend remained adverse, figures from the Commerce Department indicated yesterday.

A rebound in exports accounted for most of the decline in the deficit, which fell to \$7bn against a revised shortfall of \$8.6bn in September.

Wall Street analysts were taken by surprise, having forecast a deficit of about \$8bn in October.

Exports rose \$1.3bn to \$38.2bn, a new record in cash terms. Imports fell \$0.9bn to \$46.2bn.

However, the US's bilateral deficit with Japan rose sharply to \$6bn, the highest monthly figure for four years, raising fears of increased trade tension in coming months.

Much of the overall rise in exports, moreover, reflected higher sales of civilian aircraft, which are notoriously volatile on a monthly basis. Sales of telecommunications equipment also rose strongly.

In spite of the stronger-than-expected figures for exports, the longer-term trend appears to remain adverse, reflecting faster growth of consumer demand in the US than in most overseas markets.

The trade deficit averaged \$8.2bn in the three months to October, compared with only \$4.9bn in the first three months of this year.

The trade deficit for the first 10 months of this year was \$67.5bn, compared with \$55.1bn in the same period last year.

In a separate report the Labour Department said claims for state unemployment insurance rose 22,000 to 347,000 in the week ending December 5, the first rise in four weeks. The level of claims, however, remains consistent with steady improvement in labour market conditions.

Old allies ponder future of Special Relationship

Britain may find itself becoming an intermediary between the US and Europe, reports George Graham

THE arrival of Mr John Major in Washington for a farewell visit to President George Bush brings to a close a particularly fruitful chapter in the "special relationship" between the UK and the US.

The personal chemistry between Mrs Margaret Thatcher and Mr Bush may have been a little cooler than her earlier rapport with President Ronald Reagan, but Mr Major and Mr Bush seem to have found their way back onto the same wavelength.

Now the British prime minister will have to re-establish common ground with President-elect Bill Clinton, at a time when the common threat of Soviet communism no longer looms so clearly; when international challenges such as the crises in Yugoslavia and Somalia raise new questions about the roles the US and the UK should play in the world; and when the US's first instinct may be to turn inwards, away from Europe and, in the process, from the UK.

The special relationship has never been free of friction, and the clashes over issues such as the Skybolt missile have at times been spectacular. And some US officials might talk of a special relationship as wishful thinking.

"We are constantly struck here by our allies' desire to maintain special means of consultation," said one official.

Nevertheless, most British and American officials agree that there is a different quality to their relations, built on the memory of Sir Winston Churchill



John Major: eager to be liked

and on linguistic and cultural foundations, but also on a feeling that the UK is consistently the US's most dependable ally.

"There is a very high comfort level because of language and institutions and political process," says Ms Rosanne Ridgway, a former assistant secretary of state in charge of European affairs and president of the Atlantic Council of the US, a Washington-based policy group.

"A conversation with a British diplomat is in some ways different from a conversation with any other diplomat," comments a senior congressional official.

"Until I came to Washington I would never have believed the relationship between the

British and the Americans," confirms a European diplomat. While think tanks often urge the US to concentrate more on its links with Germany and Japan, both countries, though economically more important, are inhibited by history and by their constitutions from acting on the world stage. France and Canada can get involved, but each has regularly been at philosophical odds with the US on when and how to act.

This gives the UK a stronger voice on questions such as Yugoslavia - though not on Somalia, where it has chosen not to get involved.

Washington officials attribute much of the recent strength of the special relationship, not only at the government level but also in the US

population at large, to the Gulf war. Images of "plucky Brits" parading through the desert filled US television screens, while the French were seen - fairly, until Mr Jean-Pierre Chevènement's resignation as defence minister - to be holding back.

More recently, the UK has played an important role in reviving the stalled trade negotiations between the US and the European Community, opening the way for a possible completion of the Uruguay Round of the General Agreement on Tariffs and Trade.

Some have argued in the past that the UK must prove its commitment to Europe by distancing itself from the US; others have taken the opposite view that full British involvement in Europe will damage its US ties.

Ms Ridgway, however, disputes the idea that there is incompatibility in the UK's simultaneous involvement with Europe and the US.

"I don't find there has been any dilution of the dialogue since Britain joined the EC. It's an argument that people use for other reasons," she says.

Nevertheless, the UK may increasingly be placed in the difficult position of acting as interpreter between the US and Europe - especially France - as the EC continues down the road of unification, a process which most US politicians applaud in theory but find somewhat disquieting in its application.

It has already filled this role, along with the Netherlands, in the debate of the last two years over Europe's defence identity.



George Bush: more amenable to SA bid

But Mr Hans Binnendijk, director of the Institute for the Study of Diplomacy at Washington's Georgetown University, argues that British discomfort may ease as the new Clinton administration finds more common ground than its predecessor with Brussels and Paris.

"That doesn't mean Britain would become less important as an ally, but it wouldn't be the two of us against the rest of Europe," he says.

On some issues, US-UK friction is likely to be greater under Mr Clinton than under President Bush. These include Northern Ireland - Democrats have traditionally been more sensitive to Irish nationalist

urgings than Republicans - and British nuclear

testing in the US's Nevada explosion sites, which the new administration will want to halt.

A Clinton administration is also likely to be less amenable than the Bush team to British Airways' bid to buy a big stake in USAir - but this issue may be settled before Mr Clinton takes office.

These difficulties will not be insurmountable if Mr Major can establish the requisite personal chemistry with Mr Clinton, but he will have to wait.

Clinton aides insist that no snub is intended by their inability to find time for a meeting on this visit. Since both men are basically likeable and eager to be liked, their chemistry should in time prove to be more than adequate.

Rules add to US bank costs

By George Graham in Washington

US BANKS face costs of up to \$17bn from the burden of regulations imposed on them by Congress and their supervisors, a study by the main federal regulatory agencies concludes.

In a report delivered to Congress yesterday, the Federal Financial Institutions Examination Council - grouping representatives of the Federal Reserve Board, Federal Deposit Insurance Corporation, Office of Thrift Supervision, National Credit Union Administration and Office of the Comptroller of the Currency - estimated regulatory costs in 1991 at between \$7.5bn and \$17bn.

This would amount to 6-14 per cent of total non-interest expenses of the banking industry, the study concluded, even without the additional burden of statutory reserve requirements - the unremunerated deposits that banks must hold at the Federal Reserve - and provisions of the new banking law passed at the end of 1991.

Mr John LaWare, a governor of the Federal Reserve Board, said excessive regulations weighed particularly heavily on small banks; although many of the regulations were necessary, their cost was ultimately borne by the consumer.

The study recommended changes to 60 rules that could be made immediately by regulatory agencies and suggested a commission might help to overcome political obstacles to bank reform legislation.

Argentina's capital inflow tops \$1bn

By John Bertram in Buenos Aires

ARGENTINA's central bank says capital inflows have topped \$1bn so far this month, a record since the country made its currency convertible in April 1991. The record is all the more remarkable because in November the country suffered its first sustained currency crisis in nearly two years.

A central bank official said yesterday the bank has added \$1,000m to its reserves so far this month, bringing net capital inflows for this year to \$6.7bn. Between

April and December last year, the central bank bought \$3.1bn in foreign currency.

To prevent a return to its tradition of heavy inflation and massive devaluations, Argentina has made its central bank independent and pegged the peso to the US dollar by law. Under this so-called convertibility law, the central bank may print money only if it is fully backed by foreign currency, gold or a limited quantity of government bonds.

Last month, investors, who were worried that economy minister Domingo Cavallo's policies were unravelling and his

grip on power slipping, bolted for the exits by selling pesos, leading to a \$800m net outflow of funds, the first since Mr Cavallo took office in January 1991.

Although December's strong capital inflow is a sign of renewed confidence in Mr Cavallo's policies, analysts warn investors are being attracted by high interest rates that yesterday stood at 28 per cent a year in dollar terms.

They warn that once companies' traditional end-of-year demand for local currency eases, the inflow of foreign capital may slow sharply.

Argentina has awarded a contract worth \$1.7bn to build, launch and operate its first domestic communications satellite to a five-company international consortium, which is expected to put the satellite in orbit by 1995.

Since Argentina has already

International consortium wins satellite contract worth \$1.7bn

By John Bertram

privatised nearly all its telecommunications services, the government in effect picked the operators of what will be a privately operated satellite communications system, which will have the right to use both of Argentina's now unused satellite allocations.

The consortium - in which France's Aérospatiale and

Alcatel, Alenia Spazio of Italy, Embraer of Brazil and Deutsche Aerospace all have a 20 per cent stake - will be responsible for designing, building, launching and operating the satellite.

Building and launch costs are estimated at \$300m. Earth stations and infrastructure should cost a further \$1.5bn.



Edoardo Volonteri, Country Manager Akzo Coatings Italy

Carta bianca

"When I joined Akzo Coatings Italy, I asked for carta bianca - a free hand - to make a radical change. To stop selling paints and start selling paint systems. And to talk directly to the painter and the architect. That

strategy paid off. We became highly successful and market leader in decorative paints. But our proudest achievement has a cultural aspect: our technology and paints helped restore the old center of Turin to its original

splendor. And now we're dealing with ancient Rome. Akzo's technology guarantees my customers and me the most consistent quality in the industry. That, and my carta bianca, helps me create the right chemistry."

Akzo is one of the world's leading companies in selected areas of chemicals, fibers, coatings, salt and health care products. Some 63,000 people, active in 50 countries around the world, make up the Akzo workforce. For more information, write or call: Akzo NV, ACC/PS, P.O. Box 9300, 6800 SB Arnhem, The Netherlands. Telephone (31) 85 66 22 66.

CREATING THE RIGHT CHEMISTRY



China buys Boeing aircraft for \$800m

CHINA Southern Airlines is expanding its fleet with Boeing 777 widebody aircraft, which will be delivered in 1993. The airline is also buying Boeing 737 narrowbody aircraft, which will be delivered in 1994. The airline is also buying Boeing 747-400 aircraft, which will be delivered in 1995.

This is a boost for the manufacturer, which is the largest in the world. The airline is also buying Boeing 737 narrowbody aircraft, which will be delivered in 1994. The airline is also buying Boeing 747-400 aircraft, which will be delivered in 1995.

US groups in Russian deal

Russian-made space launchers have been sold to the US. The deal is worth \$1.5 billion. The launchers will be used to launch US satellites.

The deal is a significant step towards normalising relations between the two countries. It also shows that the US is willing to do business with Russia.

The deal is also a boost for the Russian space industry. It shows that there is still a demand for Russian launchers.

Texas, Samsung in chip venture

Texas Instruments and Samsung have announced a joint venture to develop and manufacture 0.5-micron CMOS image sensors. The venture is called Texas Instruments Samsung Electronics Co.

The venture will be based in Austin, Texas. It will have a capital of \$100 million.

Marine Limited

Receivership

Marine Limited is a company that has been placed in receivership. The receivers are trying to sell the company's assets.

The company has been in receivership since December 1991. It has a debt of \$100 million.

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Party rallies to back Rao in MPs' vote

By Stefan Wagstyl in New Delhi

MR P V Narasimha Rao, the Indian prime minister, last night looked likely to survive a parliamentary no-confidence motion over his government's handling of the Ayodhya mosque crisis.

The ruling Congress (I) party and its smaller allies seemed set to rally around the prime minister to defeat a motion proposed by the right-wing Hindu Bharatiya Janata party (BJP), the main opposition party.

The BJP organised a rally at which Hindu militants destroyed the mosque in Ayodhya and provoked a nationwide wave of violence.

However, despite the public show of loyalty, many Congress party MPs harbour serious doubts about supporting Mr Rao as prime minister. They feel that some of the criticism of the government's role before and after the storming of the mosque on December 6 have hit home.

Some believe the party may have to call a general election next year to try to restore its damaged credibility.

With the BJP defiant, India could face a prolonged political fight over Ayodhya.

The uncertainty clouds the outlook for Mr Rao's widely praised economic liberalisation programme, which has drawn much of its force from the single-mindedness of his cabinet and his senior advisers.

Any hope that the crisis might be settled quickly has evaporated with a government

decision to impose central rule on three BJP-ruled states - Rajasthan, Madhya Pradesh, and Himachal Pradesh.

Mr Rao had earlier won praise for dismissing the BJP government in Uttar Pradesh, which includes Ayodhya. But this week's move has been condemned by commentators as unconstitutional.

If he sits tight and tries to ride out the crisis by doing as little as possible, he will alienate hardliners in his own party who want him to go all out in attacking the BJP. Muslims, who have traditionally supported Congress, also want firm action. However, the strong use of government power runs the risk of provoking sympathy for the BJP.

Even Indians who have no time for the BJP are very wary of the government imposing central rule - because of the memories it evokes of repressive acts carried out during Mrs Indira Gandhi's period of central government rule in the "emergency" of the 1970s.

India's Supreme Court yesterday reinstated an investigation into allegations of corruption over a \$1.5bn (255m) arms deal with the Swedish company Bofors.

It delivered final judgment on a government appeal against a lower court order in September which ended the investigation into the 1985 deal on the grounds that no charges had been brought despite the lengthy probe.

S Korean candidates trade insults

John Burton in Seoul

SOUTH Koreans vote today in presidential elections after a campaign in which allegations of vote-buying and state interference in the electoral process have overtaken discussion of key issues such as the ailing economy.

Mr Kim Young-sam of the ruling Democratic Liberal party (DLP) and Mr Kim Dae-jung of the main opposition Democratic party are virtually tied in private surveys - publication of opinion polls in South Korea is banned.

The outcome is likely to be determined by the performance of the two candidates in the election. Mr Kim Young-sam, founder of the Hyundai business group, who is attracting votes mainly from the DLP.

The campaign's last days have had the atmosphere of a thriller, with talk of secret corporate funds, North Korean spies, electronic eavesdropping and "black" propaganda.

In other respects, the election has shown that democracy is taking root five years after the downfall of military dictatorship. Gone are the tear gas attacks that marked rallies in the 1987 election.

Political analysts believe mud-slinging was inevitable since personalities, rather than issues, dominate Korean politics. There is little to distinguish the centrist policies of the main contenders.

Although turnout is expected to exceed 80 per cent of the 23m registered voters, crowds at election rallies are smaller than in 1987 when Koreans wanted to show support for their new political freedoms.

The faltering economy and a lacklustre campaign threatened to erode the lead of Mr Kim Young-sam, who has been the frontrunner all year long. When opinion surveys showed his support to be weakening, he went on the offensive.

Accusing Mr Chung of trying to "buy" the election by illegally employing the financial resources of the Hyundai conglomerate, Mr Kim Young-sam has focused on the weaknesses of his opponents.

Although Koreans admire Mr Chung for building up Hyundai, the country's largest industrial group, they fear that the chaebol, the family-run conglomerates such as Hyundai, will come to dominate politics as the military once did.

Public distrust of Mr Kim Dae-jung is based on his long association with the trade union and dissident movements and his geographical position. He comes from the south-western Cholla region, the most underdeveloped and rebellious part of the country.

Mr Kim Young-sam may find his tactics could backfire. His own weakness lies in the public perception that he is a political opportunist after he left the opposition and joined the ruling party in 1988, with the promise that he would become its presidential candidate.

The DLP candidate's attacks against Mr Chung and Hyundai have been alleged to be part of a biased government effort to focus attention on illegal election practices of the opposition candidates.

Mr Kim Young-sam was thrown out of the legislative assembly last week when Mr Chung's party revealed it had a tape recording of a secret meeting among local government officials in Pusan discussing means to help the DLP candidate.

The meeting in Pusan appeared to prove that the government was interfering in the election on its behalf. The disclosure led to the forced resignation of the Pusan mayor and other officials and may represent a serious setback for Mr Kim Young-sam.

Popular movement urged to meet the needs of children

By David Dodwell in Geneva

THE United Nations Children's Fund yesterday called for a worldwide popular movement - "the basic needs movement" - to raise \$25bn (\$16.4bn) a year to meet children's needs for food, clean water and basic health care.

Reaching this target would lower birth rates, and save the lives of more than 4m children a year, Unicef said in its annual "State of the World's Children" report. This would create a breakthrough against "the last great obscenity - the needless malnutrition, disease, and illiteracy that still casts a shadow over the lives, and the future of the poorest quarter of the world's children."

"The time has come to banish in shame the notion that the world cannot afford to meet the most obvious and basic needs of all its children," said Mr James Grant, executive director of Unicef, pointing out that \$25bn amounted to less than Europeans spend on wine each year, Americans on beer, and Japanese on business entertaining. This contrasts with about \$750bn spent every year on the military. He added that progress depends not just on cash, but on sustained commitment and managerial competence by governments.

"It is an unacceptable disgrace to humanity for millions of children to be dying every year from diseases that can demonstrably be prevented and treated at almost negligible cost," the report says.

Unicef calls for two thirds of the \$25bn needed to come from developing countries themselves. This could be achieved

if governments spent 20 per cent of their budgets on basics such as food, water, sanitation, health care and family planning, the report says. It complains that at present, more is spent on the military, and on debt servicing than on health and education.

The rest could be met out of aid funds if donor countries raised to 20 per cent the proportion of aid devoted to basic needs. At present, less than 10 per cent of the total \$40bn provided as bilateral aid every year is targeted in this way.

"The problem today is not that overcoming the worst aspects of world poverty is too vast or too expensive a task: it is that it has not been seriously tried," the report says. It says that a combination of new technologies, falling costs, and community-based strategies is making it possible today to tackle aspects of poverty that historically have been the most stubborn - such as nutrition, clean water and basic education. For example, providing clean water in Africa today

costs about \$20 per person per year, half the cost of just six years ago.

Unicef calls for a worldwide popular movement because of concern that the threat to children is a "silent emergency" that passes unnoticed alongside more dramatic crises such as those in Somalia or Yugoslavia. "No famine, no flood, no earthquake, no war, has ever claimed the lives of 250,000 children in a single week," said Mr Grant. "Yet malnutrition and diseases claim that number of child victims every week."

The report points out that 80 per cent of the 15m child deaths every year are caused by three diseases - pneumonia, diarrhoea and measles - all of which can be treated at low cost. Treatment for vitamin A deficiency, which can cause blindness and early death, can be controlled at a cost of about 10 cents per child per year, while iodine deficiency, which causes mental retardation, could be eliminated at a total cost of \$100m.

It is nevertheless encouraged by shifts away from military government, singling out Ethiopia, where military spending fell last year from 60 per cent to 30 per cent of the total spending, with health and education spending rising from 15 per cent to 20 per cent.

A final critical concern is the "financial famine" facing developing countries because of high levels of debt, low inward investment, and limited access to export markets. Developing country debt now totals \$1,300bn, the report says, with capital and interest charges of \$143bn falling due each year - three times the total of aid received from all sources.

State of the World's Children, Unicef, United Nations Children's Fund, 3 UN Plaza, New York NY 10017 or Geneva University Press, Wilson Street, Geneva CH-1202.

Japanese party plans tax changes

By Robert Thomson in Tokyo

JAPAN'S ruling Liberal Democratic party yesterday revived tax incentives for house purchases in an attempt to stimulate the property market and lift the tax-exempt threshold on the savings accounts of elderly people.

The tax proposals were part of a much-debated package of reforms drafted by the party's tax system research council and approved yesterday by its executive council, which had an eye on an election scheduled for next year.

Japanese business organisations generally condemned the proposals, having pressed unsuccessfully for income tax cuts to stimulate the economy. The Finance Ministry had opposed the income tax cuts, arguing that the economic downturn has seriously slowed the flow of tax revenues.

Mr Masaru Hayami, chairman of the Japan Association of Corporate Executives, said his organisation would continue to push for income tax cuts and an increase in value added tax, now 3 per cent, to compensate for those cuts.

But Mr Gaisshi Hiraiwa, chairman of the Kaidanren federation of economic organisations, praised the proposed introduction of tax breaks on the sale and repurchase of housing. He said the measure would help ordinary Japanese trying to upgrade their home.

The housing tax break, curtailed in 1988, is designed to stimulate the property market but discourage the rampant speculation of the late 1980s. Tax exemptions will apply to owners who have lived in their houses for over 10 years and be limited to transactions of ¥100m (\$530,000) or less.

With votes in mind, the party decided against increases to alcohol and tobacco taxes, and lifted the tax exempt amount of bank and postal savings accounts for the elderly and the disabled from ¥3m to ¥3.5m.

Beijing welcomes Yeltsin

By Yvonne Preston in Beijing

RUSSIAN President Boris Yeltsin, vilified a year ago as a traitor to communism by China's leaders, was warmly greeted in Beijing yesterday by Chinese President Yang Shangkun and accorded a 21-gun salute.

The Russian leader told reporters it would be abnormal for two great nations sharing a 4,000km border not to develop co-operation. He said the two sides must make "every effort to develop mutually beneficial trade and friendly co-operation."

Mr Mikhail Gorbachev, the then Soviet leader, visited China in May 1989 in a trip overshadowed by the doomed student democracy movement which took over the streets and hailed him as a hero.

The Chinese economy is booming under tight political controls, while Russia's attempts at free market reform have so far failed to bring the measure of economic prosperity and double digit growth apparent along China's east coast. Barter trade along the border grew 20 per cent this year.

Almost 20 documents are due to be signed during the visit. They include a joint declaration on the basic principles of Russian-Chinese relations and agreements on co-operation in trade and in the economic, scientific, technical, nuclear energy and cultural fields.

UN troops halted by Khmer Rouge

KHMER ROUGE guerrillas in Cambodia yesterday detained another 46 United Nations peacekeepers, only hours after releasing an earlier batch of 21, in their latest defiance against the UN's \$20m mission to bring peace and democracy to the country, writes Victor Mallet in Bangkok.

All 46 are armed Indonesian soldiers who were told by the Khmer Rouge not to leave the village of Kampong Sae, 10km east of the central town of Kampong Thom. They had gone to the village to discuss the earlier seizure of the 21 UN personnel. Last night the Indonesians were in a stand-off with about 70 armed Khmer Rouge guerrillas. UN soldiers are allowed to fire only in self-defence, and so far none of the 16,000 UN military personnel in Cambodia has fired a shot in anger.

French retake Somali embassy

French troops reclaimed their embassy on Mogadishu's "green line" yesterday almost two years after a civil war forced its evacuation. French troops arrived in Somalia last week as part of a US-led multinational task force to stop gunmen from looting food convoys.

Moi to be warned over election

Commonwealth observers are expected to warn President Daniel arap Moi today that Kenya's election process has not so far been free and fair, writes Michael Hoffman in Nairobi. A delegation led by Mr Justice Telford Georges, leader of the 88-member monitoring team, will ask the president to respond to charges of nomination "irregularities", misuse of state resources, and intimidation by the ruling Kumu party.

IMF assails S African tax break

The International Monetary Fund has strongly criticised tax incentives provided by the South African government which formed the basis for the Alstom aluminium smelter and Columbus stainless steel plant expansion, two large capital projects worth more than \$100m (\$21m) approved in the past month, writes Philip Gawlick in Johannesburg.

East Timor talks start

United Nations sponsored talks between Indonesia and Portugal began yesterday in New York over the disputed territory of East Timor. Diplomats are pessimistic that the dispute will be resolved, with relations worsening following the arrest of the East Timorese rebel leader, writes William Keating in Jakarta.

Osman remanded in Hong Kong

Mr Lorrain Osman, the former chairman of a Malaysian bank who was extradited from Britain to Hong Kong on Wednesday, was yesterday remanded in custody pending a bail hearing early next week, writes Simon Holberton in Hong Kong.

A generation of young Africans is wasted by lack of resources

By Michael Holman in Nairobi

THEY HAVE little in common except their fate.

Young pickpockets in Nairobi, street urchins in Luanda, teenage bandits in Mogadishu, Aids orphans in Kampala, child prostitutes in Kinshasa, young "comrade" fighters in Soweto: they are part of Africa's wasted generation, doomed to poverty, never to realise their potential. Disease and deprivation are killing or crippling millions of Africa's children. Compassion alone demands a response, but Africa's planners point to a further imperative.

The scale of the toll is so great that it is imperilling the continent's capacity to manage its development in the decades to come.

"Today's generation of African children will be largely consigned to lives of poor health, and arrested growth... the hopes of the continent will be frustrated well into the next century," warns a Unicef report.

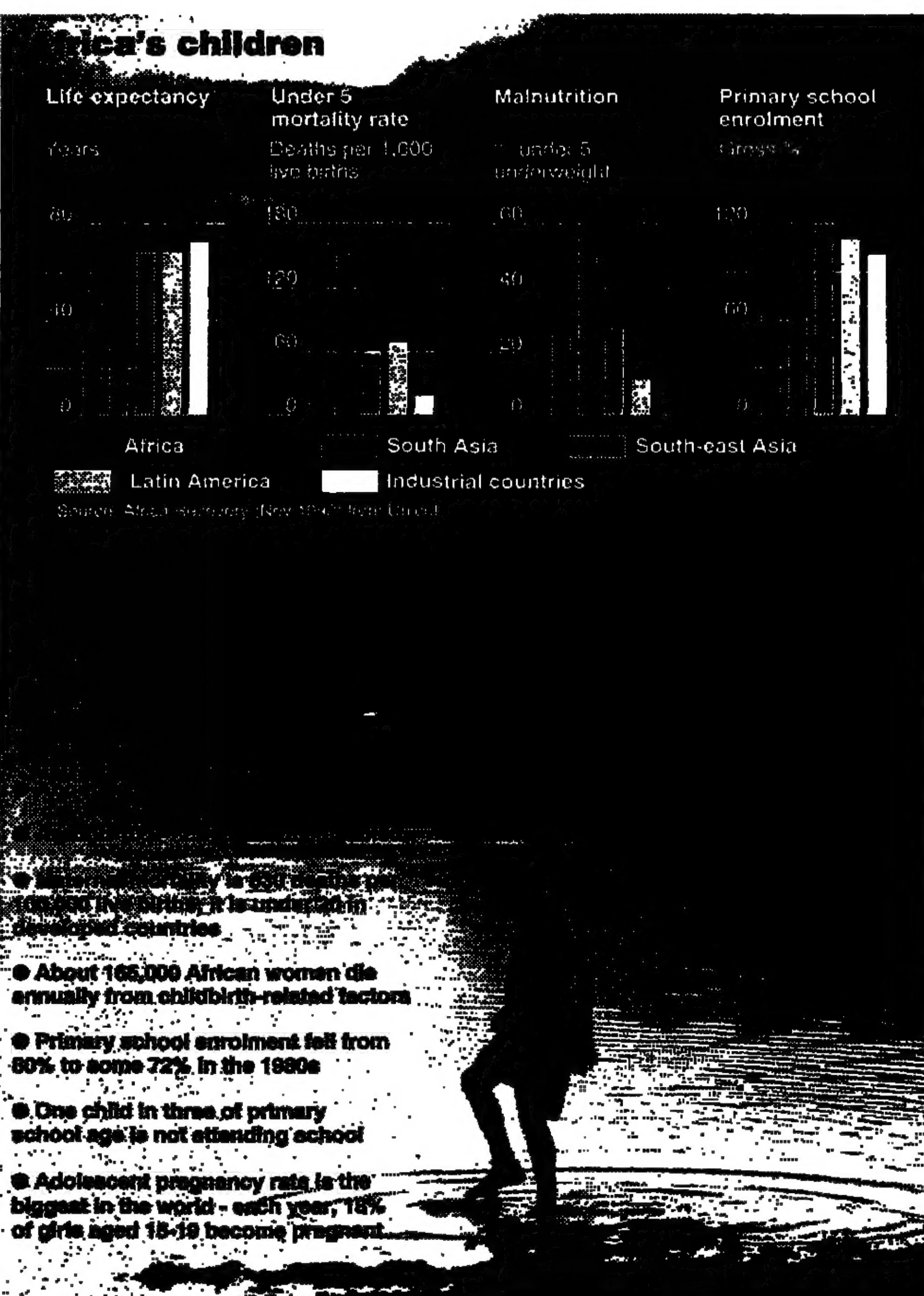
"Unless urgent action is taken... the human foundation for Africa's progress in the 21st century will not exist," it says. The odds are heavily stacked against you if you are born on a continent that has seen a decade of decline.

Nearly 5m under-fives die each year, usually of readily preventable diseases, estimates the Unicef study, presented at a conference in Senegal last month, co-sponsored by the Organisation of African Unity. If you survive these hazardous years, you then have a one in three chance of completing primary school.

And as you enter maturity you will run a gamut of risks ranging from exposure to Aids to becoming a teenage conscript in a rag-army.

"The point has now been reached where not only the past progress but the present survival, protection and future development of Africa's children are directly threatened by a critical scarcity of resources."

Around \$12.7bn (\$8.3bn) will be needed each year for the rest of the decade, Unicef calculates, if basic targets in health, education, water



supplies and sanitation are to be met, Unicef calculates. Raising the funds requires a combination of reallocation of existing aid flows by donors, external debt relief, domestic measures including tax reforms and user charges, the report suggests.

Only Norway currently

channels 20 per cent of its bilateral aid to social priorities. If all industrialised countries did the same, funds for this sector would rise from around \$1.2bn to \$3.5bn.

"The tragedy is that for Africa, the 21st century is getting off on the wrong foot," the report warns, ending with a plea: "The abandonment of hopes for the continent would mean the writing off of the talents, aspirations and potential of one eighth of mankind, both now and far into the next century."

Africa's Children, Africa's Future, Unicef, 3 UN Plaza E-12G, New York, NY 10017.

Taiwan's KMT set to win poll - but it could be hollow victory

Expedient judgments are at core of support for a dissent-ridden party that for 40 years has had it all its own way, writes Simon Davies

WHEN Taiwan votes tomorrow in the most significant election of its 43-year history, the result will already be certain.

But it could be a hollow victory for President Lee Teng-hui's ruling Kuomintang party, as the election campaign shows growing dissension and alleged corruption within his once authoritarian party.

The KMT has almost two official candidates for each of the 161 seats in the parliament but these have been joined by 43 maverick KMT representatives who are running without its official endorsement and are disrupting the official party line.

Even among the official candidates, there is such a broad spectrum of forceful opinion

that the KMT begins to resemble a loose alliance of vested interests, united only in their desire to retain the patronage of a powerful corporate and political elite.

This will make for more tempestuous government. President Lee should emerge from the elections with core control of a ruling party which more fully reflects the views of the Taiwanese people; but he will have to be prepared to make concessions to pass its programme of economic and political reforms.

It is only the second time the entire parliament - which approves legislation and the make-up of the cabinet - has been elected.

The first was in 1946, and it was only last year that the ves-

tiges of its "old thieves" - the surviving octogenarians who had rubber-stamped government legislation for 40 years - were at last removed.

Convoys of colourful vans fill the streets, voicing the slogans of the two main parties, the KMT and the opposition Democratic Progressive Party, along with an assortment of independent demands ranging from a recently-jailed business tycoon to a woman who bares her breasts for democracy.

A further incentive will come in the NT\$10bn (\$250m) that is expected to come out of the banking system to reimburse many of the 10m voters who turn out on Saturday. Corruption will be a key factor.

One senior businessman said: "Some politicians are

spending NT\$500m on buying their candidacy." There have been 96 investigations into vote-buying.

The KMT has the support of notable "golden oxen" - rich businessmen who are keen to exert political influence - to add to the earnings from its corporate empire; this gives it a massive advantage. In addition, it holds key cards, such as ownership of television stations and newspapers.

But the DPP is still expected to pick up more than 30 per cent of the vote, while independent candidates could win another 15 per cent. This should put across a clear message to Mr Lee: the public is tiring of money politics.

Mr Ting Tin-yu, chief consultant to Gallup in Taiwan, said:

"The phenomenon of this election is that there will be a lot of angry voters. I think the whole KMT will suffer from this, and their vote will fall below 60 per cent."

This is 10 per cent below the KMT's rating at last year's elections for the national assembly, which amends the constitution and chooses the president.

The KMT was aided last year by the DPP's call for Taiwan's independence from mainland China, which proved unpopular. A hotel worker said: "If the KMT win the election, the mainland Chinese will not be angry. If the DPP win the election, I think the mainland will invade."

The DPP has toned down its rhetoric with its new slogan

"One China, One Taiwan". It is scarcely a retraction, but a recent poll found more than 40 per cent of respondents did not believe it meant independence. The DPP also gains strength from the fact that it has not put forward enough candidates to control the government, but will only be able to impose checks and balances on the KMT.

This is important, since they still lack credibility. Policies such as lowering taxes but introducing a welfare state have unnerved economists and the party retains its image of being warlike.

Legislative brawls have become less frequent than they were, but several DPP candidates were arrested last week, one of whom allegedly tried to

break into the local KMT headquarters with a tank of gasoline and two torches.

NEWS: UK

Former BP chief to join British Rail board

By Richard Tomkins,
Transport Correspondent

THE government yesterday moved to shake up the board of British Rail in the run-up to privatisation by appointing Mr Robert Horton, one of Britain's most forceful business executives, as its non-executive vice-chairman.

Mr Horton, 53, is the former chairman and chief executive of British Petroleum. He was ousted in a boardroom coup last June after his abrasive management style had caused friction with fellow directors.

The Department of Transport said Mr Horton would take a particular interest in Railtrack, the state-owned body which is due to take responsibility for BR's track infrastructure under the privatisation proposals.

The implication is that he has been appointed to set up and head Railtrack, using his private sector skills to develop it as a market-responsive organisation rather than an inefficient bureaucracy.

Such a move will go some way towards countering fears among would-be private sector train operators that Railtrack's charges will be too high to enable them to offer a competitive service.

Mr Horton's appointment may be greeted with trepidation within BR, where staff will fear the consequences of his management style on working practices and jobs.

BR said yesterday: "It is not appropriate for us to comment on appointments made by the department."

Mr Horton, whose appointment takes effect from January 1, will work two days a week at his new job. Based on the present going rate of £7,000 a half-day for existing part-time board members, he will collect £28,000 a year.

Two other part-time members have been appointed to work half a day a week on the board. They are Mr Archibald Norman, chief executive of Asda, the stores group; and Ms Jennifer Page, chief executive of English Heritage.

Top research confined to few universities

By Andrew Adonis

MOST top-quality research is concentrated in barely a dozen of Britain's universities, according to assessments by the Universities Funding Council published yesterday.

The assessments, which rank every university research centre in the country, show that fewer than 50 of Britain's 130 universities, colleges and university institutes have two or more centres judged to be conducting research of international standing.

Of the 344 centres judged to be at that level, almost a third are located in just four institutions: Cambridge University,

Oxford University, University College, London and Imperial College, London.

Former polytechnics scored poorly in the exercise, which they have entered for the first time since joining the university sector. Given their lack of research funding, and their status as teaching institutions, this caused little surprise.

But a number of "old" universities are in the same position - five, including Aston and Bangor, have no department of international standing, and another eight, including Salford, Aberdeen and Dundee, have only one.

The UFC assessments, the

first since 1989, are crucial to universities, as they are used by the council to allocate research funding, worth £360m in 1990.

Each university research centre is ranked on a one-to-five scale. Next year's research funding will be linked to the rankings, with funding concentrated on departments achieving the higher four rankings, and proportionately on the higher rankings within them.

The UFC said its survey was based on "rigorous" assessment of the output of more than 43,000 academics by 450 of their colleagues plus some outside assessors.

Prof Graeme Davies, chief executive of the UFC, said: "The ratings have been decided by academic staff and others who are all experts in their subjects. The judgments are theirs; the role of the UFC was to manage the exercise and ensure it was conducted fairly and consistently according to clear guidelines."

The Committee of Vice-Chancellors and Principals welcomed the evidence that "old" universities had improved research quality since a similar exercise in 1989.

Dr David Harrison, the committee chairman, said that against the backdrop of escalating student numbers it

represented "a remarkable tribute to our dedicated and underpaid staff."

The assessment shows research to be unevenly distributed. In history, 82 centres were assessed, of which only five were judged to be of international standing. In anatomy, 18 centres yielded four of international standing.

Institutions were invited to submit up to two publications and up to two other forms of public output for each "active" staff member. The panels of assessors also took into account research grant and contract income, total numbers of publications and numbers of research students.

LABOUR PARTY POLICY

Smith appears to pre-empt review

By Ralph Atkins

MR JOHN Smith, leader of the Labour opposition, yesterday said he opposed moving away from universally-available social security benefits - apparently pre-empting the impact on party policy of the independent Commission on Social Justice he was launching.

Mr Smith said the 16-member commission would carry out the most sweeping review of employment, tax, benefits and "the social condition of our nation" since the Beveridge report on state welfare 50 years ago.

Labour would "gain enormously" from the ideas the commission recommends, he said.

He would welcome a "fresh examination" of Labour's support for mortgage interest tax relief, although he did not suggest its policy would change.

But Mr Smith said there was "a very strong case for having child benefit and the retirement pension as universal benefits".

His remarks jarred with past hints and indications from leading opposition MPs that the party would re-think completely tax and benefit policy - including extending benefit

targeting.

Tax and the cost of Labour's spending proposals were regarded in April as having contributed to the party's fourth successive general election defeat.

The Commission on Social Justice, chaired by Sir Gordon Borrie, former director general of fair trading, is expected to report in 18 months. Mr Smith said it was "akin to a Royal Commission".

The need for its work was as great as when Sir William Beveridge reported in 1942, Mr Smith said.

"In an increasingly competitive world, Britain cannot afford poverty. Neither can we afford such high levels of unemployment. We should no longer be thinking just in terms of providing a safety net, but of creating a springboard to independence, self-reliance and personal fulfilment."

At least one member - Mr David Marquand, professor of politics at Sheffield University - is a Liberal Democrat supporter. But the Liberal Democrat party said the commission would do little to help build an anti-Tory pact. "It moves an inch when the need is to move a mile," said an aide to Mr Paddy Ashdown, Liberal Democrat leader.

Thames traffic to be studied

By Richard Tomkins,
Transport Correspondent

THE Department of Transport is to form a working group to explore ways of making more use of the Thames for carrying passenger and freight traffic in London, it was announced yesterday.

Mr Steven Norris, minister for transport in London, said: "The Thames is potentially one of London's greatest transport arteries and I believe we are not using it to anything like its full potential," he said.

Mr Norris made the announcement shortly after launching the first of a planned fleet of 26 river taxis that will offer a Thames passenger service to rival the loss-making RiverBus operation.

The new service is to be run by a company called Thames Fast Ferries, a subsidiary of the Swindon-based White Horse property group.

Thames Fast Ferries said it also planned to launch a high-speed commuter operation between Tilbury-Gravesend and central London next year, using 120-seat craft.

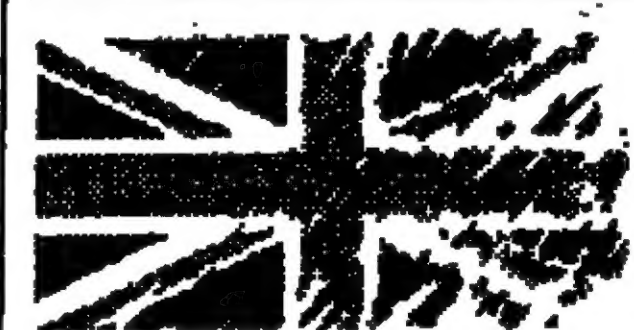
Mr Norris said the purpose of the Thames working group would be to identify what obstacles prevented people from making more use of the river.

The working group, chaired by Mr Norris, will include representatives of London Transport, river users, local authorities and the river authorities.



Taxi service: a new Thames launch takes to the water

Britain in brief



Two in three cars destined for export

Two out of three cars produced in the UK last month were destined for export, the highest proportion in the industry's recent history by a considerable margin.

As late as 1989 exports were accounting for only around a quarter of the UK industry's total production.

UK new car sales remain very weak, depressing production for the domestic market. In unit terms, output for export rose by 22.15 per cent to 73,431 compared with 60,111 the previous year and over the first 11 months of this year accounted for 48 per cent of total car production.

At 535,088, however, it was 4.96 per cent down in volume terms on 1991's first 11 months.

Short-time working at Ford and Rover Group was largely responsible for last month's production destined for the UK market being down 23.3 per cent to 43,216 from the year-ago level of 56,285.

As a result, according to statistics from the Society of Motor Manufacturers and Traders and Central Office of Information, total November car output was only 0.23 per cent above year-ago levels at 116,647.

Renewable energy costs

Electricity generated by most forms of renewable energy is several times more expensive than using conventional fuels, according to a long-awaited report commissioned by the Department of Trade and Industry.

But the report calls for government intervention to help renewables become established. It argues that current prices of coal, gas and nuclear energy do not reflect start-up and environmental costs.

The Renewable Energy Advi-

sory Group argues that large offshore wave energy projects are unlikely to be uneconomic.

Export licences withheld

No licences for exports to Iran will be granted until January pending a review of the criteria used in assessing them, the Department of Trade and Industry said in a written parliamentary answer.

The DTI said the move reflected increased concern in the UK and US about the policies of the Iranian government but would not say if a specific incident or intelligence report had triggered the decision. Licences are needed for the exports to Iran of goods with possible military uses.

Summit costs

The Edinburgh summit last weekend cost £5.9m to organise and the policing costs are expected to amount to a further £2.5m, Mr John Major has told MPs.

UK furniture body formed

Britain's furniture manufacturers are to merge their trade organisations into one body from January 1.

British Furniture Manufacturers (BFM) will be an amalgam of three autonomous companies: BFM Exhibitions, an exhibition organiser, BFM Exports, which provides advice and assistance to exporters, and BFM Federation, a loose grouping of four pre-war regional trade associations.

Credit 'crunch'

Financial deregulation enabled domestic financial markets to catch up with international ones but also resulted in an accumulation of personal and corporate debt, which is causing a credit "crunch". Households and companies are saving more and borrowing less, making less use of financial markets, according to a book published yesterday.

New Players, New Rules, Financing the 1990s, by Christopher Johnson, Lafferty Publications, The Tower, 114 Centre, Pearse Street, Dublin 2, Ireland. £5.45.



640,000* French decision-makers always start the day with a full breakfast.

Among the many fine table traditions enjoyed in France, one is particularly suited to the taste of French decision-makers: *les Echos*, France's leading business newspaper.

The results of the 1991 European Business Readership Survey (EBRS) speak for themselves: *les Echos* is read by 61.1% of the country's top managers, who also put their trust in *Enjeux les Echos*, the group's monthly magazine. So whether you have a product to sell or you wish to raise your company's profile, now you know the best way to reach French executives in the morning, beside their croissants.

les Echos
Le Business Daily

The Minister of Transport, Communication and Water Management of the Hungarian Republic

announces an international tender based on concessional contract for electrification and for operation of electric traction supply system of certain lines of the Hungarian State Railways.

Detailed tender documentation can be obtained from 28 December 1992 by certifying the payment of 5000-USD (five thousand dollars) or the equivalent in any convertible currency.

Payment shall be sent to the bank account of the Ministry of Transport, Communication and Water Management of the Hungarian Republic

Phone: (36-1) +1226-667
Fax: (36-1) + 1223-429
account No: 232-90146-5460
Hungarian National Bank, indicating "Railway electrification, concessional tender".

Tender documents can be taken over at the Ministry of Transport, Communication and Water Management (Budapest VIII Dob utca 75-81 room: 624) between 10.00 and 15.00 hours on business days.

Tender must be lodged to the above address not later than 31 March 1993, 16.00 hours local time.

Further information can be obtained from 11 January 1993, from MAOV Consult (1065 Budapest, Bajcsy Zsilinszky ut 25, Phone: (36-1) +131-5500, Fax: (36-1) + 111-5622) on behalf of the Ministry.

BOSTON ARGENTINE INVESTMENT FUND, SICAV
Société d'investissement à capital variable
RG Luxembourg B 23922
41 Boulevard Royal
Luxembourg

NOTICE OF MEETING

Notice is hereby given to the shareholders of BOSTON ARGENTINE INVESTMENT FUND, SICAV that an extraordinary shareholders' meeting shall be held, before sunset, at the registered office of the Company, 41, Boulevard Royal, Luxembourg on January 8, 1993, at 14.30 local time with the following agenda:

1. Amendment of Article 5 first sentence of the Articles of Incorporation of the Company to be recorded as follows:
"The object of the Fund is to place the funds available to it in transferrable investment risks and offering to shareholders the results of the management of the Fund's portfolio".
2. Amendment of Article 6 paragraph 1 and 4 of the Articles of Incorporation to substitute the references to article eighteen by a reference to article seventeen.
3. Amendment of Article 8 paragraph 7 to be recorded as follows:
"Shares are issued in registered book entry form only".
4. To delete the paragraph 8 Article 6 of the Articles of Incorporation.
5. To delete the Article 6 of the Articles of Incorporation.
6. Renumbering of the subsequent articles of the Articles of Incorporation.
7. Amendment of Article 18 of the Articles of Incorporation to provide for powers of the Board of Directors to decide about the type of securities eligible for investments and to comply with the investment restrictions provided for by Part I of the Law of March 30, 1980.
8. Amendment of Article 17 paragraph 3 and 5 of the Articles of Incorporation to substitute the references to article eighteen by a reference to article seventeen.
9. Amendment of Article 17 paragraph 6 of the Articles of Incorporation to be recorded as follows:
"Any request for redemption of shares must be filed by each shareholder in irrevocable, written form addressed at the registered office of the Fund in Luxembourg, or at the office of the person or entity designated by the Fund as its agent for the redemption of shares".
10. Amendment of Article 18 Paragraph 3 line 4 of the Articles of Incorporation to replace words "within a month" by "within a year".
11. Amendment of Article 18 paragraph 6 of the Articles of Incorporation to be recorded as follows:
"1) Securities listed on an official stock exchange or traded on another regulated market which are regularly and is recognized and open to the public in Argentina, BIC or OECD countries are valued on the basis of the last known sales price. If the same security is quoted on different markets, the quotation of the main market for this security will be used. If there is no relevant quotation or if the quotations are not representative of the fair value, the evaluation will be done in good faith by the Board of Directors or its delegate with a view to establishing the probable sales price for such securities;
2) unlisted securities are valued on the basis of their probable sales price as determined in good faith by the Board of Directors or its delegate;
3) liquid assets are valued at their nominal value plus accrued interest."

The percentage of the total value of the net assets to be allocated to each class of shares shall be determined on the establishment of the Fund by the ratio of the shares issued and outstanding in each class to the total number of shares issued, (2) being understood that the per share value of each class of shares) and shall be adjusted subsequently in connection with the distributions allocated and the issue and redemption of shares as follows:

33 On each valuation, when a distribution is effected on Class A shares, the Net Asset Value of the shares in this class shall be reduced by the amount on the distribution (including a reduction in the percentage of the total value of the net assets allocated to the shares of this class, whereas the Net Asset Value of Class B shares shall remain unchanged (excluding an increase in the percentage of the total value of the net assets allocated to Class B shares).

34 On each valuation, when shares are issued or redeemed, the total value of the net assets allocated to each class of shares shall be increased or reduced by the amount received or paid out and the percentage of the total value of such net assets allocated to such class shall be adjusted accordingly.

35 Amendment of Article 19 paragraph 1 of the Articles of Incorporation to substitute the references to article eighteen by a reference to article seventeen.

The resolutions may be passed with a minimum quorum of 50% of the issued capital by a majority of 75% of the votes cast at the meeting.

The shareholders are invited to the date of the meeting are entitled to vote or give proxies.

Proxies should arrive at the registered office of the Company at least 48 hours before the meeting.

By Order of the Board of Directors

Curbs on car imports from Japan to continue

By Kevin Done,
Motor Industry Correspondent

The UK will continue to restrict imports of cars direct from Japan at least until the end of 1994.

Earlier this year the government caused consternation in the UK motor industry when it said it was examining the possibility of completely liberalising the UK new car market to Japanese imports from the end of this year.

A voluntary export restraint (VER) or gentlemen's agreement has existed since 1975 and has effectively limited the share of Japanese imported cars to no more than 11 per cent of the new car market.

This restraint must be withdrawn from the end of 1992, however, with the start of the single market in Europe.

Last year the European Commission reached an agreement with the Japanese government, which calls for continuing limits on direct imports of cars from Japan into the Community until the end of 1998.

The agreement assumes the UK, France, Italy, Portugal and Spain remain restricted markets until the end of the decade, and that Japan observes a voluntary restraint on the level of overall exports to the EC during this period.

The second was threatened earlier this year by the government, however, following a report by the Monopolies and Mergers Commission on new car sales.

The MMC concluded that on competition grounds alone the restraint on Japanese imports should be removed.

The MMC also said the limit on Japanese car imports restricted choice. The restraint also encouraged the Japanese to import the more expensive and more highly specified models rather than smaller, cheaper vehicles on which there was less margin, it said.

Mr Michael Heseltine, President of the Board of Trade, said in the light of the "present economic circumstances" the UK would remain a restricted market initially until the end of 1994, when the question would be reviewed.

UK recovery undermined by jobless growth

By Peter Norman,
Economics Editor

BRITISH manufacturers yesterday reported a slight improvement in orders over the past month, but a bigger than expected increase in unemployment in November held out little hope of a speedy recovery from recession.

The Confederation of British Industry (CBI) monthly trends inquiry found manufacturers' order books were at their best levels for five months, although well below normal. Export orders also improved, suggesting the pound's decline since Black Wednesday might be feeding through into higher export demand.

However, the CBI poll of 1,383 companies between November 26 and December 11 indicated that output would fall in the next four months. Although the companies' output expectations were less gloomy than in November, the survey was the sixth monthly poll in a row in which more manufacturers forecast output decreases than increases.

The CBI report covered companies accounting for about half of UK manufactured exports and employment. It did nothing to ease fears that unemployment would continue to rise after increasing by a seasonally adjusted 41,100 to

291m, or 10.3 per cent of the UK workforce, between October and November.

The increase in the number of benefit claimants seeking jobs was more than the 35,000 expected by City analysts and higher than the average monthly increase over the past six months.

The Unemployment Unit, an independent group campaigning for full employment, forecast that the official jobless total would reach 3m by February next year and peak at 3.2m by the early summer of 1994.

The latest government figures, meanwhile, indicated that the unemployment data have not captured the full extent of job losses over the past year.

While seasonally adjusted unemployment increased by 391,000 in the 12 months to November, Department of Employment figures showed that the UK workforce in employment fell by 861,000 over the four quarters to the end of September.

The CBI's industrial trends inquiry provided only tentative evidence of that recovery. Its survey showed that 26 per cent of companies polled expected output to decline over the next four months compared with 19 per cent expecting a rise and 55 per cent expecting output to stay unchanged.

Industrial productivity rises as labour force cut

PRODUCTIVITY in UK manufacturing industry increased sharply in October, reflecting a small increase in output and a big drop in the labour force during the month, writes Peter Norman.

The Department of Employment said manufacturing output per head in October was 5.9 per cent higher than in the same month of last year.

In the three months to October, productivity was 1.5 per cent higher than in the three months ending July and 5.3 per cent higher than in the August to October period of 1991. The productivity increase combined with relatively moderate wage increases to hold down unit labour costs. Wages and salaries per unit of production in UK manufacturing industries rose by 0.4 per cent in October compared with October 1991.

The increase in the three months to the end of October was 1 per cent compared with a year ago. However, official figures yesterday showed no further decline in the rate of increase in average weekly earnings during October.

Minister discounts claims that 3,000 jobs are threatened by government's prize draw Pools operators criticise state lottery plan

By Raymond Snoddy

OPERATORS of Britain's football pools, the prize draw based on soccer results, warned yesterday up to 3,000 jobs could be lost in their industry as a result of the government's plans for a national lottery starting in 1994 with £1 tickets and a top prize of at least £1m a week.

The games will range from scratch cards with instant prizes to weekly draws.

The National Lottery Bill published yesterday contained no concessions for pools operators employing 6,500 people, mainly on Merseyside, north west England.

Mr Malcolm Hughes, managing director of Vernons Pools, said two of the three main pools operators - Vernons and Zetters - could collapse unless the industry was allowed to "compete on level terms with the lottery". Operators of existing charity lotteries were also critical of the plan.

A single licence will be awarded by tender to run the lottery although other companies can get sub-licences to run individual games which will be part of the national lottery.

Companies expected to bid for the lottery licences include Racal, Rank, Vernons, Bass, UK Charity Lotteries, Vernons, and consortia being put together by a number of merchant banks.

Mr Hughes of Vernons claimed this was "absolute nonsense", saying most people used birthdays and any other numbers they could think of. The pools companies want



Peter Brooke yesterday: he expects lottery to 'create jobs'

The lottery "will create jobs and generate new work for existing businesses", Mr Brooke said. "It opens up a wealth of exciting new opportunities. It will create millionaires and millions."

Mr Brooke rejected concessions for the pools industry, which has turnover of £883m a year and is dominated by Littlewoods. He said skill was a factor when filling in pools coupons whereas lotteries were games of pure chance.

Mr Hughes of Vernons claimed this was "absolute nonsense", saying most people used birthdays and any other numbers they could think of. The pools companies want



the right to advertise on television, collect contributions legally through retail outlets, roll over prizes from one week to the next if there is no outright winner and pay the same rate of tax as the national lottery. The pools companies pay a total of 47.5 per cent of turnover on tax and donations to sport and the arts.

More than 100 MPs have already signed a Commons motion supporting the pools operators' case and Mr Brooke promised yesterday that "dialogue will continue".

Mr Frank Flannery, managing director of UK Charity Lotteries, a lottery manager, said charity lotteries were currently worth about £260m a year. "There is a grave danger that this will be completely wiped out," he said.

The Lottery Promotion Company, a non-profit organisation which wants a lottery to benefit the environment as well as sport and the arts, generally welcomed the bill but said it should be run by a charitable foundation which would not pay tax.

German tool makers strengthen UK presence

By Andrew Baxter

GERMAN machine tool makers are poised to make further inroads into the depressed UK market following the creation of a global alliance between Traub and Maho, two of Germany's biggest producers.

The announcement last week that the two companies are to merge their sales forces worldwide is likely to put further

pressure on UK machine tool producers.

The deal, under discussion throughout this year, comes less than two months after Gildemeister and Deckel, two other big German producers, announced they were forming a worldwide joint venture to market their products.

Both deals take effect on January 1. Maho and Deckel, meanwhile, are discussing manufacturing co-operation.

Germany was the biggest exporter of machine tools to the UK last year, with sales of £148.1m out of total imports of £451.2m.

This compares with total UK machine tool consumption last year of £773.2m.

The sales tie-ups means that four of the biggest German producers are now grouped into two powerful combines, each offering a broader range of machine tools to customers.

"It's got to increase our share of the UK market," said Mr Paul Maynard, Traub's UK managing director, who will become UK managing director of the two companies. Maho, in particular, would get a substantially increased direct sales force.

The two new groupings will be big competitors for each other, and for Japanese companies such as Yamazaki and Mori Seiki.

Major seeks US backing for sanctions on Serbia

By Philip Stephens,
Political Editor

NEW MEASURES to tighten sanctions against Serbia in response to the deteriorating situation in Bosnia are expected to be finalised this week and at talks between Mr John Major and outgoing US president George Bush.

British officials said the two leaders, who meet in the US at the end of a week of international meetings on Bosnia, may also settle the terms of the new UN resolution designed to enforce the no-fly zone over the former Yugoslav province.

Mr Major remains more cautious than his US counterpart about military action against Serbian aircraft violating the zone. Ministers repeated yesterday their concerns that such action would risk retaliation against British ground forces and could wreck the humanitarian effort.

The officials said a compromise was emerging between London and Washington on a package combining tougher sanctions and a new UN resolution. They pointed out that

Britain has refused to admit almost a third of the refugees from former Yugoslavia who have applied for UK visas in recent weeks, the Foreign Office said yesterday.

The announcement came as Mr Kenneth Clarke, Home Secretary, told MPs that passports will still be needed for travel between Britain and other EC countries after January 1 1993, despite the removal of European trade barriers. The only exception will be travelling to and from the Irish Republic.

The passage of such a resolution, expected next week, would not automatically imply that intruding aircraft would be shot down.

Mr Douglas Hurd, the foreign secretary, suggested Serbia be treated as an international pariah, with existing sanctions supplemented by cuts in telephone links and diplomatic contacts.

Mr Major will spend two days with Mr Bush in Camp David at the weekend after an EC-US summit in Washington on Friday. The prime minister will be accompanied at the

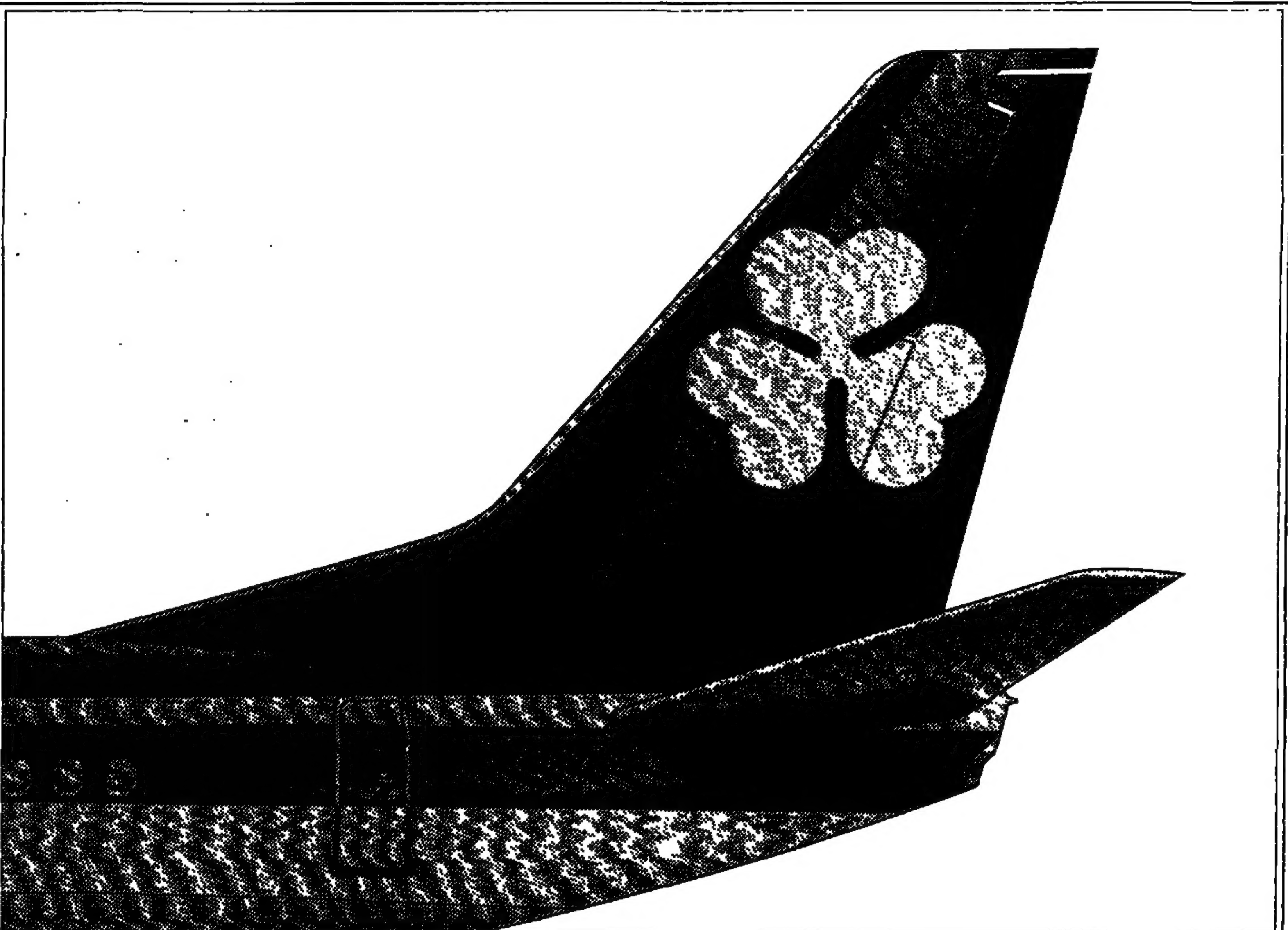
summit by Mr Jacques Delors, the European Commission president, who will also join him later today for an EC-Canada summit in Ottawa.

Both of the EC meetings will be dominated by the slow progress of the Gatt talks in Geneva, where last month's breakthrough on US-EC farm trade has failed to unravel all the disputes holding up completion of the Uruguay Round.

Mr Major will press the outgoing administration to review its decision to impose counter-vailing duties on EC steel imports. He will also sound out the possibility of a compromise on the disputes over industrial tariffs that are holding up progress in Geneva.

Baroness Thatcher, the former prime minister, has called for air strikes against Serbian artillery, tanks and supply lines if they do not withdraw their troops from Sarajevo and other besieged Bosnian towns.

The former prime minister said in The European newspaper that by stating in public repeatedly that "we will not intervene militarily", the west had to some extent been "more like accomplices".



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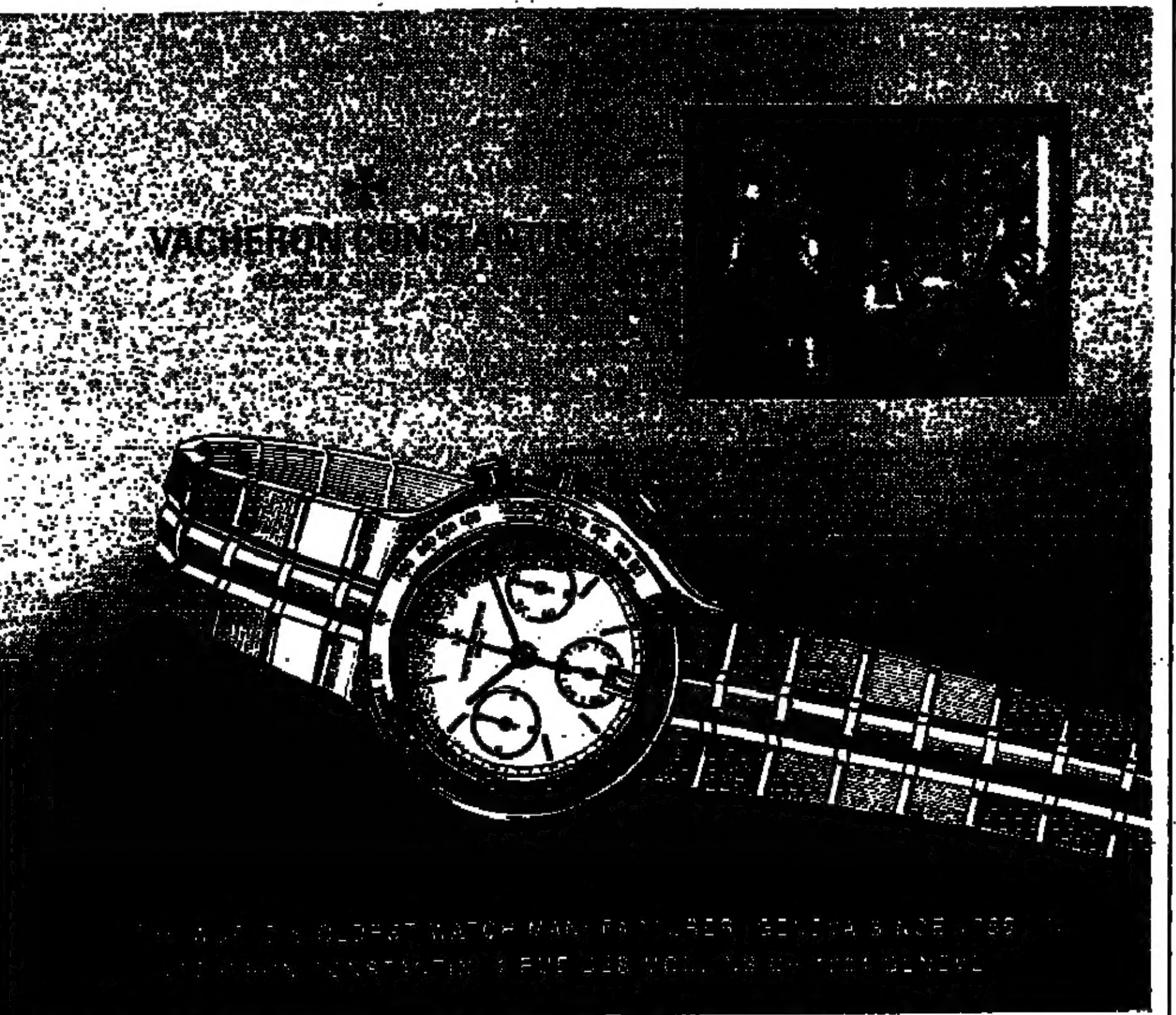
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RECRUITMENT

JOBS: Where expatriate workers' religious convictions can increase their employers' paybills

"It all began with the New Testament..." explained the patient voice from the German Embassy in London. "You mean when the decree went out from Caesar Augustus that all the world should be taxed?" the Jobs column inquired.

"Well, not precisely at that moment," the unnamed diplomat conceded. "But as a consequence of it, yes."

Now, with today bringing this column's last appearance of the year, it is probably futile to assure readers that the above conversation really occurred, as distinct from being invented to give a Christmassy flavour. Even so, the fact is that what prompted the call to the German embassy was only accidentally connected with the season.

It just so happened that Price Waterhouse was showing off its new system for calculating the costs of sending employees to work overseas. And one of the PW consultants came up with an example. "Suppose you moved someone on a £80,000 salary in Britain to Germany for three years with a guarantee that they'd be no worse off through taxation and so on," he said. "What do you think would be the total outlay?"

Putting your money where your faith is

Then quick as a flash the computer produced the answers. They were that, whereas before Black Wednesday the prospective bill would have been almost £391,000, it is now over £475,000. "Mind you," the consultant went on, "the cost could be more if the people you send don't know about local conditions. For instance, if they belong to certain religious denominations and say so on their registration forms, they'll be liable to the extra taxes the German government collects for the churches."

However familiar that fact may be to readers, it was news to me. My first thought was that perhaps the said taxes varied, with different religions coming to market at different prices. After all, I'd seen something of the sort before: at the start of my national service 40 years back in the navy, when the various chaplains came round in turn describing their schedules for Sunday morning. The Roman Catholics and the Church of England each had pukka parades. While they were marching off to their respective

services, agnostics and atheists were kept busy square-bashing. In the meantime the Methodists and Church of Scotland made their way informally to a short joint service with no sermon, followed by coffee made by the Wrens in attendance. (Whereupon, having not been brought up in any church, I became a Methodist - though I'm ashamed to say a since-lapsed one.)

Could it be, I mused coming back from PW's demonstration, that the Germans operate some comparable arrangement through the tax system? Hence the chat with the diplomat. Alas he swiftly knocked down my idea about price-competition. The tax was at the same rate regardless of denomination, although in some of the country's states it was a percentage point less than in others. "It is the successor to the church tithe of medieval times. But it is not on your total income, or at 10 per cent either. It is levied at 8 or 9 per cent of whatever sum you are assessed for by way of normal taxes. You

do not pay unless you positively register yourself to do so."

In any case, he said, the option is open only to Roman Catholics, Jews and certain Protestants. "A church needs many members to make the scheme pay - as the government acts as collector for the churches, you don't think it loses on the deal, do you? And no one pretends that whether you pay counts in heaven; it is solely about money here on earth."

Nevertheless, he added, things can go wrong. After unification, for example, the scheme was not well explained to the former East Germans. "When they came to register, some who had clung to their faith wished to affirm it, and under the old regime it had always been unwise to leave blank spaces on official forms. So suddenly, of the little earnings they had, more was taken. But the government and churches apologised, and let them change things for the next half-year."

Which, this being Christmas, the Jobs column offers as an example to tax-collectors the wide world over.

FINALLY this year to pagan matters - my traditional guide to the cost of acquiring and trying to escape a hangover in 18 international centres. The figures are generously supplied by the Runzheimer consultancy, based in Rochester, Wisconsin.

The first three columns give the "on-cost", the local prices of a litre of a particular (though undisclosed) brand of whisky and of vodka, followed by the average of both. The next four cover the "off-cost": 100 branded aspirin, three dozen Alka

Seltzer (except in Tokyo where for some reason they don't seem to be sold) and half a pound of instant coffee - again averaged. The right-hand column lumps the on-cost and off-cost averages together, giving the aggregate price - in money, at least. And now, wishing you all the compliments of the season, I'll hope to meet you again in 1993.

Michael Dixon

THE PRICE OF SEASONAL OVER-INDULGENCE AROUND THE WORLD

City	1 litre Scotch	1 litre Vodka	Average on-cost	100 Aspirin	36 Alka Seltzer	8oz Coffee	Average off-cost	Average full cost
Tokyo	28.84	15.68	22.16	13.28	-	7.08	10.17	32.33
Copenhagen	31.59	22.11	26.85	5.08	3.03	6.83	4.98	31.83
Stockholm	31.14	24.21	27.68	4.38	2.75	5.05	4.06	31.74
Singapore	27.73	22.79	25.26	3.93	3.49	6.03	4.48	29.74
Vienna	19.24	12.22	15.73	6.39	5.77	5.55	5.90	21.63
Cairo	19.46	15.57	17.52	0.94	0.87	4.83	2.21	19.73
Hong Kong	15.69	13.60	14.65	5.79	3.43	3.14	4.12	18.77
London	15.60	13.60	14.60	5.62	3.02	2.95	3.86	18.46
Frankfurt	14.08	8.01	11.05	8.25	7.61	6.38	7.39	18.43
Amsterdam	14.08	11.34	12.71	8.86	4.13	4.02	5.67	18.38
Brussels	15.11	11.41	13.26	4.40	3.83	4.41	4.21	17.47
Paris	13.51	10.38	11.85	6.24	4.47	5.20	5.30	17.15
Sydney	12.29	14.82	13.56	3.03	4.49	2.76	3.43	16.99
New York	14.96	8.34	11.65	5.73	2.52	3.05	3.77	15.42
Milan	9.68	6.22	7.94	9.21	4.81	7.19	7.07	15.01
Toronto	12.72	10.58	11.64	3.06	2.34	2.86	2.76	14.38
Madrid	10.61	6.20	8.41	6.57	4.73	3.68	4.99	13.40
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Where charity does not begin or end at home

Andrew Jack on the growing links between the accountancy world and voluntary organisations

THE ARCHAIC practices of the lively companies of the City of London may seem far removed from the deprivation of the boroughs just a little further east, but a new scheme has been forging some powerful links between these two worlds.

Chartered Accountants in the Community, launched by the Worshipful Company of Chartered Accountants in England and Wales at the start of the year, has placed senior accountants onto the management committees of charities around the country, including a number in London.

As thoughts turn to charity at Christmas, other accountancy firms, organisations and individual professionals might do well to copy its lead in providing constructive help to organisations beyond their own workplace or normal client base.

Bringing together accountants with local charities has not been entirely straightforward. Mr Alma Munson, chief accountant for the life division of Guardian Royal Exchange, was not quite sure what to expect earlier this year when he joined the board of Backney Youth Workforce, which provides training and work experience for unemployed people with special needs.

"It's no good standing on your high horse," he says. "Some people might think it's all rather left-wing, having to call the chairman 'chair'. The people are not financially oriented, and don't see it as a business. It's another part of the world."

Mr Graham Finegold, manager of the organisation, also had his doubts. "I was very worried how the staff would react when this City gent

walked through the door in his three-piece suit," he said.

But Munson showed tact and a willingness to learn about the organisation which has gradually earned him respect. He has helped provide financial advice, including co-ordinating the introduction of a computerised accounting system, and in persuading the charity to transfer money from a current account to one paying interest. He has also advised on changing the management structure, by reducing the length of the one unwieldy monthly committee meeting which lasted from 6-11pm, and creating instead a series of specialist sub-committees to help spread the work.

"Alma had very real, identifiable skills at a time when we needed them," says Finegold. "We are trying to buy a property and need to raise £500,000. It is useful to be able to talk to someone who is dealing with that kind of money every day."

The same pattern emerged when Mr Bill Packer, retired national tax director with Touche Ross, linked up with Tower Hamlets Co-operative Development Agency, which provides advice and support to business start-ups.

"I went in with a little apprehension, not quite knowing what I was going to meet," he says. "But they made me welcome. I feel I've been able to make a contribution to this community."

He helped introduce a regular staff appraisal system, and says he has "brought them to address financial problems rather earlier than they might have done before - when the crisis hit".

Mr Gregory Cohn, co-ordinator of

the agency, says: "None of the three professional staff has much financial experience, so it was useful to have someone on the management committee who can discuss finance and act as a support mechanism. Just having someone from outside is constructive."

The original idea for the chartered accountants in the community scheme came from the Action Resource Centre, based in London, which helped launch a similar programme called lawyers in the community about two years ago. ARC matches a large number of potential

'I was very worried how the staff would react when this City gent walked through the door in his three-piece suit'

volunteers each year with charities in need of secretaries or other assistance. Mr Richard Wilkes, immediate past master of the worshipful company, concedes that the idea of the lively body may seem arcane. But he places importance on its role as an organisation with charitable objectives.

It was only founded in 1976, and now numbers 100 members, including Sir Brian Jenkins, last year's Lord Mayor of London. "We do not have a large endowment," says Wilkes. "Instead of money, we've got talent."

Previously it had donated money to help support training overseas and reward achievement in student examinations in England and Wales. Wilkes says the chartered accountants in the community scheme seemed an ideal

way to apply the company's members' own skills more directly.

While the lawyers in the community placements tend to be focused in London and use younger staff from law firms, the accountants scheme is designed to cover England and Wales, and uses what Wilkes calls "the mature chaps" from the lively. About 12 have so far been linked with charities and a number are waiting to be found suitable placements.

Mr David Shaw, almoner or the lively officer responsible for charitable giving, stresses that the scheme is also focused around offering professional, advisory skills, not providing time-consuming day-to-day activities such as doing the bookkeeping.

Some initial delays came less in finding volunteers than identifying suitable placements for them. Now the plan is to expand the scheme until it offers 20 to 30 attachments a year. It will also then be widened beyond the lively company to include other chartered accountants, through the firms and the district societies.

Mr David Hensworth of the Action Resource Centre stresses a number of ground rules for successful placements. He emphasises that the benefits are two-way, with the charity gaining expert assistance, and the accountant learning about voluntary organisations and giving something back to the community.

"Accountants should not go in with pre-conceived ideas thinking it is just about parachuting people in with a bag of solutions," he says. "There is learning to be done. Most voluntary organisations are well run but have a rather different ethos."

On the other hand, charities need to take time on the induction of new committee members. They should not simply use them to provide narrow technical skills, but rather think of the process as a transfer of expertise so the contribution lasts after any individual's commitment.

Graham Finegold adds that charities should be honest about the commitment expected from a committee member and be flexible to accommodate their availability.

The idea of charitable work by accountants is not a monopoly held by the lively company, of course. The Chartered Institute of Management Accountants offers a charity helpline (071-917-9204) to link up local charities with willing, trained volunteers. Many business and firms are beginning to offer their staff on secondment, as well as offering resources or donating money directly.

Few of the accountancy firms are so eager to offer on-going professional advice free to charities, which are increasingly offering substantial prospects for paid work. Mr George Westrop of Touche Ross says that pro bono work tends not to attract the best staff: "If you want something to be badly done, you do it for free."

Nevertheless, Mr Pesh Framjee, head of the charity unit at BDO Binder Hamlyn, says that he actively encourages his staff to serve on management committees in their spare time. That helps them learn about voluntary organisations from the inside, and gives them skills which can be applied to other clients of the firm. Volunteerism can clearly make sound economic sense.

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UK Treasury Manager

Thames Valley

£32,000 + Car

Our client is a major international processing and distribution group operating throughout Europe and North America. As a significant plc, the group currently achieves turnover well in excess of £1 billion having expanded successfully by acquisition and organic growth and will continue to do so to strengthen its market position.

As a part of the on-going development of the organisation, a UK Treasury Manager is now sought who will report directly to the Group Treasurer. The role will initially focus upon daily cash management and forecasting, investment management and accounting support but will broaden rapidly into the development and implementation of appropriate financing strategies, currency exposure, the review of investment opportunities and the maintenance of all group bank relationships.

The candidate sought is probably late 20s in age with a strong educational record and a professional qualification in accounting and/or treasury management. An ability to adapt quickly and effectively to the company's tightly controlled management style is essential.

Please write enclosing full Curriculum Vitae quoting ref 615 to: Philip Cartwright FCMA, Riverbank House, Putney Bridge Approach, London SW6 3JD. Tel: 071 371 9191. Fax: 071 371 9478

CARTWRIGHT CONSULTING

FINANCIAL SELECTION & SEARCH



MEDOIL

Mediterranean Oil Services GmbH

Procurement Recruitment Training

Mediterranean Oil Services GmbH provides a broad range of recruitment and procurement services to the Libyan Oil Industry. Based in Düsseldorf, Germany, it already employs a number of staff from the UK. We are now looking for an experienced personality regarding the position of a

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You will be involved in a wide range of financial activities. You are responsible for all incoming invoices, answering any queries in connection with incoming invoices and reminders, checking on timely closing, reconciliation and preparation of statements of account. You will have to manage the section "Payable Accounting", cooperating with five other accountants.

In addition to an accounting qualification, you must have considerable relevant experience in a similar position and good communication skills. The ability to produce reliable and accurate work under pressure is also essential. Basic German language skills will be helpful.

This is a rare opportunity to broaden your experience with a well established international German Company. You will be part of a young, enthusiastic team and you can look forward to an attractive lifestyle in one of Germany's leading business centres.

To apply, please send your complete application documents (i.e. full CV, photo and references) to Mr. A. Gossen, Head of Personnel, Mediterranean Oil Services GmbH, Immenmannstr. 40, D-4000 Düsseldorf, Germany.

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Circa £25,000 + Benefits

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Chartered Accountant aged 35-45, able to demonstrate a progressive track record including structured financing within a fast moving, entrepreneurial environment. Whilst property development experience would be a distinct advantage, more important are strong negotiating skills and the ability to make an immediate and significant contribution to the future growth and development of the group.

Interested applicants should send a full curriculum vitae, quoting reference 1201, to Diane Forrester ACA, Executive Selection Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.

MP

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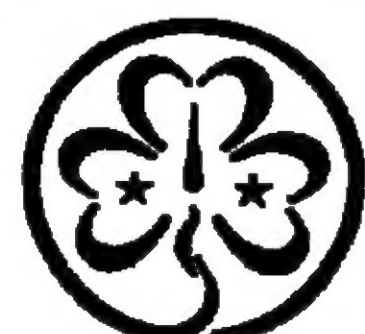
is seeking a

HEAD OF FINANCE AND ADMINISTRATIVE SERVICES TEAM

Experienced manager required for this challenging senior position, to head the Finance and Administrative Services Team at the World Bureau of WAGGGS. The Head of Team is responsible for preparation of annual budgets and annual accounts; provision of financial reports; review of financial control systems; assessment of cash flow requirements; preparation of monthly payroll; administration of pensions; and overseeing the provision of administrative support services for the World Bureau. The Head of Team is responsible for 6 staff (accounts and administrative), and is a member of the Bureau's Management Team.

Experience in management, finance, diverse aspects of accountancy, supervision and administration essential. WAGGGS is a UK registered charity operating internationally; therefore, experience of charitable legislation and finance would be a definite advantage.

International office, flexitime, pension scheme, 28 days' annual leave. Salary negotiable, from £27,000 p.a. Closing date for applications: 22 December 1992; preliminary interviews will be held in January 1993. Please send full C.V. to the Personnel Manager, WAGGGS, World Bureau, 12c Lyndhurst Road, London NW3 5PQ.



Financial Director

Northamptonshire c.£30k + benefits

Our client, a privately owned company, is one of the largest independent automotive component manufacturers and distributors in the UK. Rapid growth and a turnover in excess of £8 million has created the need for a Financial Director to supplement the senior management team.

Reporting directly to the Managing Director, the successful candidate will be a qualified accountant, be computer literate and have a minimum of five years management experience gained within a commercial environment. Aged late 30's, the ideal candidate will have a solid background in Sales Distribution and Stock Management. Experience of working within a production or manufacturing environment would be an advantage.

The position will have prime responsibility for advising the Board on strategic and operational financial matters, developing and implementing financial management systems and managing the day to day activities of the accounts department.

If you believe that you are a team player, are energetic and enjoy working within a dynamic and changing environment, then please write enclosing full personal and career details to: Mrs S.L. Dobinson.

ROBSON RHODES

Chartered Accountants

Management Consultancy Division
Bryanston Court, Selden Hill, Hemel Hempstead, Herts. HP2 4TN**Finance Director****Fast track Board appointment for ambitious ACA**

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 - strategic analysis, financial planning and commercial input into long term business development
 - pre and post acquisition reviews ensuring the successful integration of newly acquired businesses into the Group
- A qualified ACA, aged between 30-40 you must be technically adept and have first hand experience of UK/US GAAP reporting. You must also have direct acquisitions experience along with hands on man management expertise. Previous Board level exposure or Senior Finance position within a similar sized service based or related organisation is desired.

Strong communication skills, self confidence along with a robust and energetic style of management are key attributes for this position. We are interested in discussing this opportunity with candidates who can demonstrate an impressive record of achievement in their careers to date and who are now seeking a fresh challenge. Long term career opportunities will exist for those capable of exploiting the massive potential that this Group can provide.

M4 CORRIDOR

To £50,000
+ Bonus
+ F/X Car
+ Benefits

If you feel that you have the qualities required to succeed in this role, please contact Simon Hewitt, quoting reference number 9722 on 071 404 5501 weekdays, or 081 466 1100 evenings and weekends, or write to him enclosing a detailed CV at Nicholson International, Search & Selection Consultants, Africa House, 64-78 Kingsway, London, WC2B 6AH, alternatively fax details on 071 404 8128.

**NICHOLSON INTERNATIONAL****Audit Managers and Senior Accountants****Hong Kong/China**

Price Waterhouse in Hong Kong is one of the largest in the International network of PW offices.

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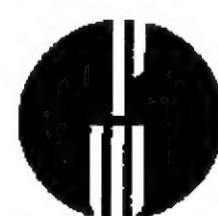
You should be a Chartered Accountant and fluent in Mandarin, Cantonese or English. Audit managers should have at least two years experience as an audit manager,

preferably within a 'Big 6' firm. Experience of auditing financial institutions would be an advantage. Senior accountants should have qualified with a 'Big 6' firm in the past year.

Initial contracts are for two years during which our dynamic business environment will offer an excellent opportunity to develop your all round professional skills. If you are ambitious and talented, there are good prospects for further promotion.

Interviews with a Hong Kong partner will be held in London in early January 1993.

If you are interested in this exciting opportunity please contact: John Thompson, Price Waterhouse, No.1 London Bridge, London SE1 9QL. Tel: 071-938 5864.

Price Waterhouse**Financial Controller (Life Insurance)**

c.£40,000 + Benefits + Relocation Northern England

Our client, a major player in the life insurance industry, is looking to recruit an experienced, qualified accountant to the position of Financial Controller.

With the finance function becoming a more pro-active force within the business an experienced life accountant is required to act as number two to the Finance Director. Supported by a dedicated accounts function, the successful applicant will be accountable for the production of statutory and periodic management accounts. In addition the role will take responsibility for budgeting, forecasting and systems development within the context of the finance function.

Candidates for the position should be qualified, chartered accountants, ideally aged 27/35, with direct experience of a life company, which may have been gained within

a professional practice or in commerce. Maturity, confidence and good motivational skills are pre-requisites for the position. A relocation package is on offer, where appropriate, to the company's attractive location.

Please reply, in confidence, enclosing a detailed curriculum vitae with salary details and quoting reference JC428 to Jeff Cottrell, Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH. Please list separately any companies to whom you do not wish your details to be submitted.

Interviews will be held in London or local Ernst & Young offices.

ERNST & YOUNG

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CLARE PEASNELL 071 873 4027

FINANCIAL TIMES**APPOINTMENTS****CITIBANK****Senior Trading Manager**

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Saudi American Bank, an established affiliate of Citibank with over \$10 billion in assets, is a top rated and highly innovative institution with a record of annual growth in double figures. An experienced Trading Manager is now sought to drive the Riyadh professional markets, trading as a multi-product Chief Dealer. Reporting to the Treasurer, this is a highly visible senior management appointment providing outstanding long-term global career opportunities within the Citibank group.

THE APPOINTMENT

- Initiate and drive the trading strategy for a sophisticated range of dealing activities covering foreign exchange, money market and derivative products.
- Lead a substantial and highly qualified trading team and manage the further development of its members.

THE REQUIREMENTS

- Graduate with strong intellectual skills, ideally aged early thirties to mid forties.
- A minimum of five to six years in a respected and complex trading environment, particularly with experience in derivative products, and a proven management record.
- Mature and dynamic, with strong commercial flair and top class communication and interpersonal skills.

Please apply in writing with a full CV and salary details, quoting reference 6480/A, to Jane Tangney, K/F Associates, Poppo House, 12 Buckingham Street, London WC2N 6DF.

K/F ASSOCIATES
Selection & Search

LONDON OFFICE: 071 873 4027

LATINVEST**Utilities Sector Analyst: Brazilian Market**

The Company
Latinvest Securities Ltd provides institutional investors in the UK, Europe and the US with a research and sales service on Latin American equities. The company is owned in part by two investment banks from within Latin America - the InverMoxie Group and the Bozano, Simonsen Group in conjunction with management shareholders.

The Position

- Brazilian Utilities Sector analyst.
- The job will be London based for the first six months whilst the successful candidate becomes acquainted with Latininvest Group and its research strategy and will then involve secondment to Bozano, Simonsen in Rio de Janeiro for a period of 2-3 years.

Qualifications

- 3 years' previous experience as an analyst in a major US or European House covering utilities in a major market.
- Well developed analytical skills, highly numerate and computer literate.
- Portuguese an advantage - otherwise successful candidate will be expected to quickly become conversant.

Please reply with CV and covering letter to: Chris Maxwell, Latinvest Securities Ltd, 1 Angel Court, London EC3R 7EL

RADYNE**FINANCIAL ACCOUNTANT**

A well established engineering and electronics company situated in the Thames Valley, now looking forward to a period of expansion, wishes to strengthen its accounting function by the appointment of an experienced assertive financial accountant with a systems bias.

Reporting directly to the Operations Director, the successful candidate will be required to take responsibility for the accounting function and initiate procedures to enable the smooth changeover and integration of the accounting systems to our newly installed Unix based production management system.

The ideal applicant will be ACMA/ACA, aged under 35 and be able to work on his/her own initiative. Solid experience in contract costing for a medium sized engineering company would be an advantage.

In return, we offer an attractive remuneration package.

Applicants should apply in writing enclosing a curriculum vitae and salary expectation, to: Scott Beard, Personnel Dept., Radyne Limited, Molly Millars Lane, Wokingham, Berkshire RG11 2PX.

Investment Analyst**Japanese Equities**

Our client, one of the UK's leading investment management organisations, has a requirement for an investment analyst to assist in the research and selection of stocks for its substantial Japanese and Pacific Basin equity portfolios.

This city based position is likely to appeal to graduates in their mid to late twenties who have gained 2-3 years experience in the analysis of the Japanese and other Far Eastern equity markets preferably in an investment management environment. Candidates must possess well developed analytical and communication skills as well as a team minded approach and a high level of administrative competence.

The company offers a competitive salary and benefit package and excellent future career development opportunities. To apply, please write in confidence to:



IMR Recruitment Consultants,
1 Northumberland Avenue,
Trafalgar Square, London
WC2N 5BW. (tel: 071 872 5447)

INVESTMENT MANAGEMENT RESOURCES

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Financial Times,
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London SE1 9HL

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Atwood Richards, the oldest and largest corporate reciprocal trade company of its kind in North America and Europe, is seeking a sales and marketing company or person to manage its activities in the United Kingdom, headquartered in London.

English candidates must have credentials with at least 10 years of management marketing and/or sales experience especially with consumer products.

Send or fax a description of your present activities and curriculum vitae to:

M. Delcher
Atwood Richards Inc.
99 Park Avenue
New York, NY 10016
Fax 212 949 8040

Interviews with candidates will be held in London the week of February 1st

CHIEF INSPECTOR

Applications are being invited from suitably qualified and experienced persons to fill the newly created post of Chief Inspector/Head of Auditing in a Banking Institution in Africa.

Qualifications and Experience:

1. University degree in banking or business related fields or diploma from suitably recognised institutions. Associate of the Institute of Bankers (AIB) preferred.
2. At least 8/10 years of post qualification experience in a similar position. Prior African experience would be an advantage.

The post reporting directly to the Executive Chairman and Board of Directors. The incumbent will be responsible for managing totally a team of Auditors in the full inspection program of this vibrant and growing bank. Initially will be required to build upon the base already set, and to then add enhancement through personnel and procedures improvements. Also responsible for all dealings with external Auditors.

Attractive salary and benefits package, including fully furnished accommodation, paid passages, generous leave, gratuity on the completion of contract terms initially for a two year period.

Applications, together with curriculum vitae to be addressed to:

J Clark, F.C.I.B.
Box 61, 19 Seaton Place,
St Helier, Jersey JE4 8PZ,
Channel Islands.

Candidates must be available for interviews in London from 11 January through to 13 January 1993.

DIRECTOR OF CORPORATE FINANCE - TO £37K

South Thames College

We are one of London's major Colleges, based in Wandsworth with 3 other sites in the area. Our immediate plans entail increasing student numbers to over 6,000, teaching staff to over 500 and the annual budget to £16m. We become independent of local authority control from April 1993, at which point we hope to create a Federation with Wandsworth Adult College - a successful local A/E provider.

The Director of Corporate Finance is a new post of vital importance for the effective implementation of the College's plans. The Director will lead the Finance Team - currently 14 strong - reporting to the Chief Executive and taking part in the senior management team.

Applications for the post are invited from Chartered Accountants with at least 5 years' post-qualification experience, including exposure to an education or comparable environment. Proven financial management, motivational and communication skills are essential together with fluency in the specification and management of IT systems and the capability to design and implement management information systems within a changing environment.

If you have the talent and drive to tackle this challenging role please phone 081 870 2241 ext.316 or write to the Personnel Officer, South Thames College, Wandsworth High Street, London SW18 2PP. The closing date for applications is 22nd December.

Wandsworth

For a full description of the post and the college's plans, visit our website at <http://www.souththames.ac.uk> or contact the Personnel Officer on 081 870 2241 ext.316.

Drugs that lighten depression

Paul Abrahams on why the market for anti-depressants is growing so fast

Christmas is not the season of goodwill for all men and women. A recent study in Birmingham suggests that on Christmas day attempted suicides increase by 25 per cent.

Depression is a fatal illness - nearly three quarters of suicides are linked to it. Clinical depression, the persistent and sustained feeling that the self is worthless, the world meaningless and the future hopeless, is the most common emotional disorder.

There is, however, no agreement about the disease's incidence because only about 25 per cent of those depressed visit a doctor. Roger Bickerstaffe, research director at the Belgian group Solvay Pharmaceuticals, reckons a third of the population will need treatment at some time in their lives and that at any one time 5 per cent will be receiving treatment.

The costs of depression are immense. The American Psychiatric Association estimates depressive illness costs the US \$27bn (£17bn) a year, including \$12.7bn through hospitalisation, out-patient treatment and drugs. The Office of Health Economics, a UK think-tank, says the direct costs to the National Health Service are about £33m a year.

The anti-depressant drug market is changing and growing rapidly. Although 9m prescriptions are issued in the UK every year, most are for old and cheap generic products.

But these older drugs, called tricyclics, are giving way to a new, more expensive generation of medicines called selective serotonin reuptake inhibitors, or SSRIs. Smith New Court, the UK broker, estimates the worldwide market has grown 20 per cent a year over the last three years from £700m a year to £1.8m. Geoffrey Dunbar, director of SmithKline Beecham's central nervous system therapeutic unit, reckons the market could quadruple by the year 2000.

Growth is partly driven by the increased incidence of the illness, according to a study published in this month's issue of the *Journal of the American Medical Association*. General practitioners may also be more adept at diagnosing and treating the illness which is under-recognised, under-treated and stigmatised, according to the OHE.

There are two main categories of depression. Exogenous or reactive depression is related to outside events such as a close death or losing a job. However, clinicians remain unsure of the causes of endogenous depression not linked to outside events.

"The plain fact is that nobody really knows the causes of depression," admits Bickerstaffe. However, he says the biological infrastructure of the central nervous system appears to affect mood.

The hypothesis is that a shortage of naturally occurring neurotransmitting chemicals - known as monoamines - may lead to depression, says Dunbar.

Between each nerve in the central nervous system is a gap, known as a synapse, he explains. So that a nerve impulse can pass across the synapse between a presynaptic nerve to a postsynaptic nerve, neurotransmitting chemicals are released by the presynaptic nerve into the synapse. The chemicals in the synapse then trigger a signal in the receiving postsynaptic nerve.

A lack of these chemicals such as serotonin, noradrenalin and dopamine, appears to suppress neurotransmitter stimulation and be linked to depression, says Gary Tollefson, executive director of psychopharmacology at Lilly Research Laboratories.

Tricyclics, the most common anti-depressants, are believed to work by correcting the shortage of monoamines in the synapse.

Normally, once the monoamines have done their job, a proportion is

Suicide: an international comparison

Country	Population	Rate per 100,000	Rate per 100,000	Rate per 100,000
France	59,000,000	26.2	26.2	26.2
Austria	8,000,000	36.1	585	14.7
Denmark	5,000,000	33.9	482	13.2
Switzerland	7,000,000	32.5	450	13.2
France	59,000,000	26.2	26.2	26.2
West Germany	7,000,000	23.5	3,215	10.0
Canada	29,000,000	22.5	22.5	22.5
US	24,076,000	20.1	6,329	5.0
England & Wales	49,000,000	20.1	20.1	20.1
Italy	5,000,000	11.1	1,288	4.4



Source: World Health Organisation (1990)

reabsorbed into the presynaptic nerve. The rest is broken down by enzymes. Tricyclics work by hindering the reabsorption. This increases the concentration of monoamines in the synapse and therefore stimulates the postsynaptic nerve for longer. The drugs are effective for about 70 per cent of patients.

The problem with tricyclics is two-fold, explains Tollefson. First they affect the postsynaptic nerve as well as the presynaptic nerve. They influence other neurotransmission systems, including those for dopamine, histamine and noradrenalin. The result is a series of significant side-effects, such as dry mouth, blurred vision, drowsiness and constipation. Many patients fail to complete the course.

But more important is the toxicity of tricyclics. By taking five to six times the normal dose, patients can kill themselves. A second class of anti-depressants was developed in the 1980s called monoamine oxidase inhibitors (MAOIs). The MAOIs work by binding with the enzymes in the

SSRIs also work by inhibiting the amount of serotonin taken back into the nerve terminals and so increasing its availability in the synapse. They are no faster and no more effective than the tricyclics and considerably more expensive. According to the OHE the cheapest tricyclic costs about £2p for 30 days treatment, compared with £23.90 for the most expensive SSRI.

They are, however, far more selective than the tricyclics and do not affect other neurotransmission systems. Dunbar at SmithKline Beecham says clinical trials suggest the drop out rate for SSRIs is 10 per cent less than tricyclics. In addition, they are far less toxic than tricyclics meaning it is almost impossible to overdose on them.

The leading SSRI is Prozac. Its sales were hit badly in 1990 after the Church of Scientology claimed it induced violence and suicidal tendencies. The allegations were dismissed by the US Food and Drug Administration but the drug's market share fell from 26 per cent in July 1990 to 21 per cent in April the following year. Nevertheless, Prozac's sales reached \$60m last year and may reach \$1bn this year.

Prozac's rivals are building up sales fast. Zoloft was launched in February but already has sales of about \$18m. Serenax is not yet marketed in the US where it will be known as Paxil, but had 20 per cent of the UK market by value during the first six months of this year.

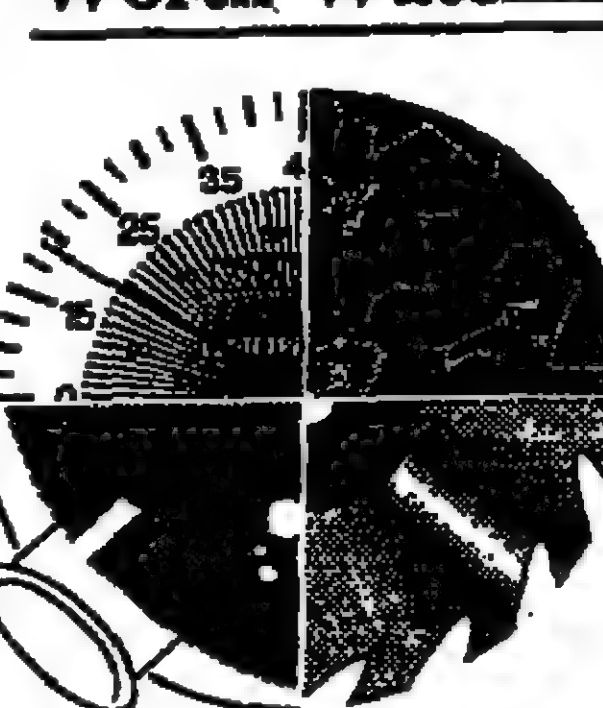
Meanwhile, drug groups are investing heavily in the area. Bickerstaffe at Solvay reckons 11 anti-depressants are ready to be or have been submitted to licensing authorities. A further 30 are in development. Two SSRIs, from American Home Products and Bristol Myers Squibb, will shortly be launched in the US.

A number of companies, including Roche and Ciba-Geigy of Switzerland, are working on a new class of MAOIs, called reversible inhibitors of monoamine oxidase type A (RIMA). Unlike earlier generations of MAOIs they do not bind irreversibly to the enzymes necessary to break down tyramine and can be used without dietary restrictions.

Researchers are also looking to synthesise drugs that affect only targeted receptor cells. In addition, they are searching for compounds that replicate or block the neuro-peptides capable of modulating the neurotransmitters.

The attractions of the anti-depressant market are not limited to its size and rapid growth, says Tollefson. Research on the central nervous system for depression will have spin-offs in other illnesses, such as Parkinson's, Alzheimer's and schizophrenia. The series on new drugs looks next month at combating skin problems.

Worth Watching · Della Bradshaw



Jingle bells of the mobile kind

THIS year's high-tech Christmas present in the UK could well be the personal mobile phone.

Exploiting the low-use consumer tariffs introduced earlier this year by the two cellular operators, Cellnet and Vodafone, both Motorola and Sony have developed mini phones intended for personal rather than business use.

The big advantage for the consumer is the price - £249.99 for the Motorola model and £235 for the Sony one - and the ability to purchase them off the shelf in high-street shops. The Motorola phone has even gone as far as using standard long-life batteries, rather than the heavy-weight rechargeable packs used with older mobile phones, in order to make it appealing to the consumer.

Add a cable to attach the phones to the cigarette lighter and both can be used in the car. Motorola: UK, 0500 555555. Sony: UK, 0635 573322.

Japanese in your stocking

THE perfect gift for the international business person who has everything could be the latest English-to-Japanese and Japanese-to-English translation system.

On sale in Japan from December 2, the Duet Q1 notebook computer from electronics group Sharp is no larger than an A4 file folder yet has a basic dictionary of 79,000 Japanese words and 70,000 English ones.

The machine uses a translation algorithm known as the parallel sentence structure system, which analyses the structure of the sentence rather than just translating individual words. Translations performed on the machine, which runs under the

Unix operating system, can be fed into most office computer systems for further editing.

At ¥3,280,000 (£17,354) for a basic model, however, the Duet is only likely to appear in the most exclusive of stockings. Sharp: Japan, 06 625 3007.

Medieval fantasy

IN Japan, video games are the order of the day, writes Emilio Terasano.

Earlier this month, the entire stock of one software game - 900,000 copies - was sold on the first day it appeared in the shops.

Final Fantasy V, from software group Square, is for use on Nintendo's Super Famicom or Super NES handheld computers. It is set in medieval times with four knights trying to conquer a monster.

Square expects the game, priced at ¥9,800 (£51.88), to have final sales of 3m. Square: Japan, 03 5485 1535.

Screens have never looked so good

THE computer buff who is having problems with his or her bifocals may appreciate a pair of clip-on spectacles that convert fuzzy vision into clear vision.

The designers, Direct Perception of London, say that by clipping Compu-vision over normal distance glasses, bifocals or varifocals, they can be brought to focus accurately at the special distance of computer screens - about 60 to 80cm.

The lenses cover just the top half of the glasses and cost £5 a pair. Direct Perception: UK, 061 518 2685.

Bingo lingo

FEBRUARY you'd like to give your employees language lessons for Christmas.

Language teacher Bruce Nicol has developed a way of teaching English, French or German in a high-tech method based on the game of bingo. BILINGO teaches grammar and a minimum of 3,000 words through repetition and exploiting the individual's desire to win.

Nicol adapts the game to suit a company's individual needs. Nicol: UK, 0424 451578.

PEOPLE

Vardey and Balfour join exchanges

A pair of investment bankers has slotted themselves into the hierarchy of two very different stock exchanges - apparent further indications of just how tough the climate in City firms has become.

Giles Vardey (left), who left his position as head of continental equities at Swiss Bank Corporation in May, has joined the board of the London Stock Exchange in the newly created position of markets development director, while Charles Balfour (right), who until now has been a London-based director of Italian investment bank Cragnotti, will become the next managing director of the over-the-counter market, the US over-the-counter market.

Turnover of senior management under London Stock Exchange chief Peter Rawlins has been rapid, and the new job Vardey has plumped for is expected to be tough. "I think he will be under more pressure to deliver than he expects," was the comment from one



market source. "Why study history? - there is not a great deal of future in it," Vardey replies.

For the past couple of years, the exchange has come under heavy fire from its members for failing to take much account of their views. Vardey's appointment appears to be a, very belated, acknowledgement of this lack of liaison as the institution moves towards the creation of a trading infrastructure to house the UK national and so-called

European inter-professional markets. Vardey's assignment is to work through the detail of members' trading and business requirements, and, above all, to sell the changes to the industry.

Famous among other things for his flamboyant traces, Vardey, 36, had previously been at Salomon - twice, the second time as head of continental equities. He was at County NatWest in between the Salomon stints, including as managing director of European

equities. Asked why he did not move to another investment bank after SBC, he stresses the importance of the exchange taking on more market practitioners.

Meanwhile, Balfour, 41, who has been working at Cragnotti since 1981 as head of mergers and acquisitions and corporate finance, points out that cross-border business has been extremely slow. However, the "mutual parting of the ways" came, he claims, because he would have had to go to Italy "for it really to be a success and I didn't want to do that". Of the "three or four job offers" he received, Nasdaq appealed the most. He succeeds Lyndon Jones, who founded the London and of Nasdaq and is now with the Swedish derivatives market OM.

Educated at Eton and the Sorbonne, Balfour had spells at Hoare Govett, Hill Samuel and Dillon Read before joining Banque Paribas where he stayed from 1979 until 1991.

Non-executive directors



■ Ian Vallance (above), chairman of British Telecommunications, at the ROYAL BANK OF SCOTLAND.

Lord Abille, chairman of General Accident, and Ronald Noel-Patton, a director of General Accident, are to resign because of a conflict of interest between General Accident and RES's Direct Line.

■ Anthony Barry, chief executive of CRH, at GREENCORE, replacing William Attley, who has resigned.

■ David Dore and Frank Edwards have resigned from BMEC INDUSTRIES.

■ Stephen Sherwood at BLACKLAND OIL.

■ Stephen Lewis, an associate of Shaw and Co, at EKPLAURA.

Keys departs from SBJ

Tony Keys is to part company with Steel Burdill Jones, the insurance broker whose recent expansion he has helped to orchestrate. Keys, now 51, leaves SBJ in May next year, after over four years with the group. He says the departure is entirely amicable and is part of an overall management and boardroom reorganisation designed to equip the company for a period of slower growth and consolidation.

David Barcroft Jones, group chairman, is also retiring to devote more time to interests outside the city. Clive Richards, currently a non-executive

director, takes over as chairman, and Michael Blackburn and Oliver Stockton join as non-executive directors.

SBJ, which was listed in 1986, initially earned most of its profits from broking in the controversial spiral reinsurance market - in which Lloyd's syndicates and companies reinsure each other's exposures to catastrophe losses. Keys and George Boden, who took over as finance director and chief executive, respectively, in 1988, managed the group's successful diversification, buying subsidiaries in energy and other commercial

insurance broking businesses.

However, as trading conditions have become tougher, growth has slowed and one recent acquisition - that of the Regis Low energy brokerage - has not gone according to plan. "I'm good at doing deals, developing systems, winning new business," says Keys. "I don't enjoy repetition and consolidation which are now necessary to deliver results for shareholders."

Next year he plans to set up a consultancy but recognises that competition could be tough; he is relaxed about prospects. "I'll set up a little office in EC3. But if the phone doesn't ring it will be a sweet shop in Somerset."

Kerridge: new Ransomes chairman

John Kerridge, who left Pisons, the pharmaceuticals and scientific instrument group, for reasons of ill-health, has found enough energy to extend his interests in gardening.

Having already been deputy chairman, he is now to become chairman of Ransomes, the lawnmower group, which is based in Ipswich near his home. He succeeds Astley Whittall who will retire at the age next April.

Kerridge left Pisons, troubled by difficulties with the US Food and Drug Administration,

last January. At that time, the company said his departure was due to a heart condition. Bob Dodsworth, Ransomes' chief executive, says there is considerable difference between the stress of being a chief executive and a non-executive chairman.

Kerridge will have an interesting challenge helping turn Ransomes round; last year it made a loss of £45m. During the first half of this year it returned to the black, making pre-tax profits of £2m, but passed its interim dividend.



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French franc and D-Mark

IS THE franc fort policy going to collapse? This hitherto unthinkable question is gaining greater force and in the process is becoming less and less unthinkable. Yet should the relationship between the French franc and the D-Mark fall, far more than just the exchange rate mechanism would be endangered.

The weakness of the French franc this month – the first such weakness since after the ERM's "Black Wednesday" – is not explained by the economic fundamentals. The problem is the slow growth imposed on France by the Bundesbank's disinflationary policies. French unemployment is expected to have risen in 1991, 1992 and 1993. Investors doubt whether the commitment to the ERM parity will stand the strain, especially with a parliamentary election due next March.

How can France respond? Realignment would be folly. A small realignment would do nothing to lower French interest rates, while providing a trivial gain to competitiveness. A big realignment on its own might be still worse for interest rates, would destroy credibility and would improve economic performance too slowly. Waiting a few more months for lower German interest rates would be far more sensible.

Floating the exchange rate would allow lower interest rates. Given the sound fundamentals of the French economy, floating might lead to no more than a trivial depreciation, even with lower interest rates. France might even strengthen. Granting early independence to the Banque de France would reinforce that possibility.

Monopoly game

IT IS EASY to understand why the British government is setting up a national lottery. If people are keen to play a game which leads to cash being channelled to a variety of good causes, this has obvious attractions over raising money through direct taxation.

What is much harder to understand is why a Conservative government, which has pioneered privatisation and liberalisation, plans to set up the lottery as a quasi-state monopoly. The experience of other industries from telecommunications to airlines is that state monopolies are inefficient, unimaginative and lead to the government controlling a larger proportion of national life than is desirable.

Advocates of the national lottery may say that it does not amount to nationalisation by the back door because operating it will be contracted out to the private sector. But the government will still pick the franchisee and the money for good causes will be channelled through a fund controlled by the National Heritage Secretary. Advocates of the lottery may also try to argue that it will not be a monopoly, because charities and local authorities are allowed to run their own small lotteries, while football pools provide punters with an opportunity for a flutter very similar to the one which will be provided by the national lottery. The snag is that both charity lotteries and the pools will be competing on a playing field tilted sharply in the national lottery's favour. The maximum prize

Deal in the air

ALTHOUGH British Airways yesterday secured one big advance in its global strategy, the purchase of a stake in Qantas, the prospects are not bright for its plan to buy 44 per cent of USAir, the sixth largest American carrier. The proposed deal is on Mr John Major's agenda for his talks this weekend with President George Bush, but the signs are that insufficient progress has been made at lower levels to permit the two leaders to provide the final push. BA and USAir have said the deal will lapse on December 24 if it is not approved by them.

If the bid fails, it will be a pity. Opportunities to shift the logjam preventing Britain and the US from securing what they both say they want – a liberal agreement on transatlantic air services – do not present themselves every day. The UK government's desire to see BA establish itself in the US market has been and perhaps still can be the occasion for Washington to prise open the British air market to the advantage of consumers in both countries.

The three largest American airlines have led resistance to the deal because they fear that BA, which is gaining increasing freedom to operate within the EC, is skilfully aiming to establish itself, from its powerful Heathrow base, as the world's leading airline. This, they say, is not fair since US airlines are restricted in Britain and the rest of the EC.

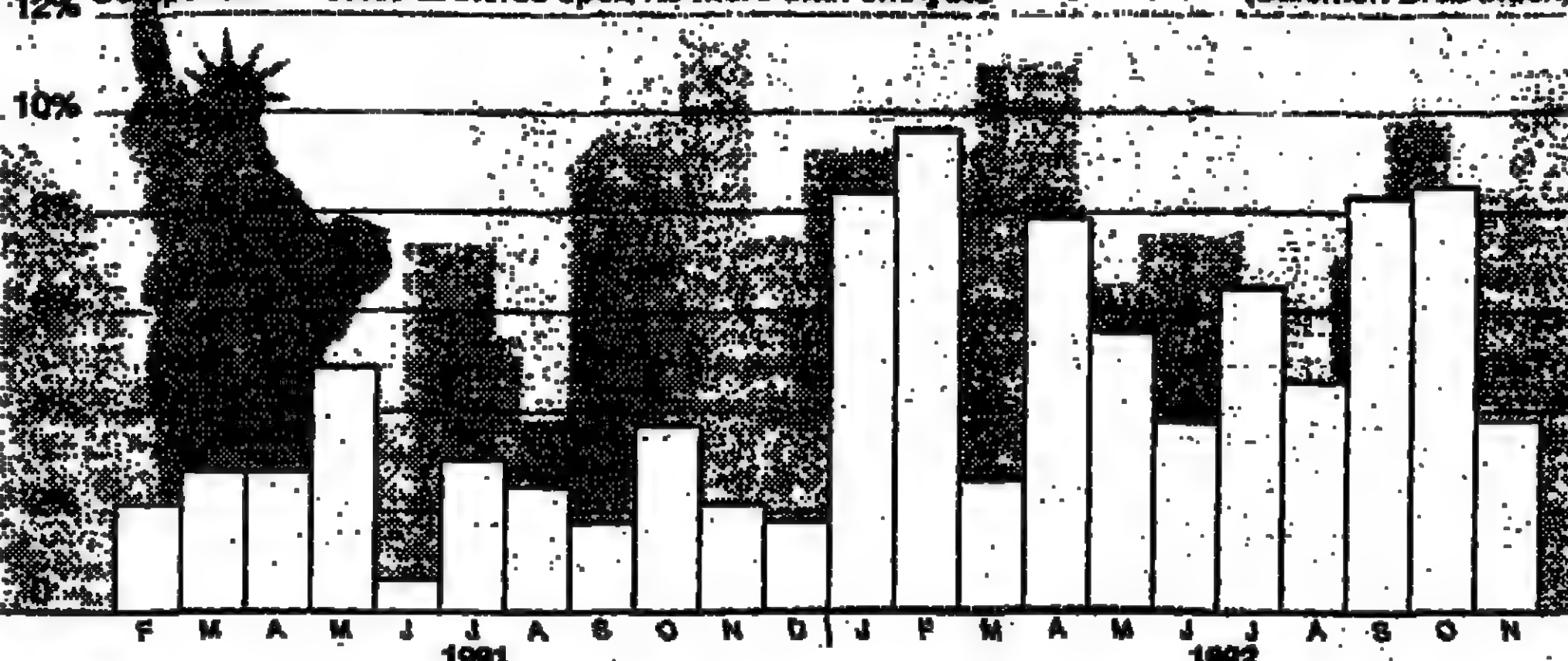
They also argue that the BA-USAir deal would be illegal in allowing effective control of a US carrier to pass into the hands of foreigners. This latter issue is of the type which makes lawyers rich, since both sides have a plausible case.

The UK's latest bid to advance the argument is to offer a three-stage liberalisation, first involving immediate access for US carriers to Britain's regional airports, conditional only upon approval of the BA-USAir deal. This would be followed by the opening up of transatlantic routes to Gatwick and Stansted airports. In return for the US easing its rules on foreign ownership of US airlines. Finally, at an unspecified date, the two countries would complete an "open skies" agreement, in which US carriers would have unrestricted access to Heathrow.

Although the US airlines have overated their argument, there is no doubt that they have a case on the most crucial issue, access to Heathrow, where congestion is so great and BA's grip so firm that even a formal lifting of restrictions would not guarantee access to adequate take-off and landing slots. Although BA regards its Heathrow position as non-negotiable, Mr Major should not hesitate to place it on the table. If the BA-USAir deal can be the trigger for a big bang in liberalising transatlantic air services, it is worth fighting for. If not, not.

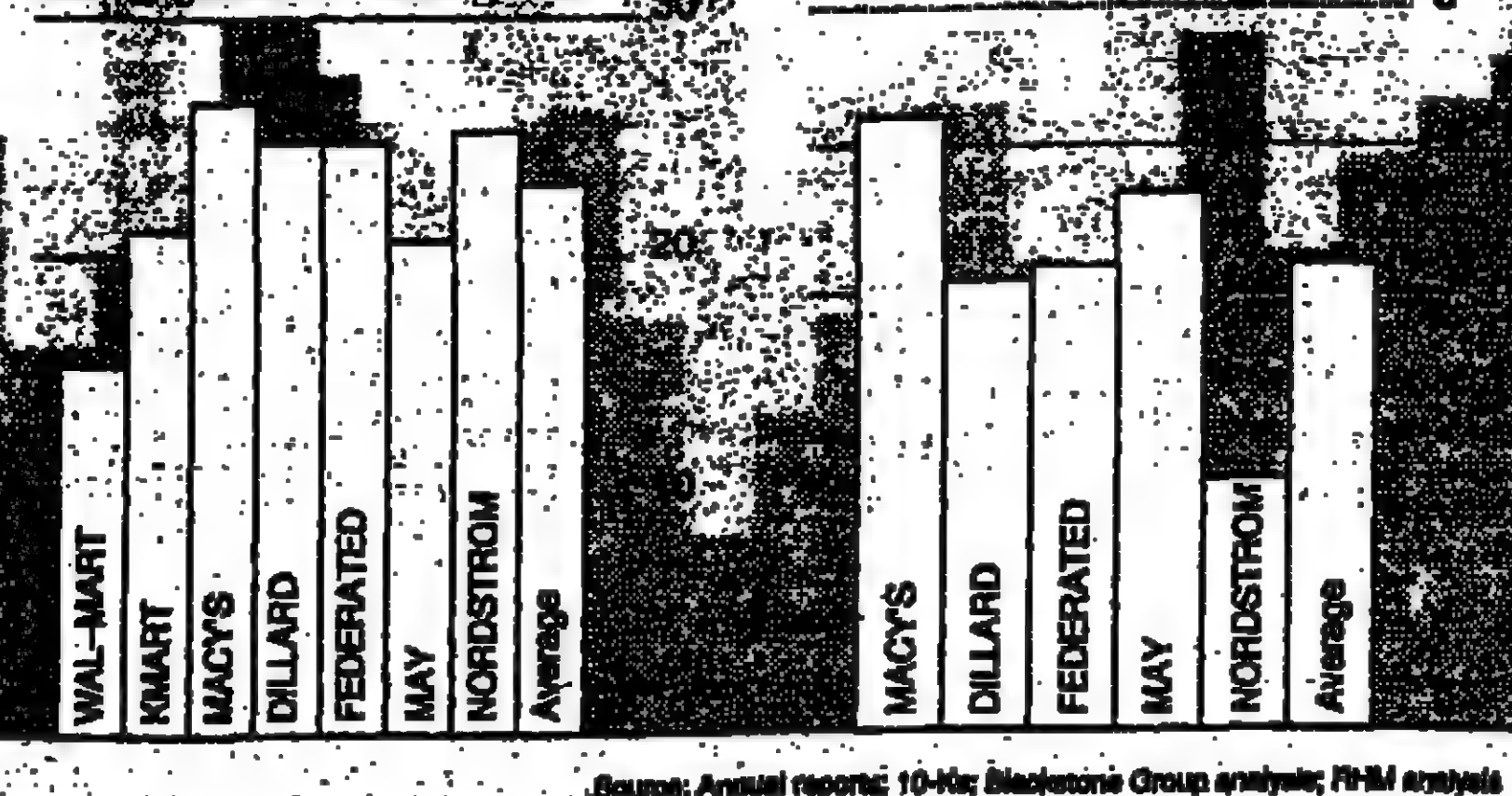
US retail sales: a happy new year?

Underlying sales growth
 12% Comparison of sales at stores open for more than one year
 (Salomon Bros Index)



Compos 1991 (cents per \$)
 Selling general & admin costs

Advertising costs 1991
 (cents per \$)



Only one is selling Christmas trees on New York City's West Side docks in a makeshift stall he built just after Thanksgiving Day. Trade, he claims, has been steady so far. But suddenly a freezing sleet storm descends. "Just what we don't need," he mutters grimly, from the depths of a large sou'wester.

A Manhattan tree-seller is a minuscule part of the vast US retail sector, but such sentiments could have come as easily from the nation's largest store chains. They are putting a brave face on the holiday season – the month between Thanksgiving and Christmas Day, during which retailers make up to 40 per cent of their annual sales and 50 per cent of their profits. But lingering hopes that 1992 would be the year when holiday shoppers returned in force have now largely been abandoned, and everyone is hoping that vagaries, such as the weather, do not work against them.

Even if the holiday season meets retailers' expectations, the longer-term outlook is mixed. On the plus side, the wave of bankruptcies and reorganisations in the late 1980s and early 1990s means that some companies are now more efficient, while pressure from the discount-store sector has forced all chains to examine their operating practices and cost structures. On the minus side, the retail industry is overcapitalised, with space, while consumer confidence, which is closely associated with the shaky job market, is at a delicate stage of recovery.

Progress for much of the past year has been patchy for the nation's shopkeepers. According to a Salomon Bros Index, monthly same-store sales growth – that is, at stores which have been operating for more than a year – ranged from only 1.6 per cent to 9.6 per cent in the first 11 months of 1992.

Nevertheless, the figure has topped 5 per cent in seven of these months, a rate of underlying sales improvement not seen last year. Given that the US inflation rate has been less than 4 per cent all year, this suggests the country is heading for a modest recovery. In contrast, however, in the early 1980s comparable store sales growth during the Christmas period reached double-digit figures.

Individual retailers, releasing their own monthly sales figures, provide more details. After the weak 1991-92 holiday season, most started this year in fairly cheerful fashion – partly because their sales looked good compared with the same period of 1990-91 when the Gulf war was about to begin. Same-store sales growth flagged during the summer, but picked up with "back-to-school" purchases in Sep-

Not such a bleak midwinter

Many US retailers feel optimistic about the Christmas season, but the longer-term outlook is still uncertain, says Nikk Tait

tember. It remained relatively buoyant in October and November.

Sears Roebuck, one of the largest and oldest US retailers, which sells everything from furniture to fashion, exemplifies the trend. In January and February, monthly comparable sales growth ran at 7 to 8 per cent, but by June and July the retailer was posting declines of 2.6 per cent and 2.3 per cent respectively. In August, matters turned positive again, and over the past three months there has been an average comparable store sales gain of almost 5 per cent – a revival which Mr Arthur Mortines, the new head of merchandise operations, described as an encouraging portent for the holiday season.

In the more specialised fashion sector, The Limited also moved from comparable sales gains of 6 and 5 per cent in the first two months of the year to declines in May, June and July. It, too, found autumn more clement, and by November underlying sales growth was 8 per cent.

In large part, this pattern can be attributed to trends in the US economy, rather than any retailing initiative. Unemployment rose early in the year, and then declined modestly in the autumn. Consumer confidence, which sagged mid-year, perked up last month. Consumer credit has been falling steadily. In October, instalment debt accounted for 16.5 per cent of personal disposable income, compared with 15.5 per cent three years ago.

But retailers are aware that results to date fade in importance compared with those achieved in the holiday season. This began encouragingly – despite the torrential rain which poured down on Macy's Thanksgiving parade. One of the largest US cheque acceptance companies – which verifies and guarantees cheque payments – calculated that day-after-Thanksgiving retail sales were up by about 6.1 per cent nationally.

Since then, the retail industry has been waiting expectantly – largely because, with Christmas Day falling on a Friday, the selling period starting at Thanksgiving is two days longer this year than last. And as Minneapolis-based retailer Dayton Hudson points out, this means that some promotional releases, in newspapers and other media, have been delayed. As a result, reliable assessments of trading cannot be made until after this weekend.

Even so, some geographical nuances are already apparent. Virtually all the "national" chains say that the west coast is proving to be worse than expected, while the south-east is beating expectations. Carter Hawley Hale, the Los Angeles-based fashion-store chain, which has just emerged from bankruptcy with an approved reorganisation plan, makes 87 per cent of its sales in California. Conditions, it says bluntly, are "extremely tough".

Macy's, the large New York-based department store group, sends the same message: Florida and Georgia are buoyant, and New York City and Washington DC are encouraging. But California remains "very poor", because consumer confidence remains even lower there than in many other parts of the country.

But even if, nationally, holiday sales growth turns out to be merely respectable, Wall Street expects many retailers to see more significant progress in profit terms. Most chains have assumed that holiday sales growth will be modest and have therefore ordered stocks conservatively. There are even tales of big catalogue operators scrambling for merchandise, because there are not enough goods to go round.

Retailers also believe that price-cutting, although still prevalent, is slightly less fierce than a year ago. Nevertheless, savings of 40 to 60 per

cent on a wide variety of merchandise were being touted by A&S, the east coast department store chain, and Macy's. Earlier in the season, some retailers concentrated on promoting modestly priced items. The classic Neiman Marcus catalogue, for instance, began with several pages of "gifts under \$35" and "gifts under \$50" – which bought anything from a doleful egg box to a leather compact disc carrier.

In addition, three years in a tough trading environment have made most store chains acutely conscious of their cost-base – they recognise the need to employ no more than the minimum of additional staff at Christmas, time promotions better achieve better stock control and so on. "Even if they only get 3-4 per cent sales growth, I think it's going to be a good Christmas for most retailers," predicts Mr Barbara Wedelstaedt, analyst at McCarthy, Crisanti and Maffei, the high-yield securities specialist.

So, assuming there are no unpleasant surprises between now and the new year, does this mean that the US retail sector – which led the nation's economy into recession – is heading for a robust 1993?

Not entirely. First, most store sector analysts say that there is still an oversupply of retail space in the US. Although expansion has slowed since the 1970s and early 1980s, consultants at Deloitte & Touche calculate that retail space has increased by 17 per cent since 1985. "More space will have to go out of the market," comments Mr Irwin Cohen, a partner at Deloitte and chairman of the accountant's retail and distribution services group.

Again, this is partly a regional problem, and in certain areas the battle for space is still fierce. Only last month, two medium-sized discount retailers, Caldor and Bradlees, fought in a bankruptcy court for the leases on half a dozen stores formerly occupied by Alexander's, the now-defunct New York City

department store group – a battle won by Caldor.

Second, although sizeable retail groups such as Federated Department Stores, Revco and Carter Hawley Hale have emerged from bankruptcy protection during the past 12 months after restructuring their operations and balance sheets, several retailers still have to complete this process.

Macy's, which filed for bankruptcy protection at the beginning of 1992, is perhaps the best known. The company recently presented a business plan to its creditors. It called for a leaner operational structure, more focus by specific stores on local customer demands, and sharper retailing techniques. Most retail observers warn that these measures will do little more than bring the group up to date with rivals such as Dillard's, which employ more sophisticated retailing methods. Creditors, meanwhile, reckon that it could be another 18 months before the bankruptcy shield is shed.

But Macy's situation is better than that of a handful of other store groups. For example, Ames Department Stores, a general merchandise chain which now has 369 outlets, has flourished in bankruptcy for more than two years, closing more than 800 stores in the process. In the face of continuing losses, its board asked for the chief executive's resignation earlier this month as part of a management shake-up.

More fundamentally, perhaps, the challenge to the rest of the retail sector from the discount chains shows no sign of easing. Discount chains such as Wal-Mart and Kmart have significantly lower cost-structures and offer cheaper prices. Some observers, however, believe that the department stores have begun to get the measure of their opponents. Last autumn, these more traditional retailers ran limited, discount-chain-style promotions of "back-to-school" goods, to entice price-conscious shoppers into their stores.

Finally, even if the recession has ebbed in the US, retailers are not certain that consumer demand will pick up significantly next year. The optimists argue that households have been postponing spending for several years, so that a large amount of "pent-up" demand is waiting to be released.

Some big retailers are much more cautious. "I see 3, 4, 5 per cent growth for the next couple of years," says Mr Joseph Antonelli, head of Kmart. "I don't see a robust economy and the reason for that is the job situation. I think it's improving, but I don't think you're going to see 6, 7 or 8 per cent growth rates. As retailers we have to accept this and make money within that type of environment."

Serbia's stark choice

Sunday's elections could determine whether the Bosnian conflict spreads into a wider Balkan war, says Laura Silber

AFTER more than a year of war and economic decline, Serbs are facing a choice between continuing international isolation and a chance for a fresh start.

Sunday's parliamentary and presidential elections in Serbia and Montenegro, which comprise the unrecognised Yugoslav federation, could determine whether peace can be returned to Bosnia; they could also determine whether the conflict spreads into a wider Balkan war.

The contest for Serbian president appears simple. Some 6.3m voters will choose between Yugoslav Prime Minister Milan Milosevic, the Belgrade-born 45-year-old millionaire who promises peace and prosperity, and Mr Slobodan Milosevic, the incumbent. Mr Milosevic promises the same, but since coming to power in 1987 his aggressive territorial expansionism has led to the disintegration of the former Yugoslavia and pushed Serbia relentlessly into war and economic chaos.

If Mr Milosevic is re-elected, his policy of confrontation in Bosnia is unlikely to change, possibly provoking ethnic violence in Serbia itself. If Mr Panic is elected he will try – however improbably – to negotiate a peace in Bosnia by disavowing Mr Milosevic's ambitions of creating a "greater Serbia".

The alternatives facing voters should therefore be clear. But in Serbia's distorted political landscape, where paranoia and a sense of victimisation prevail, the race is wide open.

In the run-off, he could refuse to cede power and unleash a wave of violence which could spill into Kosovo in southern Serbia where Serbs and ethnic Albanians are in conflict, and even beyond the rump of Yugoslavia.

Clashes in these regions could draw in neighbouring Albania, Macedonia or Hungary, and could even touch off a chain reaction eventually affecting Greece and Turkey. By stoking unrest, Mr Milosevic would be throwing down a blatant challenge to any successor regime.

If Mr Milosevic and his so-called Socialists (the former communists) with their ultra-nationalist allies win a controlling majority in parliament, the war in neighbouring Bosnia will continue and ethnic cleansing will gain momentum in Serbia.

The Serbian president can call on the support of officials, police and bosses of state companies who will lose their jobs if he is defeated. Well-armed fighters loyal to the Serbian president stalk the streets of Belgrade with impunity. If Milosevic's regime is deposed the tens of thousands of paramilitaries would join the 40,000-strong Serbian police force in its defence. The top echelon of the Yugoslav army has given support to the federal government in Belgrade under Mr Panic.

State television is Mr Milosevic's most important weapon. Praise for the Serbian president, coupled with vicious attacks on Mr Panic, have bolstered Mr Milosevic and spread the notion that his rival is a CIA agent, conspiring to tighten United Nations sanctions and give away Kosovo – seen by Serbs as the seat of their civilisation – to Albania.

Few know of Mr Panic's dynamic campaign, partly because independent television, the only service to which he has access, does not broadcast beyond Belgrade. He tells cheering crowds he will make them rich, so he can hand over their

taxes to the state. This slogan would not win voters in the west, but it offers a semblance of normality in a climate of fear.

Predictably, state television paints a fanciful picture of Serbia's economic recovery under the embargo. Mr Milosevic fills the screen each night, boasting of oil discoveries and defiantly pledging that Serbs will never bend to the will of the international community.

Except for a flourishing arms industry, the real economic picture is a grim contrast with Mr Milosevic's claims. Living standards have plummeted and industry is on the brink of collapse. Inflation is running at 30 per cent a month and the average monthly salary is about \$30, a tenth of what it was five years ago in real terms. In an effort to lure voters, workers have been given holiday bonuses, and pensions have been paid out in full for the first time in many months.

Before the election campaign, the Serbian opposition, disorganised and quarrelsome, had been a thin reedy voice, defending itself against the charge of betraying Serbia. Now, Deput, the main opposition coalition, and the Democratic party, a centrist group, have rallied behind Mr Panic but they suffer from lack of access to the state media. The opposition, working on a shoestring budget, is optimistic, however, saying they will split the vote with the Socialists.

Opinion polls, many of which are unreliable because polling is still undeveloped, predict Mr Panic will coast to victory on the back of support in the opposition stronghold of Belgrade and a few other cities, and among national minorities, which make up a third of Serbia's population.

For all the risks of civil war, the stark choice facing Serbia is embodied in Mr Panic's campaign slogan: "It's now or never."

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 THE WINES OF
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Joe Rogaly

It's a wonderful life



Mr John Major's political career looks far more promising this Christmas than it did a year ago. Oh yes it does. A brief recapitulation will make the point.

In December 1991 the prime minister was rightly given credit for his part in negotiating the then newly minted Maastricht deal. Against all expectations, he achieved terms that had been agreed in advance by the entire cabinet. He thought that the package had therefore been pre-sold to parliament and the people. It was, he said, "game, set and match" for Britain. That should have given him a warm glow. If so, it did not last. Before Christmas day dawned Mr Christopher Patten, then chairman of the Conservative party, had warned Mr Major that he could lose the forthcoming general election.

What was worse, the Treasury thought so too. The contest could not be postponed for more than six months. There was scant reason to assume that the recession would end before the government's time was up. Without some indication that an economic upturn was on its way the Conservatives' chances of survival seemed to the party's leaders to be slim. There was no precedent for a fourth election victory in a row. It did not look like one would be set in 1992. Labour was apparently more popular than it had been since 1979. Its leader, Mr Neil Kinnock, was confident; its shadow ministers looked like winners. In contrast, the government appeared tired, devoid of new ideas, ready to be replaced after nearly 13 years in office.

We may therefore conclude that the prospect for Mr Major last Christmas must have seemed awful. It was just a year since he had stepped into Number 10 Downing Street. The prime minister had conducted himself well during the Gulf war, but had achieved little else, apart from the necessary abolition of the poll tax. Losing the election would cost him his job as Conservative leader. He faced an ignominious end to a brief spell as the unknown prime minister. If history remembered him for anything, it would be for failing his party.

As we know, the nightmare did not come true. The triumph was Mr Major's. On April 9 the electorate demonstrated, conclusively, that it would not contemplate a Labour government, not even one formed by Mr Kinnock's remodelled party. Less than 35 per cent of the vote was cast for Labour. That is a smaller proportion than was achieved after the winter of discontent in 1979. No wonder it now

After snatching defeat from the jaws of victory, Major's new year prospects look surprisingly rosy



looks like the party of permanent opposition. Even a Clintonesque change of policy following a report from the its new Commission for Social Justice might not save it. The Tories scored a fraction under 40 per cent in April, virtually the same as in 1987 and 1988. The events of the recent autumnal horribles aside, there is now becoming the party of permanent complacency.

This simple arithmetic transformed the outlook for Mr Major. He became Conservative prime minister in his own right, not merely the fortunate victor of a party leadership

during the 13 weeks since Black Wednesday, but he is still there. To those who live by power, that is what counts. Mr Major continues in possession of the levers uniquely available to a British prime minister - the patronage, the ability to make or break the careers of his colleagues, the loyalty (of most) of his party. His popularity has vanished, but much of it can be won back. His authority has dwindled, but most of it can be recovered. He can repair his reputation, if not completely, then in sufficient measure for him to be able to do his job.

His success in Edinburgh last weekend may have closed a chapter which, in time, could shrink to a footnote

contest. He could appoint his own cabinet, promote his own policies, and lead Britain towards Europe in the manner of his own choice, rather than that of his predecessor. He could look forward to being prime minister in the year 2000, presiding grandly over celebrations financed in part by the proceeds of the new national lottery announced yesterday.

He can still do so, in spite of everything that has happened since the election. His reputation has been torn to shreds

More to the point, he can assume that most people will feel better off next Christmas. When the measures of economic optimism are once again positive, some of his popularity will be regained. The press has (so far) failed to dislodge the chancellor, for his part Mr Norman Lamont, who looks understandably tired, can tell himself that the economic cycle has not been abolished, that the September 16 devaluation, plus lower interest rates, plus a US recovery, must have a beneficial effect

on the British economy.

Most of Mr Major's colleagues believe that the government's recovery began six weeks ago, following the prime minister's parliamentary victory by a majority of three in the celebrated vote on the bill to ratify the Maastricht treaty. If you accept this, the period of maximum demoralisation is seen to have been only seven weeks. It began when Britain fell out of the exchange rate mechanism on September 16 and ended on November 4, when the Tories scraped home late at night in the Commons. During all that time no minister or official apologised for the sudden collapse of the government's European and economic policies. The administration has simply asserted itself. If fate has no more shocks in store, Mr Major's second Maastricht success, in Edinburgh last weekend, will be seen to have closed a chapter that, in time, could shrink to a footnote.

Yet we have all, the prime minister included, learned a great deal. Mr Major and his colleagues have been given the roughest possible lesson in the realities of governing with a majority of only 21. Since any dozen Tories can, in cahoots with the opposition, topple the government, the Cabinet must proceed with caution. This suits Mr Major's temperament. The chancellor's Autumn Statement introduced a cautious incomes policy for public sector workers, with hopes of a knock-out to the private sector. It threw in a timid U-turn towards an industrial policy. When Mr Michael Heseltine has completed his review of pit closures it will doubtless contain a careful reference to "energy policy", an interventionist phrase until recently abhorred by Tory ministers. Social security remains sacrosanct, and uncut. Thus have Mr Major's Conservatives moved to the left, say, Mr Bill Clinton's Democrats.

The country now perceives the prime minister's principal weaknesses, which include a stubborn defence of what has become indefensible, a reluctance to move ahead of his party, and an assumption of grandeur combined with a deficiency of grand ideas. It is also aware of his strengths, which lie in the area of one-to-one negotiations, deal-making, attention to detail, and willingness to consult his colleagues. Once the unknown Mr Nice Guy, Mr Major has become the all too well-known flawed politician. He cannot be cast in the heroic mould of his predecessor, which is a great relief. He is down to size: an ordinary chap who made a dreadful mess of his extraordinary job a month or so ago and is now recovering. We are getting to know him better. That is just as well. He could be around for many more Christmases to come.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Carlton TV committed to current affairs

From Mr Peter Ibbotson.

Sir, As a one-time member of the This Week production team, I share some of Christopher Dunkley's sadness at the passing of the programme ("Sad goodbye to long-term survivors", December 16). A pity, though, that despite information made available to him on This Week's final edition, he sketches a less-than-accurate picture of the plans of Carlton, which takes over from Thames on January 1.

The Good Sex Guide is not Carlton's "top-ranked" factual programme. As he knows, the major current affairs programme which we will supply to ITV is Storyline, commissioned from a former World in Action producer of considerable experience. It will be broadcast at 19.30 on Thursdays for the first seven weeks of 1993, returning later for a further six editions, and we hope thereafter on a more regular basis. That decision is for the network, and not for Carlton to make. And the Cook Report has not been scheduled for this slot.

Last, it seems that nostalgia breeds anachronism. It is a long time since any UK current affairs programme found it editorially or financially sensible to base its agenda on flying out crews "to cover any trouble spot in the world". As successive editors of Panorama and This Week have discovered over the past 15 years, the revolution in satellite news-gathering and the multiplication of other news-based factual programmes have made instant reaction a rare feature of the flagship titles.

That is, of course, part of a broader debate about the role and scheduling of factual programmes. Suffice it to say that Carlton has every intention to offer current affairs programming of quality and substance from January 1993. Peter Ibbotson, director of corporate affairs, Carlton Television, 101 St Martin's Lane, London WC2N 4AZ

Zero rating would unlock cash and cut out red tape

From Dr Bernard Juby.

Sir, The government could unravel a veritable Gordian knot of red tape (The Growing Business: "Untying the tangle of red tape", December 15) by extending the principle of zero rating value added tax on imports from EC member states - due to be introduced on January 1 - to credit transactions between registered traders in the UK.

This would not only unlock the many millions of pounds currently churning back and forth in the system (since the only time that Customs and Excise collects and keeps the

money is at the final point of sale to a non-registered trader) but would also radically reduce the potential fines, penalties and imprisonment currently inherent in the system, even for simple, unpremeditated error.

Who knows, the money thus unlocked could even help to stimulate Britain's sluggish economy. Bernard Juby, chairman, trade and industry policy unit, Federation of Small Businesses, 140 Lower Marsh, Westminster Bridge, London SE1 7AE

Statistical change-over

From Mr W McLennan.

Sir, I would like to correct some impressions given in Economic Viewpoint (December 14) about trade statistics.

First, Intrastat, the new trade system, is a European Community-wide system developed by the European Community. Decisions were taken Community-wide not to overlap the new and the old customs-based trade statistics systems. The reason for doing so was not to impose a very onerous reporting burden on the bigger companies which will now be filling out the monthly trade statistics returns.

Second, it is grossly unfair to infer that this decision not to overlap the two systems is in any way related to what has happened to the UK economy at the moment. I simply draw your attention to the fact that this pause in publication of economic trade statistics was first announced in February this year.

Third, to be certain that statistical returns of the Intrastat system are complete and accurate, the period up to June will be used to check intensively that the data meet our usual high-quality standards, including checks against equivalent VAT returns. If other member states actually do publish statistics before the UK, users would be advised to check their quality very carefully. W McLennan, director, Central Statistical Office, Great George Street, London SW1P 3AQ

Prof Godley's uncanny record of economic forecasting

From Mr Andrew Boitho.

Sir, Professor Wynne Godley's forecasting record stretches beyond having been uncannily right about Britain's balance of payments, unemployment and growth in the 1980s (Monday Interview, December 14).

In 1972, when editor of the OECD's Economic Outlook (and hence responsible for forecasting), I was visited by Prof Godley, who predicted that the OECD area would soon face a massive term of trade deterioration, with serious consequences for inflation and real incomes. The hypothesis struck me, and several of my

colleagues with whom I checked it, as utterly implausible - the terms of trade had hardly moved for some 15 to 20 years and even if they were going to worsen on this occasion, the impact of any change could only be small.

I wish I had listened to him - the OECD secretariat would have been able to warn member countries more forcefully of the impending 1973 inflation instead of underestimating it by the then very large margin of nearly 4 percentage points. Andrew Boitho, fellow and tutor in economics, Magdalen College, Oxford OX1 4AU

Merit of positive manufacturing trade balance

From Mr Michael Wilmut.

Sir, In a detailed account just published of policy changes which have taken place since sterling's exit from the ERM, the Treasury states that, prior to this, there was a clear and unanimous target for policy to aim at - sterling's position within its ERM bands. Now, though, the new regime is of necessity more judgmental.

I have two points to make. It was not true that the unambiguous target for policy was sterling's position within

its ERM bands. The unambiguous target was the reduction of inflation, and the method used was the holding of sterling's position in the ERM bands. It is not true that the new regime has to be of necessity more judgmental; indeed, it is especially important now that a new clear goal for policy is put in place.

It has been heartening to see that the regeneration of manufacturing in Britain is now almost on the government's agenda, but it is too vague a

goal currently stated.

I suggest that what is required is a new central objective to create a positive and sustainable trade balance in manufacturing by the end of this parliament. The merit of such a target is that, as the trade balance improves, so will money market perceptions of sterling improve, in turn leading to a reduction in inflation as sterling improves. Michael Wilmut, 33 Beaumont Gardens, London SW1P 3JP

OBSERVER

Busting the opposition

■ Elections in east Asia are assumed to be very much more affairs. Hence no surprise that posters for the seven presidential candidates in today's South Korean election depict one middle-aged politician after another - all short haircuts dressed in business suits.

The only hint of femininity in the placard for Kim Ok-sun is her pink tie. A former opposition MP, the 58-year-old Kim is making history as the first woman to run for president in her country. Ever since she entered politics in the 1980s, she has donned masculine attire in an attempt to blend in. "Men's suits and ties are the uniform of politics," is her view.

Contrast the approach of Hsu Hsiao-dan, a candidate in parliamentary elections tomorrow, this time in conservative Taiwan, where breasts - her own - have featured at the forefront of her campaign, which is running the slogan "let Taiwan be as firm as my breast and politics as honest as my body".

Accused by an opponent of having starred in a pornographic movie, Hsu exposed a breast at a political rally to demonstrate she did not have the film star's prominent mole. In her first, unsuccessful, election race in 1980, she bared her breasts for democracy more regularly, but has since toned down the act. However, she still pledges to strip off in parliament if it would aid the passage of a bill.

Easy come

■ So what does the man who beat Europe's central banks during the autumn currency crisis do with his money?

Today George Soros, the Hungarian-born American financier, will give away \$60m to help Bosnia. It will be administered by the UN High Commissioner for Refugees.

While it is impossible to think of a more generous single donation by a private individual, the sum of money is overshadowed by the profits that Soros and his fellow investors are rumoured to have made on Black Wednesday. Forbes magazine estimates that Soros made \$1.5bn in September's currency upheavals by selling \$7bn of sterling short and buying \$6bn of D-Marks.

Gafta's new pew

■ After three moves in one year, the UK's grain and feed merchants have found a final resting place for Gafta, their trade association - a dilapidated 150-year-old chapel on the outskirts of the City of London. Unfortunately, the symbolism of this week's grand opening was spoiled when John Gummer, Britain's saintly minister of agriculture, failed to turn up. He was detained on EC business and left it to one of his deputies, Earl Howe, to give the blessing.

Dreaming spiral

■ Oxford must be mortified by the Universities Funding Council's assessment of research quality. Oxford lags far behind Cambridge, and barely nosed ahead of University College, London, in the number of its centres judged to be conducting research of an international standard.

The dreaming spires house the largest history and French departments in the country. Both are judged inferior to their Cambridge counterparts. Oxford's historians are even



'Only one illegal trading day till Christmas'

ranked behind the hot pool at Birmingham.

In politics and international relations, Oxford is outscored not just by the LSE and King's, London, but by Essex, Hull and Manchester. It is a similarly sorry tale in sociology, statistics, music, agriculture, education and business/management studies.

Cherwell sources were quick to point to excessive teaching loads, and were none too polite about the assessment exercise itself. They may have a point there.

Alas, whingeing will not get the Campaign for Oxford far in its quest for business and alumni millions. Perhaps the accumulated reserves should be spent on a Brummie historian or two...

Family affairs

■ Minorco may be a publicly quoted company but it has been wrestling with a common family problem for some time - whether to choose Harry Oppenheimer's former son-in-law or his grandson to run the business. Harry O is 84 and long since

retired from Anglo American Corporation, which controls Minorco. But his family company still effectively controls Anglo, South Africa's biggest business, and no important decision is taken without consulting him. He is a man of the arts, something he has long wanted to do. Tony Lee, who along with Slack and Phillimore, had been dispatched from Anglo in 1988 to shake up Minorco, has been offered a job back at Anglo's headquarters in Johannesburg.

The three young Turks arrived at Minorco with a bang - making a \$2.9bn bid for Consolidated Gold Fields. But after this failed, they lost their adventurous spirit. Minorco's shares remain at a discount of about 40 per cent to net asset value - the same ratio as when they started out.

Having, in effect, three managing directors couldn't have helped. Roger Phillimore, a 42-year-old godson, has decided to call it a day and go off "to dabble in the arts", something he has long wanted to do. Tony Lee, who along with Slack and Phillimore, had been dispatched from Anglo in 1988 to shake up Minorco, has been offered a job back at Anglo's headquarters in Johannesburg.

No comment

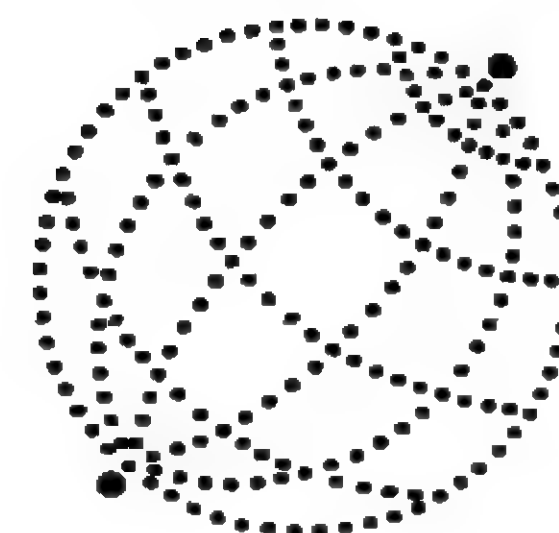
■ In search of an economical way of preparing your Christmas gifts in this recession-hit year? Homes and Gardens magazine has a festive tip in its January edition: "Try using pages of the Financial Times tied up with upholstery webbing for a stylish and economical wrapping idea."

According to Observer's calculations, using the FT for wrapping paper works out at around 3p a sheet, or less than half the cheapest available on London's Oxford Street.

EXPATRIATE AND SPOUSE BRIEFING COURSE A NEW PROGRAMME FOR 1993

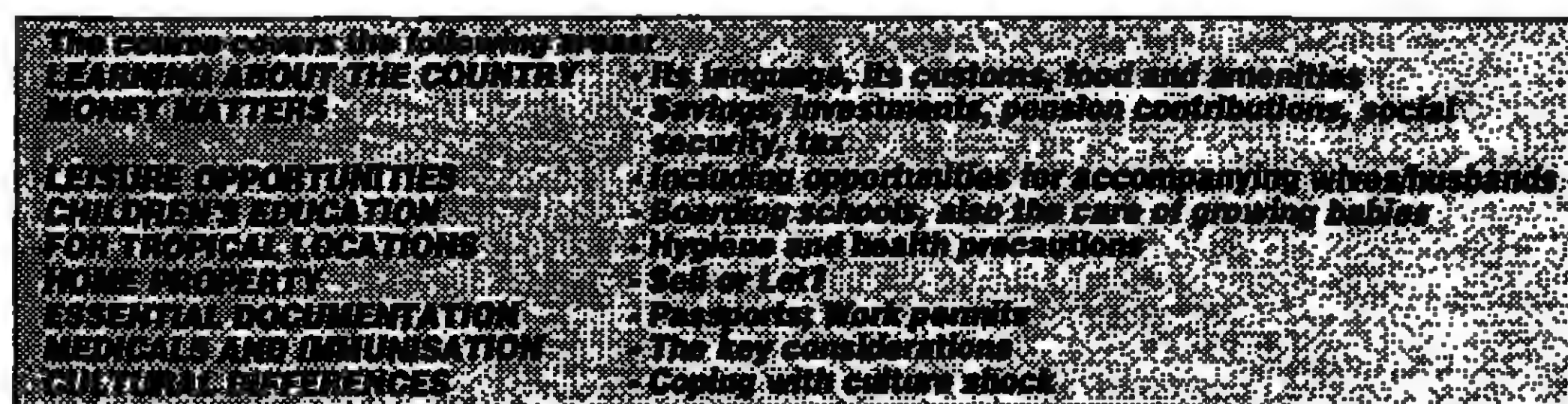


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Resident Abroad, the Financial Times Magazine for expatriates, together with Employment Conditions Abroad, have developed a day long briefing course designed to answer the key questions an individual or a couple face when taking a job overseas.

The courses, which will be held regularly at ECA's offices, will be of particular interest to companies wanting to offer help to members of staff faced with an overseas appointment. It is designed to help them settle in their new environment more comfortably and answer any questions/concerns before arrival, allowing the individual to get the most from the new appointment.



For details on the courses please complete the coupon below highlighting the country/countries where your staff locate and the age group of people involved. Courses will be thematic to suit locations, professions and the age group of individuals. They will begin in January 1993. The cost is £250 for an individual, £350 for a couple.

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Return to: Liz Bowen-Jones, Employment Conditions Abroad, Anchor House, 15 Britten Street London SW3 3TY ENGLAND

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Friday December 18 1992

Crédit Lyonnais-BfG deal in trouble

By David Waller in Frankfurt

CREDIT LYONNAIS proposed acquisition of a majority stake in the BfG Bank, the financially troubled German bank, has run into last-minute difficulties.

The purchase of the stake in Germany's sixth biggest bank, potentially one of the largest cross-border deals in European financial services, was first announced at the beginning of last month with the aim of completion by the end of the year.

The failure of the deal, which valued the German bank at DM2.1bn (\$1.32bn), would be a big embarrassment for the state-owned Crédit Lyonnais as well as for BfG's shareholders, Aachener und Münchener Beteiligungs, Germany's second biggest insurance company, and the BGAG trades union holding company.

It would also unscramble a related agreement between AMB and Assurances Générales de France, the large French insurance company. The two companies, at loggerheads for months after AGF bought a 25 per cent stake in its German rival, had reached a peaceful co-operation agreement on the condition that AGF helped find a buyer for AMB's stake in BfG, as it did in the form of Crédit Lyonnais.

The difficulties are reported to centre on guarantees that BfG's current owners are being asked to provide to the purchaser in respect of the bank's balance sheet liabilities, a difficult point given the rapidly deteriorating credit environment in Germany.

Another problem is believed to be that Crédit Lyonnais is seeking an "opt-out" clause which would allow it to pull out of the deal if the French government failed to give it approval to raise capital to inject into BfG.

Bankers said that negotiations failed to reach agreement on these issues in a round of talks which took place in Paris and finished on Tuesday this week.

A banker advising on the transaction said that the negotiations were extremely difficult and that all sides involved were playing "a last-minute game of poker".

The pressure to complete the deal has mounted as AMB has called a special supervisory board meeting for tomorrow. It is likely this meeting would cancel the transaction if no agreement had been reached.

Companies involved limited their comment on the developments yesterday to saying that they hoped that agreement would be reached.

Companies involved limited their comment on the developments yesterday to saying that they hoped that agreement would be reached.

SKF sees loss of SKr1.8bn as markets worsen

By Christopher Brown-Humes in Stockholm

SKF, the world's leading roller bearing manufacturer, yesterday said it would incur a SKr1.8bn (\$264m) loss in 1992 as it announced an intensification of its job reduction programme in the face of worsening conditions in key European markets.

The Swedish group said most of the loss would arise from a SKr1.1bn provision connected to a plan to cut 4,000 jobs next year and a further 1,000 in 1994.

The cuts represent an increase of 2,000 on figures announced in October, and will bring staff levels (excluding the planned disposal of CTT Tools) down to 42,000 by 1995.

Market conditions for SKF's products have deteriorated sharply in the past few months as the group was expecting a profit for the full year as recently as August.

It was yesterday that its new rationalisation programme had been prompted by a continuing decline in European demand in the final quarter, with many customers announcing production cutbacks during the months of December and January.

"European demand for the group's core product, roller bearings, will decline even further in 1993," it stated.

Europe accounts for 60 per cent of SKF's sales so the prospect of an upturn in the US, where it sells 20 per cent of its output, is insufficient to compensate.

SKF, which announced a SKr361m loss for the first nine months, said it was continuing efforts to reduce its inventories, which have fallen by SKr2bn since 1990.

It said this, together with reduced investment, would enhance cash-flow and reduce net borrowing.

The group's financial figures for 1992 have been exacerbated by a SKr150m currency loss on the Swedish krona, and by SKr100m in other charges relating to the sale of CTT Tools and restructuring of Ovako Steel.

Ovako, the special steel operation which SKF bought last year, has been a drain on its resources, posting a SKr407m loss over the first nine months. European special steel demand is set to fall further next year, SKF said yesterday.

Deborah Hargreaves reports on how a privatised utility confronts a break-up threat

British Gas seeks fortune abroad as home front sours

It was a neat coincidence that British Gas should buy control of Argentina's largest gas distribution company on the day that Sir James McKinnon, its regulator, called for the break-up of the company.

The announcements show both the tightening grip of UK regulation and British Gas's drive to shift an increasing amount of business out of that grasp into growth markets overseas.

In the Argentine deal, for instance, a consortium headed by British Gas acquired Distribuidora de Gas Metropolitana for \$300m, giving British Gas a majority stake in the privatised utility, which it will run. Other overseas activities include plans for exploration in Kazakhstan, a gas distribution company in Canada and some gas networks in eastern Germany.

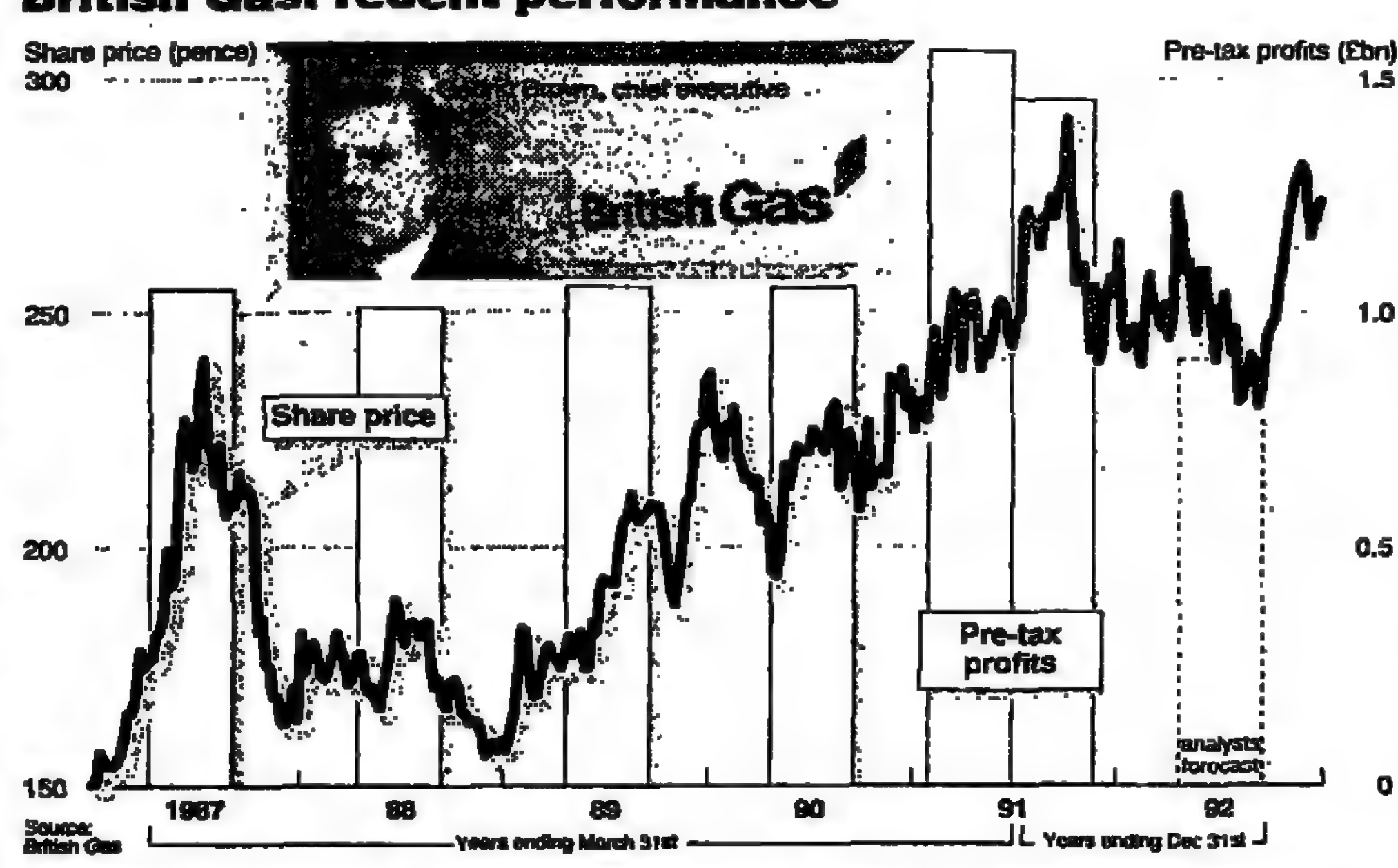
The push overseas is not surprising. Ever since British Gas was privatised in 1986, it has faced increasing pressure from the regulatory body. Now its future is being decided by an inquiry by the Monopolies and Mergers Commission.

In his submission to the inquiry, Sir James McKinnon has argued for a break-up: British Gas's UK pipelines business, which represents 85 per cent of the company's assets, should be transferred into a new company, he said on Wednesday.

"The key to British Gas's monopoly is its ownership and control of the gas transportation and storage system," he said. Effective competition could not be introduced into the UK gas market while British Gas owned the pipelines - even if it separated them into a subsidiary.

Sir James's views are backed by many of the independent gas marketing companies that have sprung up in the past five years. They suspect they are charged more for transporting their gas through British Gas's pipelines than the company itself pays.

British Gas: recent performance



British Gas has insisted on a higher rate of return for its pipelines than Sir James will allow. It was this that forced the monopolies commission inquiry. Sir James wanted the rate of return to be between 2.5 per cent and 5 per cent while British Gas pushed for 6.7 per cent on its existing pipelines and 10.3 per cent on new investment.

The City of London is not sure how to evaluate the threat of break-up. "Many shareholders see it as a positive move in unlocking value," said Mr Nick Antill, industry analyst at Hoare Govett, "but I think it's a myth. Investors would get a one-off payment from the sale of one of the companies or two shares in separate companies, one of which would not do very well financially."

The monopolies commission could go further and break up the company into regional marketing units, as in the electricity industry and as was suggested at British Gas's privatisation.

The row over the break-up of the company goes some way to explain the vigour with which Mr Cedric Brown, British Gas's chief executive, is pursuing investments abroad. It will be a long time, however, before this part of its business catches up with profits from its UK monopoly.

British Gas's involvement in Argentina will be subject to scrutiny by a regulatory body. But the company stresses the positive effect the acquisition will have on its revenues and the possibility of spin-off business.

With a turnover of \$610m a year, British Gas expects Distribuidora de Gas Metropolitana to add to its profits immediately. The Argentine market has been growing at 6 per cent a year.

Mr Herbert also expects British Gas to gain around \$160m of associated business such as providing consultancy services for Argentina's newly privatised gas industry as well as engineering and pipeline services for the country's water industry.

Argentina provides as much comfort to British Gas's critics, however, as it does to the expansion-minded management. In Argentina the gas pipelines business is run separately from local distribution - by design, not coincidence. The Argentine government set out to learn from the strengths and weaknesses of the UK's gas privatisation before drawing up its own plans.

Electrolux arm expects 17 per cent profit rise in Hungary

By Nicholas Denton in Budapest

LEHEL, the Hungarian refrigerator producer owned by Electrolux of Sweden, yesterday forecast that 1992 profits would strengthen 18.6 per cent to F950m (\$11.6m) before tax on sales little changed at F212.1m.

The performance of Lehel, bought outright for about \$60m in 1991 by Electrolux, Europe's largest producer of household appliances, contrasts with the generally frustrating experience of western multinationals with east European acquisitions.

The performance comes mainly as a result of a dramatic improvement in productivity and an upturn in local demand.

Lehel said productivity, as measured by volume per man-hour, rose 72 per cent

between April 1991, the first month after Electrolux agreed to buy the factory, and September 1992.

"The potential for productivity improvement was amazing," said Mr Heikki Takanen, Electrolux vice-president in charge of the group's refrigerator business. "We had hidden potential."

Lehel has increased efficiency by rapidly implementing profit centres; divesting peripheral activities; cutting the workforce by 32 per cent over 18 months to just over 3,200; and making more careful use of materials.

Electrolux describes its successful approach to restructuring as "aggressive" in implementing changes rapidly and "pragmatic" in allowing joint working groups of foreigners and Hungarians to come up with the solutions.

Electrolux also believes that its experience in making acquisitions helped it to absorb the alien business culture it found at Lehel.

At the same time as boosting production volume, the company has cut costs, overcoming weak prices and demand in western Europe, Lehel's most important market, as the Hungarian forint's continued appreciation in real terms.

Sales have also benefited from a rebound in domestic Hungarian demand for refrigerators since May as the economy shows signs of having bottomed out.

Electrolux does not, however, subscribe to the common view among multinationals that investment in one east European country can provide a springboard for the rest of the region, believing the strategy to lack substance.

Barclays puts £240m into Imry debt

By Vanessa Houlder, Property Correspondent

BARCLAYS Bank has provided £240m (\$364.8m) to cover possible losses on its £422m exposure to Imry, a property group, in one of the largest individual debt write-offs in UK banking history.

The provision, of which £196m has been written off entirely, resulted from Barclay's role in financing a highly leveraged takeover of a quoted property company in 1989, just before the commercial property market went into its sharpest decline in living memory.

The announcement of the record provision, which had been expected by the City of London, accompanied details of a financial restructuring in which Barclays swapped some of Imry's debt into preference shares and

also became owner of the business. Barclays' involvement in Imry dates from 1989, when it lent £214m to Marketchief (later renamed Chester), a consortium which paid £314m for Imry. Two years later, it increased its exposure to £440m.

Barclays has written off its entire £196m exposure to Chester. Total provisions including this are £240m, of which £76m was taken in its results for the first half of 1992. Barclays has also turned £100m of debt in Imry into redeemable preference shares.

Barclay's exposure to the Imry Group, excluding the preference shares, is now £76m of drawn facilities, £30m of undrawn facilities and £20m of guarantees.

Mr Martin Myers, Imry chief executive, blamed the company's difficulties wholly on its acquisition by Marketchief, which

drained about £115m in interest and capital payments from the Imry subsidiary. "If Marketchief had never happened, we would not be in any trouble whatsoever," he said. He added that the restructuring gave Imry a "positive and stable base from which to go forward".

Imry's net assets, which include a shopping centre in Leicester, total about £70m. Mr David Davies, chairman of Johnson Matthey, the metals group, will be Imry's chairman, a post he occupied before the 1989 takeover.

Mr Wolfgang Stolzberg, former chairman of the group, resigned six weeks ago after selling his equity to the Imry management.

Banks' downgrade, Page 21; Lex, Page 18; London Stock Exchange, Page 27

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Italian interest wanes

Milan's battered bourse looks set to end the year well below the opening levels of 1992. The burst of interest in possible privatisation candidates, which helped to drive the Comit (BCI) index up to almost 480 in October, has now largely petered out. Though occasional blips of news or gossip are enough to set individual stocks such as Credito Italiano or the Nuovo Pignone engineering group in motion, such movements have not been enough to enliven the overall market. Back Page

Frothy fight



It is high summer in the southern hemisphere, the peak season for beer drinkers and in Argentina a battle is raging between two beer giants, Argentina's Quilmes brewer and Brazil's Brahma. Brahma is already reckoned to hold about 1 per cent of the Argentine market, and is aiming for a share of 3 to 4 per cent over the next two years. Page 20

Black mood precedes blacklist

Proposals announced last month by the UK Department of Health could cost drugs groups up to 70 per cent of their National Health Service turnover. The surprise proposals involve extending blacklists of products for which the NHS will not pay, but full details of which drugs are to be blacklisted may not emerge until April. The Association of the British Pharmaceutical Industry says the sector could lose sales of up to £450m (\$714m), jeopardising 5,000 jobs and £400m in investment. Page 24

Amexco may sell Shearson

American Express, the financial services and travel group, is considering the sale of majority control of its wholly-owned Shearson Lehman Brothers stockbroking and investment banking subsidiary. Page 26

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Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)	
Rheon	285 + 15	Esso	366 + 17
Schaffach	285 + 15	Paragon	567 + 12
Palke		Palke	
Aslo	610 - 40	Avia	655 - 19
DLW	407.3 - 6.7	Borgman	2811 - 159
Dussan	410 - 10	Dallmeier AG	250 - 162
Hochmann PH	784 - 12		
Kaufhaus	291.5 - 5.5	TOKYO (Yen)	
NEW YORK (\$)		Wells	410 + 30
Rheon	52 1/2 + 1/2	Wells	1080 + 85
Palke & Gable	52 1/2 + 1/2	Savaria Elec	1230 + 120
Palke	52 1/2 + 1/2	Yokohama Motor	
3M	99 3/4 - 2 1/4		
Stamp Tech	10 1/4 - 2	Palke	895 + 56
PARIS (FFr)		Nippon Full	335 - 37
Rheon	903 + 11	Nippon Full	210 - 20
New York prices at 12.35			

LONDON (Pence)		LONDON (Pence)	
Bliss	40 + 6	Palm	103 + 8
Amber Day	150 + 13	Shoptite	573 + 45
Bradstock	120 + 12	Ster	62 + 8
Bromfield	113 + 12	Tarmac	113 + 7
Channing	308 + 25	Thibault	340 + 26
First Tech	190 + 7	Vandy (Reg)	120 + 10
Frederick	68 + 5		
Jones-E-Z	56 + 8	Palke	310 - 13
MO-Carson	28 + 16	SE & EA	28 - 3
MTM	19 + 3	Fluor	768 - 27
McCarthy/Gow	27 + 3	Glass	198 - 15
Marysman	248 + 23	Hartmann	1000 - 24
Nox	142 + 27	IC	

INTERNATIONAL COMPANIES AND FINANCE

Pepsi wins its battle with Perrier over marketing

By Alice Rawsthorn in Paris

PEPSI-COLA, the US soft drinks group, has won its long-running battle to reclaim control of the marketing and distribution of its brand in France from Perrier, the French mineral water company recently taken over by Nestlé of Switzerland.

The battle between Pepsi and Perrier began three years ago when Pepsi sought to rescind a contract struck in 1982 which gave the mineral water company full control over the production, bottling and sales of Pepsi-Cola in France.

Perrier started a legal fight to try to prevent Pepsi from ending the contract. However, Pepsi claimed it needed to regain control of its brand in France because Perrier was not managing it properly.

Pepsi said that its volume share of the French market had fallen from 17 per cent to 7

per cent over the past 10 years.

The companies yesterday announced an agreement whereby Pepsi will regain the rights over marketing and distribution, but Perrier will continue to produce and bottle Pepsi-Cola in France.

Pepsi recently struck similar deals in Spain and Germany, although it stressed that it would not pursue the same strategy in every country and that marketing and distribution would continue to be organised according to the requirements of individual markets.

In spite of yesterday's agreement, the legal skirmish between Pepsi and Perrier will continue.

A French commercial court next month will decide whether compensation should be awarded and the case will then be taken to an appeal court in May.

Meanwhile, Nestlé has closed

the final chapter in the Perrier takeover by taking full control of Demillac, the investment vehicle through which it orchestrated the bid last year.

This involved Nestlé buying the 50 per cent of Demillac owned by Indosuez, the French bank that partnered it in the bid, for an undisclosed sum.

The Swiss group maintained throughout the takeover that its eventual aim was to buy out Indosuez, whose participation in the bid was critical in smoothing Nestlé's relations with the French industrial establishment.

Nestlé has reorganised its French interests into Nestlé France, which will control its food brands - including Chambourcy yoghurt and Rowntree sweets - under Mr Yves Barbioux, and Nestlé Sources, a company controlling its mineral waters headed by Mr Serge Milhaud.

Daf seeks financial aid and cuts forecast

By John Griffiths

DAF, the financially-troubled Dutch truckmaker, has secured additional loans of £190m (\$108m) and has begun negotiations to obtain yet further financial aid.

The company also said that the weakening west European truck market had forced it to reduce its profit forecast for the year.

At the time of the interim results, Daf forecast a net loss of £100m. The group yesterday said that the loss would be greater, but gave no details.

It also warned that it may be necessary to make provisions in this year's accounts if the restructuring proposals are put into effect early in the new year.

Daf is in renewed talks with the Dutch and Belgian governments and its banks which could lead to any of the parties taking or expanding equity stakes in the group.

While no details have been given, these proposals are intended to lead to further significant cost-cutting and involve further substantial job losses.

While Daf would not comment yesterday on the precise amount of the extra funds it is seeking, its main trade union, Industriebond FNV, claimed that the loans could only guarantee Daf's survival until February.

Some industry analysts suggest that Daf is seeking up to £150m.

German TV stake for CNN

CNN, the international television news network, has acquired a 27.5 per cent stake in N-TV, which operates Germany's only all-news television station, AP-DJ reports from Berlin.

Mr Karl Ulrich Kublo, the founder of N-TV, said the deal resulted from "short and intensive" talks, and expressed satisfaction that CNN "will be a component of our future planning".

Spain secures deal from Kuwaitis

By Peter Bruce in Madrid

THE SPANISH government says it has persuaded the Kuwait Investment Office to prevent any further corporate collapses in its troubled Spanish empire and to reverse its nomination of the accountants KPMG PwC Marwick as "special representatives" to replace Kuwaiti management at the KIO's Spanish holding company, Grupo Torras.

Mr Claudio Aranzadi, industry minister, also told parliament the KIO had promised to inject \$45m into the failed Torras chemicals group, Ercros.

Madrid had been trying to block the KIO's decision to withdraw from its direct investments in Spain.

It failed when, on December 5, Torras called in receivers. Kuwaiti managers, who had been running the group for six months, left Madrid and appointed KPMG to replace them while court-appointed receivers wound up the company.

A few days after the Torras filing, its large property group, Prima, also applied for receivership, prompting fears that Spain's biggest paper producer, Torraspapel - which is 90 per cent owned by Torras - would

also collapse.

Mr Aranzadi said he had been assured by the KIO that Torraspapel would not go into receivership. It has debts of around \$1bn.

He said the KIO had also promised to replace the KPMG partners running Torras with a new board comprising two Spaniards and two Kuwaitis.

The receivers may decide not to place it into bankruptcy, as more than 70 per cent of Torras' debt is to the KIO itself. KPMG urged the KIO to convert this debt into equity a year ago and receivers may take the same view.

It is also not clear, and KIO

and Torras representatives and advisers were not available to comment yesterday, whether the \$40m promised is new money or part of an earlier offer to pump \$80m into Ercros to help it pay salaries.

Three months ago, the KIO promised to inject \$140m into its troubled Spanish companies but later decided to withdraw.

● A recent article in the FT on the KIO's investments in Spain referred to the Bank of Kuwait and the Middle East as "troubled". This bank, like most Kuwaiti banks, has had difficulties recovering from the Iraqi invasion.

Kolbenschmidt hit by restructuring

By Christopher Parkes in Frankfurt

KOLBENSCHMIDT, the vehicle components maker, plans to shift parts of its manufacturing capacity out of Germany and close unprofitable divisions in an attempt to stay competitive.

The company, which yesterday announced losses of DM89m (\$57.23m) for 1992 after barely breaking even in the previous year, said the deficit stemmed mainly from restructuring measures, including the loss of 500 jobs.

It expected performance in the new financial year to be affected by the increasing signs of falling sales and production in the automotive industry.

The attractions of Germany as a manufacturing site were endangered by high wages, short working hours and heavy taxation.

The group had also to adapt to changing demands from vehicle makers intent on

reducing the number of suppliers and components.

This meant companies such as Kolbenschmidt would have to supply fully-assembled modules and systems rather than individual parts.

The company, part of the Metallgesellschaft group, makes engine blocks, pistons, steering wheels, airbags and bearings.

Group sales rose marginally to DM1.5bn, although turnover in all divisions except airbags and steering wheels fell.

Gota Bank's shares worthless says SE Banken

By Christopher Brown-Humes in Stockholm

PROSPECTS for a reconstruction of Gota Bank, Sweden's fourth-largest, improved yesterday when Skandinaviska Enskilda Banken, the country's leading commercial bank, acknowledged that its Gota shares were worthless.

SE Banken made its gesture conditional on the administrator of Gota AB, the holding group which collapsed in September, handing the shares over to the state.

Five years ago, SE Banken lent SKr1.1bn to Gota AB in return for all Gota Bank's shares as collateral.

SE Banken stressed it had not abandoned hopes of getting back a substantial amount of its original loan.

Devenish sees profit rise as defence against bid

By Roland Rudd in London

J. A. DEVENISH, the UK public house operator, yesterday said its 17 per cent increase in pre-tax profits for the year ending September 30 put it out of reach of its rival, Boddington, which last year launched an unsuccessful bid.

Profits rose to £13.6m (\$21.4m) from £11.6m on increased sales from continuing activities of £72.7m against £62.4m.

Mr Michael Cannon, chairman, said he regarded Boddington's decision to hold on to its 19.5 per cent stake as "hostile" and said Devenish had already prepared its defence against a possible second bid from Boddington.

"I think our result has made it too expensive for Boddington to try for us again. But we are

prepared to fight off any cheap bid," he said.

Mr Denis Cassidy, Boddington's chairman, said he could draw no "particular significance" from Devenish's results. Boddington is to keep its 19.5 per cent stake in Devenish for "strategic reasons".

He said Devenish's operating profit was only marginally ahead in spite of an increase in its pubs from 376 to 532.

Devenish's pre-tax profits were boosted by an increase in the share of associated undertakings and a £1.2m fall in the interest charge to £3m.

The final dividend is to be increased to 6.50p from 5.05p giving a total of 7.85p - a 25 per cent increase on the previous year. Fully-diluted earnings per share rose to 18.73p from 16.02p.

Ciments Français told to make bid

By Alice Rawsthorn

CIMENTS Français, the troubled French cement group, is being forced by the French stock market authorities to mount a bid for Guinot, the construction company embroiled in the recent scandal over Ciments Français' off-balance sheet dealings.

The Conseil des Bourses de Valeurs, the body that regulates the Paris stock market, yesterday announced that it had instructed Ciments Français to make the bid after considering a report by the Commission des Opérations des Bourses, the market watchdog, into the cement company's investment in Guinot.

The critical issue in the Guinot affair was whether the Ciments Français stake in the company was raised above the 33.3 per cent level at which, under French law, any investor must mount a full bid.

The official reports have concluded that Ciments Français did acquire more than a third of Guinot's equity and therefore must make an offer.

Ciments Français has been clouded by controversy since October when the scandal over its off-balance sheet dealings first surfaced. Mr Pierre Conso, who chaired the company at the time of the transactions, has resigned.

Italo-Franco cruise venture set up

By Haig Simonian in Milan

COSTA CROCIERE, the stock market listed Italian cruise group, has reached an agreement with Chargeurs and Accor of France to create Europe's first cross-border cruise venture.

The two French companies, which jointly own the Compagnie Française des Croisières, the parent of the Croisières Paquet company, will buy a stake of 28 per cent in Costa Crociere through a reserved rights issue worth L80bn. The combined cruise group will have 11 liners, offering almost 9,000 beds, and annual sales of around L600bn (\$425m).

The deal, which is expected to be concluded by the end of next month, is a further step in Costa Crociere's shift away from the US market towards the Mediterranean and northern Europe. The company, which has invested heavily in new vessels, now operates eight liners, four of which have been built in the past two years.

Paquet, which is well established in France, has three cruise ships targeted to the top end of the cruise market.

Successful conclusion of the deal will reduce the Costa family's stake in Costa Crociere to 31 per cent from 40 per cent at present. The company, Italy's

biggest cruise line and the European leader in terms of market share, raised group sales by 8 per cent to L386bn last year while net earnings surged 36 per cent to L23.6bn.

● Istituto Finanziaria Italiano (IFI), the financial holding company of Italy's Agnelli family, suffered a sharp drop in net profits to L146bn (\$104m) in the six months to September 30 from L212bn in the same period the previous year.

The fall stemmed from the steep decline in dividends received from the Fiat cars group, in which IFI has a stake of around 45 per cent both directly and through subsidiaries.

French hotel and casino group slips 4.6%

By Alice Rawsthorn

SOCIÉTÉ des Bains de Mer, the company that controls most of the grand hotels and casinos in Monaco, suffered a slight fall in net profits during the first half of the year.

The company, which owns the Hotel de Paris in Monte

Carlo as well as the main casino, saw net profits slip by 4.6 per cent to FF107.6m (\$20.24m) in the six months to September 30 1992 from FF112.6m in the same period last year.

By contrast, interim turnover rose by 5.6 per cent to FF11.56bn.

● Rhône-Poulenc Rorer, the US-based pharmaceuticals subsidiary of Rhône-Poulenc, France's flagship chemicals group, made a profit of \$258m from the sale and leaseback of its headquarters to an unidentified US investment group. The proceeds will be used to reduce the company's debt.

NEW ISSUE

This announcement appears as a matter of record only.

December, 1992



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ING BANK

Internationale
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October 1992

INTERNATIONAL COMPANIES AND FINANCE

Westpac facing new uncertainty as MD is fired

By Martin Brown in Sydney

WESTPAC Banking Corporation, the troubled Australian bank, was yesterday facing further uncertainty after the board fired Mr Frank Conroy, managing director, after only 14 months in the job.

Mr John Uhrig, who took over as chairman following an earlier board reshuffle in October, said a new managing director would be appointed from outside the bank within a month.

Mr Uhrig said that Mr Conroy had resigned following agreement among directors that the bank's restructuring programme needed to be controlled by "someone who comes from the bank".

This contrasts starkly with the strong support for Mr Conroy expressed by Mr Uhrig and the rest of the board when the bank's restructuring plan was announced last month.

Yesterday's board meeting was the first attended by Mr Kerry Packer, the publishing entrepreneur, who acquired a 10 per cent stake in Westpac in November through Consolidated Press Holdings (ConsPress), his private company.

Analysts said it was clear that Mr Conroy had refused to how to pressure from Mr Packer and Mr Al Dunlop, ConsPress managing director, for bigger cuts in staffing and assets.

Similar suggestions have been made by the AMP Society, Australia's biggest financial institution, which owns 15 per cent of Westpac and also has two seats on the board.

Westpac, once Australia's biggest bank, has faced growing problems over the last two years as a result of bad debts which culminated in a loss of A\$1.6bn (US\$1.07bn) for the year to the end of September.

The bank was hit hardest by the failure of a A\$1.5bn rights issue in October, which closed 72 per cent under-subscribed.



Frank Conroy: had only been in job for 14 months

leaving nearly 300m unwanted shares in the hands of sub-investors.

Five directors resigned shortly after the rights issue debacle, including Sir Eric Neal, chairman.

Mr Conroy's frank approach to the bank's problems appeared to have won the support of the markets, reflected in an improvement in the share price from a low of A\$2.39 in November to A\$3.03 on Wednesday.

However, the shares rose 1 cent to A\$3.04 after the announcement of Mr Conroy's resignation, suggesting that investors share Mr Packer's view that restructuring could be accelerated.

The programme announced by Mr Conroy included cutting costs and increasing revenue by A\$300m this year; cutting the expenses-to-income ratio from 70 per cent to 55 per cent over three years; and reducing corporate risk assets by A\$1.5bn by 1995.

Westpac has confirmed that the cost-cutting programme could include a reduction of up to 60 per cent in head office staff.

The bank is also reviewing its regional operations in the south Pacific and North America.

Thai group to buy out its Danish parent

By Victor Mallet in Bangkok

CHRISTIANI and Nielsen (Thailand), the construction and engineering company, announced yesterday that its shareholders had approved a plan to buy up to 100 per cent of its Copenhagen-based Danish parent, Christiani and Nielsen AS, for about \$60m.

Thailand will become the headquarters for the group, and the Thai company will control wholly-owned operations in Denmark, Germany and the UK.

Mr John Millard, the Thai group's chief executive officer, said the move was logical because significant growth was occurring in Thailand and south-east Asia.

Christiani and Nielsen (Thailand) employs 4,500 staff and has an order book worth \$270m. It expects after-tax profits of about \$125m (\$13.75m) in 1992, more than triple the 1991 profits of \$41.6m.

Mr Millard said that the group was "experiencing tremendous growth at a time when many other similar businesses in Europe are experiencing flat sales because of major downturns in their respective economies."

He added: "Our growth is being fuelled primarily from Thailand."

Mr Millard said that staff had already been deployed from UK and other operations to projects in Thailand and China.

He said that this was the first time in Thailand's history that such a cross-border transaction involving two listed companies had occurred.

The Christiani and Nielsen group has been in Thailand for 60 years - among other projects, it built the famous Democracy Monument - and has profited from the country's rapid economic growth of recent years.

Qantas adds piece to BA's global jigsaw

Paul Betts and Kevin Brown assess the UK airline's deal with the Australian carrier

A SIGNIFICANT piece of the British Airways global jigsaw fell into place yesterday.

The Australian government's acceptance of BA's \$291m (\$42.2m) bid for a 25 per cent stake in Qantas, the Australian national carrier, due to be privatised next year, has fulfilled the UK airline's ambitions to forge a strategic partnership in the fast-growing Asia-Pacific market.

Both Lord King, BA's chairman, and Sir Colin Marshall, BA's chief executive, have long stated their intent to negotiate a series of partnerships to enable BA to become a truly global airline.

The strategy has involved a series of simultaneous moves this year in three different markets.

In Europe, BA has expanded its base in anticipation of next year's European single airline market by acquiring large minority stakes in the French regional carrier TAT and the newly-established Deutsche BA venture in Germany.

Its takeover of the ailing UK independent carrier, Dan-Air, has further strengthened its presence in the UK and Europe. And it now expects to launch next year, or possibly in 1994, a new Moscow-based joint venture airline called Air Russia, which will initially operate services from Moscow to European cities using western-built jets.

In the US, BA is fighting to win US government approval for its proposed \$50m acquisition of a 44 per cent stake in USAir, the sixth-largest US carrier. This is perhaps the most important deal in BA's expansion strategy, since it would consolidate BA's strong position on the busy North Atlantic market and give it broader access to the domestic US market - the world's single biggest airline market.

The USAir deal is entering a vital phase. Mr John Major, the UK prime minister, will tomorrow put pressure on President George Bush during talks at Camp David to approve the BA investment before the deadline for the proposed transaction expires on December 31.

The US government has come under pressure from other big US airlines to oppose the deal if it fails to secure greater access for US carriers into the UK, and especially London's Heathrow airport.

The UK has tabled a three-stage proposal to liberalise the UK-US air transport market, but has insisted the US first approve the BA-USAir transaction. This has so far been rejected by the US and unless a breakthrough is secured over the weekend, BA's partnership ambitions in the US could be frustrated.

But the Australian government will have provided some consolation. By winning the Qantas bid against tough competition from Singapore Airlines, BA has strengthened its position in the Asia-Pacific region.

The UK airline has produced a 32-page document detailing the benefits of its association with Qantas. Among the key advantages are access to the Pacific market to the west coast of the US; greater access into fast-expanding south-east Asian destinations such as Hong Kong, Bangkok, Singapore and Jakarta; and a significant opportunity to tap the domestic Australian market, since Qantas has now absorbed Australian Airlines, the government-owned domestic carrier.

Although Qantas will remain independent, there is likely to be close integration of the two airlines' schedules, especially on the competitive London-Bangkok/Singapore-Sydney route.

The two carriers also have a common culture, with solid reputations for aircraft maintenance and passenger service, although Qantas has been bedeviled by financial problems over recent years. The two airlines also operate similar fleets, using the Boeing 747-400 as the backbone of their long-haul services.

At BA had to fight to the very end to clinch the Qantas deal. It had to increase its offer at the last minute yesterday to fend off Singapore Airlines, which had been led to believe it was the favoured candidate.

BA is thought to have added about A\$50m to its initial offer of about A\$100m, but still paid

less for its 25 per cent stake than many analysts had expected. Mr Ralph Willis, the Australian finance minister who handled the sale, insisted that BA had paid a premium for its strategic stake, suggesting that the airline's value is somewhere between A\$2bn and A\$3.6bn (US\$1.32bn).

However, a final judgment on the winners and losers from the deal will have to await the Qantas flotation next year, which the government hopes will raise between A\$1.5bn and A\$2bn. If the sale goes well, BA will be seen to have bought a bargain, and the government will exceed its targeted return of A\$1m after recapitalisation costs of A\$1.35bn. If the return is at the lower end of the range, BA's stake will look more expensive.

One clear winner from the deal appears to be Mr Bill Dix, Qantas chairman, who argued strongly for a higher infusion of fresh capital than the A\$1m suggested by the government. The A\$1.35bn provided by the deal is less than Mr Dix had sought, but sufficient to reduce the airline's ratio of debt to shareholders' funds from 75 to nearly 50 per cent.

Mr Dix may turn out to be a loser in a more personal sense, however, since the agreement to form a new board means he is not guaranteed a place. Qantas returned to the black last year with a pre-tax profit of A\$16m, and is believed to be operating profitably in the current year, in spite of the

effects of continuing slow economic growth. The airline will receive a substantial cash flow boost from its merger with Australian, although it has only recently begun to integrate international and domestic services.

Qantas has shed several thousand staff over the last two years in preparation for privatisation, and analysts say it has significantly improved efficiency. It also owns one of the world's newest airline fleets and boasts an excellent safety record.

However, the Australian airline industry has been in turmoil since a nationwide pilots' strike in 1989-90 was followed almost immediately by deregulation of domestic aviation.

This triggered a price war which caused the collapse of one independent airline and heavy losses at Ansett Australia, the domestic market leader, which is owned by TNT and News Corporation. Qantas/Australian Airlines has suffered less, but has been exposed to tough competition and tight margins on domestic routes.

Competition is expected to intensify over the next two years as moves towards a common aviation market with New Zealand are completed. But through its partnership with BA, Qantas expects to increase significantly its international market reach, especially in Europe and North America.

SA group quits Australian deal

SENTRACHEM, the South African chemicals group, will not proceed with its proposed acquisition of Chemplex of Australia, writes Philip Gawth in Johannesburg. Mr John Job, Sentrachem chief executive, said it was unable to agree with the vendor, Mr Kerry Packer's Consolidated Press Holdings, on the price and other aspects. Sentrachem will not now proceed with its R240m (\$49.2m) rights issue.

Minorco is also renewing links with S.G. Warburg, broken at the time of the 1988 Gold Fields bid because Warburg faced a conflict of interest, writes Philip Gawth in Johannesburg. Mr John Job, Sentrachem chief executive, said it was unable to agree with the vendor, Mr Kerry Packer's Consolidated Press Holdings, on the price and other aspects. Sentrachem will not now proceed with its R240m (\$49.2m) rights issue.

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Phillimore goes in Minorco management shake-up

By Kenneth Gooding, Mining Correspondent

MR ROGER PHILLIMORE, a joint managing director of Minorco, the Luxembourg quoted overseas investment arm of the Anglo American Corporation of South Africa, is to leave the company, having lost a contest for the chief executive's role.

Minorco effectively has had three managing directors. Mr Phillimore, 42, and Mr Tony Lea, 42, were joint managing

directors, and Mr Hank Slack, 41, was president. The company has opted for a simplified management structure, with Mr Lea as chief executive. He will operate with a management committee and be based in London. Mr Lea remains on the Minorco board and will be taking a senior position - so far unspecified - with Anglo in Johannesburg next year.

Analysts noted that Mr Julian Ogilvie Thompson remains chairman of Anglo, its sister company, De Beers, and Minorco, in spite of some recent criticism from the investment community.

Mr Lea, Mr Phillimore and Mr Slack took over at Minorco in 1986 with a plan to change it into a "hands on" operating group. They launched a £2.9bn (\$4.4bn) bid for Consolidated Gold Fields of the UK and, since this failed, have been using the £1.5bn raised from selling Gold Fields' shares for less adventurous acquisitions.

SA group quits Australian deal

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Floating Rate Notes Due 1998

Interest Rate	7 7/8% per annum
Interest Period	18th December 1992 18th March 1993
Interest Amount due 18th March 1993 per £10,000 Note	£183.39

Credit Suisse First Boston Limited
Agent



Cardiff Automobile
Receivables
Securitisation (UK)
plc

£326 million
Floating Rate Notes
Due 1995

In accordance with the provisions of the Notes, interest is hereby given that on the next interest payment date, being 23th December, 1992 the assets (Receivable Funds) have been determined to be £41,000,000.00, and therefore Notes of a principal value of £41,000,000.00 will be redeemed in full in accordance with the provisions of the Notes and the Certificate. Following redemption of the above Notes the principal value of the remaining Notes outstanding will be £275,000,000.00.

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Japan Leasing
Corporation
US\$50,000,000

Guaranteed Floating Rate
Notes due 1995
Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from December 18, 1992 to June 18, 1993 (182 days) has been fixed at 4.05% per annum.
The interest payable on June 18, 1993 will be US\$ 2,237.50 in respect of each US\$ 500,000 Note.

JP Morgan & Co.
Agent Bank

New Issue

This announcement appears as a matter of record only.

December, 1992.



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Tokyo Securities Co. (Europe) Limited

S.G. Warburg Securities

Market Myths and Duff Forecasts for 1992
The forecast for 1992 is based on the assumption that the world economy will continue to grow at a rate of 3.5% per annum. The forecast for 1993 is based on the assumption that the world economy will continue to grow at a rate of 3.5% per annum.

Questcorp
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PIRELLI FINANCIAL SERVICES COMPANY N.V.

NOTICE OF ADJOURNED MEETING

of the holders of the outstanding

ECU 75,000,000 8 PER CENT. GUARANTEED NOTES DUE 1993

PIRELLI FINANCIAL SERVICES COMPANY N.V.

Unconditionally guaranteed by PIRELLI SOCIÉTÉ GÉNÉRALE S.A.

Notice is hereby given that a Meeting of the holders of the above Notes (the "Noteholders") convened by the Issuer for Tuesday, 8th December, 1992 by Notice dated 16th November, 1992 and published in the Financial Times and the Luxembourgian Wort on that date was adjourned through lack of a quorum and that the adjourned Meeting will be held at the offices of Linklaters & Paines, Barrington House, 59-67 Gresham Street, London EC2V 7JA on 30th December, 1992 at 12.30 p.m. (London time) for the purpose of considering and, if thought fit, passing the following resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed (the "Trust Deed") dated 18th August 1988 made between the Issuer, Pirelli Société Générale S.A. as Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the Noteholders.

Extraordinary Resolution

"That this Meeting of the holders of the outstanding ECU 75,000,000 8 per cent. Guaranteed Notes due 1993 (the "Notes") of Pirelli Financial Services Company N.V. (the "Issuer") constituted by the Trust Deed dated 18th August 1988 (the "Trust Deed") made between the Issuer, Pirelli Société Générale S.A. as Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the holders of the Notes (the "Noteholders") hereby:

- (1) assents to the release of the guarantee of Pirelli Société Générale S.A. contained in the Trust Deed and the substitution for Pirelli Société Générale S.A. as the Guarantor in respect of the Notes by Pirelli SpA and agrees that Pirelli SpA shall become the "Guarantor" for all purposes in respect of the Trust Deed, the Notes, the Coupons or otherwise;
- (2) assents to the modification of the Terms and Conditions of the Notes as printed on the reverse of them and in the Second Schedule to the Trust Deed and the provisions of the Trust Deed as set out in the draft Supplemental Trust Deed in the form of the draft produced to this Meeting and for the purposes of identification signed by the Chairman of it (the "Supplemental Trust Deed");
- (3) authorises and requests the Trustee to concur in the modifications referred to in paragraphs (1) and (2) of this Resolution and, in order to give effect to it, forthwith to execute the Supplemental Trust Deed with such amendments (if any) to it as the Trustee shall require; and
- (4) sanctions every abrogation, modification, compromise or arrangements in respect of the rights of the Noteholders and the holders of the coupons relating to the Notes against the Issuer and Guarantor involved in or resulting from the modifications referred to in paragraphs (1) and (2) of this Resolution."

Background to the proposal

Under the terms of the Trust Deed dated 18th August 1988, Pirelli Société Générale S.A. has guaranteed all payments due under the Trust Deed and, together with the Issuer, has given various covenants and a negative pledge. Pirelli Société Générale S.A. is now wholly owned by Pirelli SpA which has decided to take over the responsibility for guaranteeing the debt of its subsidiaries, a responsibility which previously had been delegated to Pirelli Société Générale S.A. In view of this decision, Pirelli SpA has also decided to substitute itself as Guarantor for all existing debt previously guaranteed by Pirelli Société Générale S.A. It has therefore proposed the substitution of itself as the Guarantor of the Issuer's obligations under the Notes.

Pirelli SpA has certain existing secured debt and financial covenants and wishes therefore to amend the Terms and Conditions of the Notes and Trust Deed (including the negative pledge and financial covenants) relating to the Guarantor as explained in the Explanatory Memorandum dated 16th November, 1992 referred to below.

The Issuer has accordingly convened a Meeting of the Noteholders by the above Notice to request their agreement by Extraordinary Resolution to the matters contained in such Extraordinary Resolution.

The Issuer considers that the proposed modifications contained in the Extraordinary Resolution set out above are fair and reasonable in the circumstances and, accordingly, the Issuer strongly urges all Noteholders to vote in favour of the Extraordinary Resolution.

The attention of Noteholders is particularly drawn to the quorum required for an adjourned Meeting which is set out in paragraph 2 of "Voting and Quorum" below.

Copies of the Trust Deed (including the Terms and Conditions of the Notes) and the draft Supplemental Trust Deed referred to in the Extraordinary Resolution set out above will be available for inspection and copies of the Explanatory Memorandum which includes an explanation of the proposals and financial information of Pirelli SpA, will be available for collection by Noteholders at the specified offices of the Paying Agents set out below.

In accordance with its normal practice, The Law Debenture Trust Corporation p.l.c. as Trustee for the Noteholders expresses no opinion as to the merits of the proposals but on the basis of the information given in the Explanatory Memorandum (which it recommends Noteholders to read carefully) it has no objection to the Extraordinary Resolution being put to Noteholders for their consideration. However, the Trustee has not analysed the credit standing of Pirelli SpA or been involved in negotiating the proposed modifications to the Trust Deed and recommends Noteholders who are unsure of the impact of the proposals to seek financial advice.

Voting and Quorum

1. A Noteholder wishing to attend and vote at the adjourned Meeting in person must produce at the adjourned Meeting either the Note(s), a valid voting certificate or valid voting certificates issued by a Paying Agent relating to the Note(s), in respect of which he wishes to vote.

A Noteholder not wishing to attend and vote at the adjourned Meeting in person may either deliver his Note(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or give a voting instruction form (on a voting instruction form obtainable from the specified offices of the Paying Agents set out below) instructing a Paying Agent to appoint a proxy to attend and vote at the adjourned Meeting in accordance with his instructions.

Notes may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to its order or under its control by Codel S.A. or the Operator of the Euro-clear System or any other person approved by it, for the purpose of obtaining voting certificates or appointing proxies, not later than 48 hours before the time appointed for holding the adjourned Meeting (or, if applicable, any further adjournment of such Meeting), giving voting instructions in respect of the relative Meeting. Notes so deposited or held will not be released until the earlier of the conclusion of the adjourned Meeting (or, if applicable, any further adjournment of such Meeting) and the surrender of the voting certificate(s) or, not less than 48 hours before the time for which the Meeting (or, if applicable, any adjournment of such Meeting) is convened, the receipt(s) issued in respect thereof.

2. Voting certificates issued and voting instructions given and the appointment of proxies for the Meeting convened at the offices of Linklaters & Paines, Barrington House, 59-67 Gresham Street, London EC2V 7JA at 12.30 p.m. on 8th December, 1992 will be valid for the adjourned Meeting unless they are, in the case of voting certificates, surrendered before, or, in the case of voting instructions and forms of proxy, revoked or amended by the time being 48 hours before the time for which the adjourned Meeting is convened.

3. The quorum required at the adjourned Meeting is two or more persons present in person holding Notes or voting certificates or being proxies whatever the principal amount of the Notes so held or represented.

4. Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the Meeting or by one or more persons holding one or more Notes or voting certificates or being proxies and holding or representing in the aggregate not less than one-fifth in principal amount of the Notes for the time being outstanding. On a show of hands every person who is present in person and produces a Note or voting certificate or is a proxy shall have one vote. On a poll every person who is so present shall have one vote in respect of each ECU 1,000 principal amount of Notes so produced or represented by the voting certificate so produced or in respect of which he is a proxy.

5. To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the votes cast. If passed, the Extraordinary Resolution will be binding on all the Noteholders, whether or not present at such Meeting and whether or not voting, and upon all the holders of the coupons relating to the Notes.

Principal Paying Agent

Union Bank of Switzerland
Bahnhofstrasse 45
CH-8001 Zurich

Paying Agents

Union de Banques Suisses
(Luxembourg) S.A.
36-38 Grande Rue
L-2011 Luxembourg

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
B-1040 Brussels

Union Bank of Switzerland
100 Liverpool Street
London EC2M 2 RH

Pirelli Financial Services Company N.V.

18th December, 1992

INTERNATIONAL TAXATION

The FT proposes to publish this survey on

February 18 1993.

Should you be interested in acquiring more information about this survey or wish to advertise in this feature, please contact: Sara Mason

Tel: 071-873 3349
Fax: 071-873 3064

FT SURVEYS

Yasuda Trust and Banking

(Luxembourg) S.A.

USS 50,000,000

Floating Rate Guaranteed Notes Due 2000 with Fixed Rate Option

Guaranteed by The Yasuda Trust and Banking Company, Limited

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the interest period 18th December 1992 to 18th June 1993 has been fixed at 4.15% p.a. The coupon amount payable on 18th June 1993 will be USS 104.90 per USS 5,000 Note.

The Yasuda Trust and Banking Company, Ltd.
London Agent Bank

Amexco may sell Shearson stake

By Alan Friedman
in New York

AMERICAN EXPRESS, the financial services and travel group that is searching for a successor to Mr. James Robinson, the chairman and chief executive, is considering the sale of majority control of its wholly-owned Shearson Lehman Brothers stockholding and investment banking subsidiary.

Although the group declined to comment yesterday, executives are said to have prepared a plan under which shares in Shearson could be offered to the public.

A company insider, who asked not to be named, warned yesterday the plan was not the only option for Shearson, which has proved an expensive albatross for the American Express group.

The share plan is likely to be discussed by the board of American Express in January. If it is approved, it could result in a hefty one-time write-off charge by American Express, estimated at between \$10m and \$20m.

Although Shearson made \$63m of net profits in the first nine months of 1992, it suffered a \$25m loss in its most recent quarter, to September 30, com-

pared with \$63m net income in the third quarter of last year.

The only comment American Express would offer yesterday was to say its strategic goal remained bringing Shearson back to the point where it could achieve a single-A credit rating as a stand-alone company. The present rating of Shearson's senior long-term debt by Moody's, the rating agency, is single-A2.

The board is also wrestling with the question of a replacement for Mr. Robinson, who until this month said he would give up his job as chief executive during 1993. He helped to build up Shearson

during the 1980s through a series of acquisitions, beginning with the 1988m acquisition of Shearson in 1981.

Part of Shearson was sold to the public in 1987, but by 1990 its problems caused American Express to inject \$10m of new capital and to buy back its publicly-quoted stock.

The American Express board is believed to be divided over the choice of Mr. Robinson's successor with some directors in favour of Mr. Harvey Golub, the group's president, and others opposed. Mr. Golub is believed to be the personal choice of Mr. Robinson, who is heading the search committee.

Short Bros in link with French aero group

By Paul Sells,
Aerospace Correspondent

SHORT BROTHERS, the Belfast aerospace company owned by Bombardier of Canada, yesterday forged a strategic alliance with Harel Dubois of France to develop, produce and market engine nacelles for aircraft and aero-engine manufacturers.

The companies have formed a jointly-owned company called International Nacelle Systems (INS), which will be based in Paris.

The alliance, which the two companies say will strengthen significantly their position in the nacelle market, reflects the increasing trend of international collaboration and concentration in the aerospace industry.

This trend is expected to intensify as the industry continues to restructure itself in the face of the post cold war decline in the defence sector and the recession in the civil aircraft sector.

Shorts has already collaborated closely with Harel-Dubois, a manufacturer of lightweight aircraft structures as well as nacelles and engine thrust reversers controlled by the French Compagnie de Navigation Mixte Commanche.

The two companies were selected last month by BSW Rolls-Royce, the aero-engine joint venture between the German carmaker and the UK aero-engine group, to provide nacelles for their new BR700 aero engine family.

The two companies are also in the process of establishing an aero engine podding facility at Toulouse, in south-west France, where the European Airbus consortium is based. This facility will fit nacelles to engines and supply aircraft makers, especially Airbus, with complete powerplants.

Reebok writes off \$135m for restructuring

By Karen Zagor in New York

REEBOK International, the US sports shoe maker, unveiled a substantial fourth-quarter restructuring charge and said it would put its Boston Whaler and Ellesse USA subsidiaries up for sale. Reebok is also writing-off the carrying value of its Avia unit.

The company said it would take after-tax charges of about \$135m, or \$1.45 a share, against fourth-quarter earnings. This will more than offset one-time gains of \$29.6m recorded in October on the sale of Reebok's C&L Group.

Reebok earned \$74.2m, or 80 cents, in the 1992 third quarter and \$69.7m, or 53 cents, in the 1991 fourth quarter.

Reebok said the restructuring charges were mainly non-cash in nature and operating income should stay on target.

Mr. Paul Fireman, chairman and chief executive, said Reebok had also considered divesting Avia but decided that its strategic value and improving prospects were sufficiently strong to retain the business.

Reebok also plans to move its international headquarters in the UK to London from Bolton.

P&G disposals to reach \$1.2bn

By Karen Zagor in New York

PROCTER & GAMBLE, the US consumer products giant, yesterday said it expected to complete the sale of its commercial pulp businesses early next year, bringing the total price for its pulp plants and timberlands to \$1.2bn.

The company had previously announced the sale of pulp mills, saw mills and 175,000 acres of Georgia timberland

to Weyerhaeuser for \$600m.

The additional \$600m comes from the sale of its Memphis, Tennessee, cotton linters plant to an investor group led by Mr. Robert Cannon, former head of P&G's pulp operations, and the sale of 665,000 acres of timberland in north Florida to an unnamed party.

It also includes the formation of a limited partnership with the Cannon group to operate a pulp plant in Florida.

The company said the sale would have no immediate material effect on earnings.

The gains from the sale will be offset by the reduction in pulp sales to outsiders.

About half of the company's pulp output is sold to P&G itself.

In March, P&G said it was selling its large interests in the pulp business to concentrate on its core consumer businesses.

US Pru to take over O&Y's Aetna Centre

By Robert Gibbons
in Montreal

PRUDENTIAL of America is due to file a motion in an Ontario court today to take over Toronto's Aetna Centre from Olympia & York Developments.

Prudential holds a C\$185m (US\$144.5m) first mortgage on the building.

Lawyers for Prudential said an agreement was struck between both companies. The insurance company wants to take back the building immediately and try to replace a tenant moving out next spring.

O&Y on Wednesday filed

with the court its revised restructuring plan, which allows senior creditors to seize their collateral. Creditors vote on the plan during the week of January 11.

The Ontario Securities Commission halted trading in C\$325m of bonds secured on First Canadian Place, O&Y's biggest Canadian property.

O&Y failed to meet a deadline for filing First Canadian's financial statements. The company said it would do so within the next few days. The delay was due to the effort required to put together the detailed restructuring plan.

Amax raises \$340m through private offering

By Laurie Morse in Chicago

AMAX, the US metals and mining company, has sold 7m shares of series A convertible preferred stock in a private offering, raising about \$340m.

Proceeds will be used to reduce debt. The company has \$2.2bn in long-term debt and other obligations.

After 60 days, the preferred stock will be convertible into Amax common stock at a rate of 2.5397 shares of common for each share of preferred.

The shares have an annual dividend rate of 4%.

A battle of beer giants brews in Argentina

Brazil's Brahma is muscling in on Quilmes home territory, John Barham reports from Buenos Aires

IT IS high summer in the southern hemisphere, the peak season for beer drinkers in Argentina. This summer will also mark the first battle between two beer giants, Argentina's Quilmes brewer and Brazil's Brahma.

Brahma, which in September began trucking its beer in bottles all the way from Brazil, is already reckoned to hold about 1 per cent of the Argentine market, and is aiming for 3 to 4 per cent share over the next two years.

Imports began surging into Argentina last summer, when trade liberalisation combined with local industry's lack of capacity, allowed foreign can sales to take about 3.5 per cent of the market. But consumers' initial excitement over a wealth of exotic new labels is fading, leaving Brahma and Quilmes to do battle alone.

As well as defending its dominant 64 per cent of the market, Quilmes, whose Bermuda-based parent company is 15 per cent owned by Heineken of the Netherlands, also imports Heineken, sales of which are roughly equivalent to Brahma's.

Mr. Pedro Algorta, general manager of Quilmes' Argentine

operating arm, says Brahma does not bother him much: "When the consumer is doing well, the company does well. Our biggest project is to keep up with the demand."

Beer production in Argentina has risen by about 50 per cent to 7.98m hectolitres in 1991, from 5.45m hectolitres in 1986. Per head consumption of 24.6 litres a year is now comparable with other Latin countries.

The Bermuda parent - most of whose sales are in Argentina - reported sales up 25 per cent in the first half of 1992 to \$209.9m, and net income up 2.6 per cent to \$20.1m. It had sales of \$364.3m for all 1991, up 34 per cent over 1990, while net income rocketed to \$39.6m from \$16.1m.

It is adding capacity with a new \$70m brewery and is building a \$35m malting facility. It has invested \$41m over the past five years in upgrading plants. Foreign analysts rate Quilmes' management highly, lauding its approach to widening margins by improving

quality and introducing new technology rather than raising prices.

Quilmes has spread itself abroad. Last year, it began tackling Chile's monopolised market with a brewery in Santiago and now claims 15 to 20 per cent of Chile's rapidly-growing market.

Quilmes also owns small beer and soft-drink companies in Paraguay and Uruguay.

Understandably, Mr. Algorta is non-committal on the possibility of entering the troubled Brazilian market. But Quilmes could import Brazilian Kaiser beer into Argentina. Kaiser is owned by its ally Heineken and Brazilian Coca-Cola bottlers.

Many Argentine beer executives are deeply suspicious of Brahma's arrival on the scene. They wonder how it can truck beer 1,600km to Buenos Aires and still make money.

They claim that Brahma must be dumping beer that it cannot sell in its depressed home market, or is

receiving covert subsidies.

Mr. Ingo Ostrovsky, Brahma's public affairs manager, tells a different story: "Brazil always had a beer shortage, so we never had the opportunity of exporting. Now we have projects to increase capacity and dedicate ourselves to foreign markets. We would be exporting even without the crisis in Brazil. The original idea is to export 10 per cent of output to neighbouring countries."

He says rebates on most of the 151 per cent in taxes it pays on factory gate prices enable it to sell beer in Buenos Aires at about the same price as in Brazil.

From a marketing point of view, Brahma is also helped by the fact its bottles are one-third smaller than those of its local competitors which means they sell for slightly less than Quilmes bottles of almost one litre even though Brahma's beer is actually more expensive.

Brahma has started an advertising campaign and is working hard on supermarket

outlets. It already knows the Argentine market well through its local partner, Lendrina SA, with which it owns a malting plant in Buenos Aires province.

Analysts speculate that if all goes well, Brahma will seek a firmer foothold in Argentina, possibly by buying a smaller brewery. That should not be too difficult. Brahma had net income of \$73m on sales of \$1.2bn in 1991, although sales this year are down by over 20 per cent.

The advance of beer in Argentina has come at the cost of dwindling wine sales, with consumption halving to 50 litres per head in the last 20 years.

The dwindling appeal of wine is forcing some wineries to diversify into beer and mineral waters. Mr. Roberto Lohs, managing director of winery Finca Flichman, started a side-line distributing German Beck's beer two years ago. This summer he will start selling American Coors beer.

Flichman could well increase its presence in beer. That is a fine aspiration, but it will take many a long hard summer before it can take on Quilmes and Brahma.

NOTICE TO THE HOLDERS OF

FBG (U.K.) PLC

(formerly: Edgars (U.K.) PLC)

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(the "£ Bonds")

and

USS 75,000,000

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(the "US\$ Bonds")

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Notice is hereby given that, pursuant to paragraph (d) of the Redemption terms of the £ Bonds and the US\$ Bonds (together, the "Bonds"), the holder of any of the above Bonds will have the option to have such Bonds redeemed by FBG (U.K.) PLC at 118% of their principal amount (for the £ Bonds) and at 123% of their principal amount (for the US\$ Bonds) on 5th March, 1993 provided that all unattached coupons pertaining thereto are attached and surrendered therewith.

To exercise such option, the Bondholders must deposit their Bond to be redeemed (together with the form of election of early redemption) on or before 5th March 1993, in the case of a £ Bond, with any Paying Agent or, in the case of a US\$ Bond, with the Registrar or the Transfer Agent at the address mentioned on the Bonds, at any time between January 19, 1993 and February 3, 1993 (both dates inclusive).

Any Bond so deposited may not be withdrawn without the prior consent of FBG (U.K.) PLC.

Luxembourg, December 18, 1992

The Principal Paying Agent
KIL Kreditbank Luxembourg

Mabon Securities Corp.

thanks the presenting companies at its

SEVENTH ANNUAL RESEARCH CONFERENCE

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Daily Free International	El Paso Natural Gas	Energy Service	Emcor		
First Financial Management	Fluoroc IndusTech	Football Group	Gillette		
Halliburton	IBG & Company	IL-Lo Automotive	MACCA Group	ImCom	
Imperial Oil	J.C. Penney	James Apparel Group	Laser Interacting Systems		
Lin Chemicals	Martins Merrill Dow	McDonald's Company	MicroAge		
Mid-America Waste Systems	Network General	Neopac Business	North American Mortgage		
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Special Thanks to Our Keynote Speakers:
Alfred M. Zelen, Chairman, The Gillette Company
Peter Lynch, Treasurer, The Fidelity Group of Funds

MABON SECURITIES CORP.
Member New York Stock Exchange

Grand Hyatt Hotel, New York, NY, December 1 and 2, 1992

INTERNATIONAL CAPITAL MARKETS

Finland surprises market with SFr500m 8-year note

By Brian Bolton

THE Republic of Finland made an early start to its 1993 international borrowing programme yesterday, unexpectedly launching a SFr500m eight-year bond, priced to yield just below 6 per cent.

Credit Suisse, which is ar-

INTERNATIONAL BONDS

anging the issue, said that Finland took advantage of the receptive state of the Swiss bond market, where interest rates are thought to be heading lower, to launch its biggest issue in the sector so far.

Bankers said that although the 6 per cent coupon is above the current market rate, the pricing was a little aggressive, given Finland's heavy borrowing requirements. The pay-

ment date is in February.

The four Swiss franc issues launched yesterday were worth a total of SFr500m. The other three, for Shell Australia, Rabobank Nederland, and Total of France, were all said to be swap-driven.

The European Community reopened the Ecu market with the first issue in the sector since the summer. The Sfr500m third tranche of an issue first launched in December last year was priced to yield three basis points over the bid side of the existing issue and brings the total amount outstanding to Ecu830m.

Lead manager BZW reported a warm reception for a deal which, it argues, proves that returns to the currency market have been greatly exaggerated. Demand, it said, tended to be mainly from European institutional investors. The syndicate broke within

NEW INTERNATIONAL BOND ISSUES

Borrower	US DOLLARS	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
Nord LB, London Branch(a)	100	(a)	100	1993	-	-	Lehman Brothers Int.
ECU	80	8.25	98.425	1997	25	-	Barclays de Zoete Wadd
SWISS FRANCES							
Republic of Finland	500	6	102	2001	-	-	Credit Suisse
Shell Australia**	150	8	102	2000	-	-	Credit Suisse
Rabobank Nederland**	100	5.75	102.76	2001	-	-	UBS
Shell Australia**	100	6	102.575	2000	-	-	UBS

Final terms and non-callable unless stated. **Private placement. (a) Floating rate note. (b) Coupon pays 37.50p below 3-month. Putable every 3 months at par. (c) Putable with outstanding ECU400m. Plus 30 days secured interest.

15 minutes of the launch.

Bankers said that the issue, though small, shows that the sector can still attract new money. They said if stability returns to the currency market there could be further Ecu issuance in the new year.

The London branch of NordLB issued \$100m of one-year paper under an existing medium-term note programme, through Lehman Brothers. The

notes are puttable every three months, and were described by other banks as commercial paper dressed up as bonds.

Barclays de Zoete Wadd has issued \$143m of US commercial paper backed by European trade receivables, the first asset-backed paper to be channelled through its special purpose securitisation programme, Sceptre International, writes Tracy Corrigan.

The Sceptre vehicle pur-

chases diversified pools of trade receivables, with an average size in excess of \$50m equivalent, from high quality European companies, and then sells asset-backed commercial paper rated A1+/P1.

The \$1bn programme allows for paper to be issued in both the US domestic market, as in this case, and in the Euro-commercial paper market.

The first batch of receivables to be securitised under the programme consists of close to 2,000 trade contracts sold to the vehicle by one UK company.

However, Barclays has been discussing potential issues under the programme with a number of continental European companies.

The London stock exchange's bond agreed yesterday to proceed with links between its own trade confirmation system, Sequel, and two rival systems, writes Richard Waters.

Earlier suggestions from the exchange that it might not proceed with the links had angered a number of institutional investors, since the links are seen as important in developing an electronic network through which details of international share transactions can be agreed.

Japanese banks upset by slowing of deregulation

By Robert Thomson in Tokyo

JAPANESE commercial banks expressed dismay yesterday at the slowing of financial deregulation, which has become a victim of the Tokyo stock market collapse.

A package of long-awaited reforms announced yesterday by the Ministry of Finance will keep banks out of stock trading for the indefinite future and ensure that their role in bond markets is limited.

Japanese brokers had argued that the collapse of stock prices damaged the industry's health, and that most houses were not fit to compete with banks in the securities markets or to take advantage of opportunities in the banking sector.

Under the deregulation plan announced yesterday, the country's 10 trust and long-term credit banks will be able to establish securities subsidiaries from next April to issue but not market convertible and warrant bonds, and to deal in straight bonds.

The leading 11 commercial banks will have to wait at least another year for the same, limited privileges, to be reviewed in two to three years by the ministry, which suggested that further reforms would then be announced. Officials at long-term credit banks, the Industrial Bank of Japan, the Long-

Term Credit Bank of Japan and Nippon Credit Bank, were frustrated by a restriction on the new subsidiaries' dealings with companies for which they are the main bank.

While Japanese banks have been made wary of the stock market by the collapse of prices and trading volume over the past three years, they were hoping that the many months of negotiation with finance ministry officials would have brought more gains than were revealed yesterday.

The securities houses will be allowed to establish trust banking subsidiaries with greater freedom to deal in investment trusts and currency instruments, but they were denied access to special large-lot securities trusts and special loan trusts in which public funds are often invested.

Several Japanese securities houses have indicated that they may not bother to apply for trust banking licences. They are awaiting information from the ministry on the costs of entry to the business and a timetable for the further easing of restrictions.

In an attempt to establish a "fire wall" between the banks and their new subsidiaries, the ministry indicated that board members of the subsidiaries will not be allowed to return to the parent company.

Bérégovoy fails to stem weakness in French issues

By Sara Webb in London and Patrick Harverson in New York

FRENCH government bonds fell yesterday as speculation over the French currency persisted in spite of firm statements by the French prime minister and finance minister that the franc would remain within the European exchange rate mechanism and would not be devalued.

Mr Pierre Bérégovoy, the prime minister, and Mr Michel Sapin, the finance minister, held press conferences yesterday at which they stressed their commitment to defending

GOVERNMENT BONDS

the franc/DM parity. They said that the economic fundamentals did not justify a lower exchange rate for the franc.

However, short-term money market rates continued to rise, and three-month money was quoted at 11.4 per cent to 12 per cent against 11 per cent to 11.4 per cent on Wednesday. The franc held steady at 3.4718 to 3.4720 to the DM.

The March bond future settled at 110.70, down 0.40, while in the cash market the yield on

FT FIXED INTEREST INDICES

Barfingers(BK)	93.67	93.57	93.60	93.71	93.84	93.10	93.10	93.54	93.11
Fixed Income	101.96	101.96	101.73	102.01	101.94	97.37	101.29	97.33	
Banks: 100: Government Securities 13/10/26 Tunes Interest: 125.0									
* For 1982: Government Securities high above comp: 126.49 / 126.49, low 49.18 / 25/75									
Pool Interest high above comp: 112.97 / 112.97, low 55.53 / 55/55									
GILT EDGED ACTIVITY									
Index:	Dec 16	Dec 15	Dec 14	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6
Oil: Edged Average	112.4	113.3	104.1	105.1	123.9				
Oil: Edged Surplus	110.2	113.6	114.7	117.7	122.8				
* GC activity Indexes released 1974									

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COMPANY NEWS: UK

Gestetner improves 21% to £27m

By Paul Taylor

GESTETNER Holdings, the international office equipment distributor which has recently been the subject of bid speculation, yesterday reported a 21 per cent increase in full year pre-tax profits to £27m.

Turnover for the 12 months to October 31 was flat at £900.3m (£898.3m).

A maintained final dividend of 6.4p makes an unchanged 8.2p total. Basic earnings increased to 22.2p (18.4p); fully diluted the figure was 12.1p (11.6p).

Mr Basil Sellers, chairman, would not comment on the bid rumours which have helped underpin a rise in Gestetner's share price in recent months. Yesterday the stock closed up 2p at 159p.

Last year he persuaded Ricoh, the Japanese office equipment manufacturer, to pay 250p per share for a 24.2 per cent stake in the group.

Commenting on the results Mr Sellers said that trading conditions in Gestetner's European markets had continued to

be difficult. However, sales in its international and North American regions were "pleasing".

Second-half earnings were more than double those in the first half "reflecting a continual improvement in the trading performance of the group".

The group's core office automation products business reported a marginal increase in sales to £735.9m (£725m) and trading profits of £41.3m (£34.1m). Gross margins continued to slip reflecting reduced sales of older high margin products and the group's policy of reducing product prices to maintain market share. However, cost cutting in 1991 resulted in significantly lower operating expenses.

Copiers now account for 62 per cent of office equipment sales although digital duplicator sales are also rising.

The group's photographic products business suffered the effects of the recession with sales, adjusted for currency translation effects, falling 6 per cent to £166.4m and trading profit dropping to £4.7m



Basil Sellers: would not comment on bid rumours

(£3.9m). The camera business, which is being sold, had sales of £81.4m and trading profits of £1.1m. Mr Sellers said the sale of this business, announced in September, should be completed next month. The photographic supplies business, which is being retained, had sales of £28m and posted trading profits of £3.6m.

The effective devaluation of

COMMENT

Gestetner's results were somewhat better than expected although there are still a few black spots like Canada. Revenues from service contracts and supplies have provided some protection from the recession, as has the opening up of new markets in Latin America and Asia. With almost 95 per cent of its sales outside the UK the group is especially vulnerable to currency fluctuations. If rates stabilise around current levels the profit and loss account should be a big beneficiary this year, even without an economic upturn in Europe. Currency translation accounts for all of the 12 percentage point increase in gearing to 36 per cent at year end. Results for this year are difficult to predict, but £35m pre-tax and fully diluted earnings of 15p are at the top end of expectations.

At those levels the stock is trading on low prospective P/E of 9.8, but if no real bidder emerges the stock may not go much higher.

Restructuring lifts Devenish

By Roland Rudd

A RESTRUCTURING and expansion of its pub estate helped J4 Devenish, the West Country-based pub operator, overcome a disappointing holiday season in Cornwall to increase its operating profits from pubs to £16.8m (£16.5m).

Devenish withdrew from wholesaling and brands at the time of the failed bid from Boddington last year and used the £25m proceeds to buy an extra 45 pubs.

After lessening 115 pubs from Whitbread for eight years it increased its estate from 376 to 532 houses. Earlier in the year it bought 28 Roast Inns and Henry's Cafe Bars from Whitbread for £16.8m.

Capital expenditure rose from £3.5m to £3.8m. Devenish believes its operating profits from pubs would

have been £700,000 greater if had not been for the disappointing summer in Cornwall, where a third of its estate is based.

Profits from property disposals fell from £1.78m to £763,000. Devenish's 30 per cent stake in the wholesaling businesses sold to Free traders was responsible for increasing its share of profits from associated undertakings to £476,000 (£206,000). Extra provisions of £1.4m put aside at the time of the sale were not needed and therefore gave rise, after defence and aborted disposal costs, to an extraordinary credit of £446,000 compared to a £5.14m charge. Borrowings increased from £14.8m to £34.5m, giving gearing of 34.6 per cent.

Devenish's decision to refocus its business and concentrate on

pubs produced a satisfactory result in a difficult year. It would be hard, even for its potential adversary Boddington, to fault the strategy - not least because it argued for last year when it made its failed bid. Investors will have to decide whether to take the more charitable view, that the present management can build on its performance, or the more cynical, which suggests that it has produced a one-off improvement in the face of another possible bid. Which ever view they take the shares look good value. Either the concentration on pubs will continue to boost profits or Boddington will make another bid. With forecast pre-tax profits of £14.5m, excluding property disposals, the shares - which rose 3p to 259p - are on a prospective multiple of 13.5, a slight premium to the sector average.

Merrydown shares rise 10% on listing news

By Peggy Holtinger

SHARES IN Merrydown Wine jumped 10 per cent to 248p as the USM-quoted cider company announced plans for a full listing and the purchase of the Schloer and PLJ brand names for a minimum of £32m.

The group said it intended to move to the official list on January 19 under the new name of Merrydown.

Mr Richard Purdey, chairman, said the transition had been inevitable, given the likely closure of the Unlisted Securities Market next year. The acquisition of Schloer would give the group 29 per cent of the bottled fruit drink market, complementing its Plumont and Sorrelle products.

Merrydown will pay Smith-

Kline Becham an initial cash consideration of £4.35m for the brand names, to be funded by the issue of 2.73m shares. At 205p each, the share issue will raise £5.5m after expenses. A further £3.4m will be paid over three years.

The share capital will increase by 34 per cent as a result of the deal. Mr Purdey said the group would "work hard to ensure that shareholders' faith is repaid by a very considerable increase in earnings".

The brands are expected to make a marginal contribution in the year to end-March.

Mr Purdey said Merrydown would concentrate on expanding the range and increasing marketing. Sales Schloer in 1991 were about £6.5m, and £817,000 for PLJ.

NEWS DIGEST

SEP jumps and plans £3m placing

SEP Industrial Holdings, the USM-quoted group which has interests in manufacturing, distribution and international trading, reported a sharp jump in pre-tax profits from £214,000 to £330,000 for the year to September 30.

The group also announced a placing and open offer of 23.4m new ordinary shares to raise £3.2m and said that it planned to seek a full listing for its shares.

Mr Paul Formby, chairman, said the result reflected the improved contribution from the distribution activities, loss elimination and interest savings arising from a reduction in group indebtedness. It was achieved on reduced turnover of £24m (£24.5m) but the interest charges were just £577,000 (£1,577m).

Earnings per share came to 1.42p (0.37p) and a proposed final dividend of 0.35p (0.2p) brings the total to 0.65p (0.2p). Proceeds from the placing would assist the funding of the group's expansion programme. Mr Formby said, as well as any requirement for additional working capital. The shares will be placed at 14½p on the basis of one new share for every two held.

Overseas boost for Learmonth Burchett

A buoyant performance overseas and steady results from the UK, enabled Learmonth & Burchett Management Systems to report pre-tax profits of £753,000 for the six months to October 31, compared with losses of £281,000.

The USM-quoted supplier of

information technology services also announced that it was raising a net £3.5m by a 1-for-4 rights issue of 3.47m shares at a subscription price of 58p, with a 10p discount to the current price of 68p.

Turnover in the period under review rose 6 per cent to £10.7m (£10.1m) of which the overseas contribution increased from 30 per cent to 40 per cent. US sales advanced by 30 per cent.

Earnings per share were 3.1p (losses 1.7p). The company said it was not in a position to pay an interim dividend, but if the expectations for the full year were realised it would be able to recommend a payment at the year end.

Westport returns to the black

In a "difficult business climate" Westport Group, the USM-quoted exhibition, photographic services and markets specialist, turned round from pre-tax losses of £373,000 to profits of £111,000 in the half year to October 30.

Turnover improved by 9 per cent to £7.9m (£7.31m). Earnings per share amounted to 0.05p (0.12p) losses.

Looking ahead, Mr Ralph Kanter, chairman, said he anticipated the group returning to profit for the full year. Losses were £225,000 in 1991-92.

Tinsley Robor reduces losses

Tinsley Robor, the specialist printing and packaging company, reduced its pre-tax losses

from £398,000 to £132,000 in the six months to September 30. This was struck after a rise in operating profits to £226,000 (£20,000), a fall in interest charges to £268,000 (£428,000), and a provision for a single bad debt of £195,500.

Mr John Rose, chairman, said that trading conditions had remained "difficult across the whole group with continued severe pressure on margins". However, turnover advanced 15 per cent to £2.4m, with most of that growth coming from the music sector.

Losses per share shrunk to 0.38p (1.37p) and there is no interim dividend (0.75p).

Multitone little changed at £875,000

Multitone Electronics yesterday reported little changed pre-tax profits of £875,000 against £884,000 in the first half to October 31, in what it described as further worsening trading conditions.

Sales of the paging systems and equipment maker, rose 6 per cent to £13.1m (£11.4m) and development expenditure was increased to £1.1m (£946,000). A higher interim dividend of 1.5p (1.25p) is payable from earnings per share of 4.03p (3.73p).

Optometrics falls to \$29,000

Optometrics Corporation, the USM-quoted optical systems specialist based in Massachusetts, saw pre-tax profits for the six months to September 30 fall from \$77,000 to \$29,000 (£19,000).

The company also announced the acquisition of Intercom, a distributor of scientific instruments. No price was disclosed.

Turnover for the half year was \$1.76m (£1.56m) and earn-

ings per share came out at 0.05 cents (0.6 cents).

The company has called an extraordinary meeting to increase the authorised share capital from \$120,000 to \$200,000 and allow the company to buy up to 10 per cent of its capital in any fiscal year.

GWR more than doubles to £721,000

Pre-tax profits of GWR Group, the USM-quoted independent radio contractor, more than doubled from £339,000 to £721,000 in the year to end-September.

The result was struck on turnover up by £1.14m to £3.64m. Earnings rose by 95 per cent to 15.6p per share and the final dividend of 4p (3p) raises the total for the year to 7p (4p).

Amberley incurs £79,000 loss

Amberley Group, a provider of building preservation services, ran up a loss of £79,000 pre-tax for the half year ended September 30. That compared with previous profits of £75,000.

First half turnover totalled £1.62m (£1.59m). Losses per share were 1.44p (0.58p) earnings.

Barcom back in black with £0.7m

In a year of change and development, Barcom, the civil engineering and plant hire concern, maintained its recovery to finish the 12 months to September 30 with a pre-tax profit of £702,000, against a restated £4.82m loss.

Sales totalled £11.5m (restated £6.24m) and earnings per share were 9.3p (235.5p losses). A dividend of 1.25p (nil) is recommended. Exceptional credits came to

£204,000 (£1.71m) debits comprising profits on sale of freehold properties. Last year's figures were restated to account for the disposal of Venture Plant (Scotland) as an extraordinary charge instead of an exceptional item.

Shoprite progress pushes shares up 8%

Shares in Shoprite Group jumped 8 per cent, from 529p to 572p, as the grocery and vehicle retailer announced record pre-tax profits of £2.71m for the year to November 1.

The Isle of Man-based group, which also has property interests, reported the rise from a previous £1.11m on sales well ahead at £87.5m (£85.4m). The progress was attributed to its performance in Scotland. However, the rapid expansion there pushed gearing to 66 per cent, breaching the group's ceiling of 60 per cent.

Earnings per share jumped from 8.7p to 18.9p. The final dividend is increased to 5.5p, which together with the maiden interim of 2p makes a total of 7.5p (5.2p).

TGI sharply lower at £0.35m

Pre-tax profits of TGI, a designer and manufacturer of loudspeakers and related equipment, fell from £971,000 to £349,000 over the six months to September 30.

The corresponding figure included exceptional gains of £451,000 on the disposal of the Havant property. Turnover was little changed at £16.1m (£16.82m). However, the prior year figure was boosted by an Indonesian contract. Earnings declined to 1.5p (2p) but the company is resuming interim dividends via a distribution of 0.5p.

NOTICE OF ADJOURNED MEETING

of the holders of the outstanding
US\$ 50,000,000 Guaranteed 7 per cent. Convertible Bonds due 1995

Pirelli Financial Services Company N.V.

Unconditionally guaranteed by
Pirelli Società Generale S.A.

Notice is hereby given that a Meeting of the holders of the above Bonds (the "Bondholders") convened by the Issuer for Tuesday, 8th December, 1992 by the Notice dated 16th November, 1992 and published in the Financial Times and the Luxembourgish Wort on that date was adjourned through lack of a quorum and that the adjourned Meeting will be held at the offices of Linklaters & Parnes, Barrington House, 59-67 Gresham Street, London EC2V 7JA on 30th December, 1992 at 12 noon (London time) for the purpose of considering and, if thought fit, passing the following resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed (the "Trust Deed") dated 5th August, 1985 made between the Issuer, Pirelli Società Generale S.A. as Guarantor, Società Internazionale Pirelli S.A. and The Law Debenture Trust Corporation p.l.c. (the "Trustees") as trustees for the Bondholders.

Extraordinary Resolution

"That this Meeting of the holders of the outstanding US\$ 50,000,000 Guaranteed 7 per cent. Convertible Bonds Due 1995 (the "Bonds") of Pirelli Financial Services Company N.V. (the "Issuer") constituted by the Trust Deed dated 5th August 1985 (the "Trust Deed") made between the Issuer, Pirelli Società Generale S.A. as Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustees") as trustees for the holders of the Bonds (the "Bondholders") hereby:

- (1) assents to the release of the guarantee of Pirelli Società Generale S.A. contained in the Trust Deed and the substitution for Pirelli Società Generale S.A. as the Guarantor in respect of the Bonds by Pirelli SpA and agrees that Pirelli SpA shall become the "Guarantor" for all purposes in respect of the Trust Deed, the Bonds, the Coupons or otherwise;
- (2) assents to the modification of the Terms and Conditions of the Bonds as printed on the reverse of them and in the First Schedule to the Trust Deed and the provisions of the Trust Deed as set out in the draft Supplemental Trust Deed in the form of the draft produced to this Meeting and for the purposes of identification signed by the Chairman of it (the "Supplemental Trust Deed");
- (3) authorises and requests the Trustee to concur in the modifications referred to in paragraphs (1) and (2) of this Resolution and, in order to give effect to it, forthwith to execute the Supplemental Trust Deed with such amendments (if any) to it as the Trustee shall require; and
- (4) sanctions every abrogation, modification, compromise or arrangement in respect of the rights of the Bondholders and the holders of the coupons relating to the Bonds against the Issuer and Guarantor involved in or resulting from the modifications referred to in paragraphs (1) and (2) of this Resolution."

Background to the proposal

Under the terms of the Trust Deed dated 5th August 1985, Pirelli Società Generale S.A. has guaranteed all payments due under the Trust Deed and, together with the Issuer and Società Internazionale Pirelli S.A., has given various covenants and a negative pledge. Pirelli Società Generale S.A. is now wholly owned by Pirelli SpA which has decided to take over the responsibility for guaranteeing the debts of its subsidiaries, a responsibility which previously had been delegated to Pirelli Società Generale S.A. In view of this decision, Pirelli SpA has also decided to substitute itself as Guarantor for all existing debts previously guaranteed by Pirelli Società Generale S.A. It has therefore proposed the substitution of itself as the Guarantor of the Issuer's obligations under the Bonds.

Pirelli SpA has certain existing secured debt and financial covenants and wishes therefore to amend the Terms and Conditions of the Bonds and Trust Deed (including the negative pledge and financial covenants) relating to the Guarantor as explained in the Explanatory Memorandum dated 16th November, 1992 referred to below.

The Issuer has accordingly convened a Meeting of the Bondholders by the above Notice to request their agreement by Extraordinary Resolution to the matters contained in such Extraordinary Resolution. The Issuer considers that the proposed modifications contained in the Extraordinary Resolution set out above are fair and reasonable in the circumstances and, accordingly, the Issuer strongly urges all Bondholders to vote in favour of the Extraordinary Resolution.

The attention of Bondholders is particularly drawn to the quorum required for an adjourned Meeting which is set out in paragraph 2 of "Voting and Quorum" below. Copies of the Trust Deed (including the Terms and Conditions of the Bonds) and the draft Supplemental Trust Deed referred to in the Extraordinary Resolution set out above will be available for inspection and copies of the Explanatory Memorandum which includes an explanation of the proposals and financial information of Pirelli SpA, will be available for collection by Bondholders at the specified offices of the Paying Agents set out below.

In accordance with its normal practice, The Law Debenture Trust Corporation p.l.c. as Trustee for the Bondholders expresses no opinion as to the merits of the proposals but on the basis of the information given in the Explanatory Memorandum (which it recommends Bondholders to read carefully) it has no objection to the Extraordinary Resolution being put to Bondholders for their consideration. However, the Trustee has not analysed the credit standing of Pirelli SpA or been involved in negotiating the proposed modifications of the Trust Deed and recommends Bondholders who are unsure of the impact of the proposals to seek financial advice.

Voting and Quorum

1. A Bondholder wishing to attend and vote at the adjourned Meeting in person must produce at the adjourned Meeting either the Bearer Bonds, or a valid voting certificate or valid voting certificates issued by a Paying Agent relating to the Bearer Bonds) or be a holder of a Registered Bond, in respect of which he wishes to vote.

A holder of Bearer Bonds not wishing to attend and vote at the adjourned Meeting in person may either deliver his Bearer Bonds) or voting certificate to the person whom he wishes to attend on his behalf or give a voting instruction form (on a voting instruction form obtainable from the specified offices of the Paying Agents set out below) instructing a Paying Agent to appoint a proxy to attend and vote at the adjourned Meeting in accordance with his instructions. A holder of Registered Bonds not wishing to attend and vote at the Meeting in person may appoint a proxy by executing and delivering a form of proxy in the English language (in a form available from the specified office of the Transfer Agent set out below) to appoint any person to act on his behalf in connection with any Meeting.

Bearer Bonds may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to order or under its control by Codel S.A. or the Operator of the Euro-clear System or any other person approved by it, for the purpose of obtaining voting certificates or appointing proxies, and forms of proxy may be delivered to any Paying Agent by holders of Registered Bonds for the purpose of appointing proxies, not later than 48 hours before the time appointed for holding the adjourned Meeting (or, if applicable, any further adjournment of such Meeting), giving voting instructions in respect of the relative Meeting. Bearer Bonds so deposited or held will not be released until the earlier of the conclusion of the adjourned Meeting (or, if applicable, any further adjournment of such Meeting) and the surrender of the voting certificate) or not less than 48 hours before the time for which the Meeting (or, if applicable, any adjournment of such Meeting) is convened, the aforesaid issued in respect thereof. Any proxy appointed by a holder of a Registered Bond shall be deemed to be the holder of the Registered Bond so long as the appointment remains in force.

2. Voting certificates issued and voting instructions given and the appointment of proxies for the Meeting convened at the offices of Linklaters & Parnes, Barrington House, 59-67 Gresham Street, London EC2V 7JA at 12 noon on 8th December, 1992 will be valid for the adjourned Meeting unless they are, in the case of voting certificates, surrendered before, or, in the case of voting instructions and forms of proxy, revoked or amended by the time being 48 hours before the time for which the adjourned Meeting is convened.

3. The quorum required at the adjourned Meeting is two or more persons present in person holding Bonds or voting certificates or being proxies or representatives whatever the principal amount of the Bonds so held or represented.

4. Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the Meeting or by one or more persons holding one or more Bonds or voting certificates or being proxies or representing in the aggregate not less than one-fifth in principal amount of the Bonds for the time being outstanding. On a show of hands every person who is present in person and produces a Bearer Bond or voting certificate or is a holder of a Registered Bond or is a proxy or representative shall have one vote. On a poll every person who is so present shall have one vote in respect of each US\$ 1,000 principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy.

5. To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the votes cast. If passed, the Extraordinary Resolution will be binding on all the Bondholders, whether or not present at such Meeting and whether or not voting, and upon all the holders of the coupons relating to the Bonds.

Principal Paying Agent

Kreditbank S.A. Luxembourggoise
43 boulevard Royal, L-2955 Luxembourg

Paying Agents

Kreditbank N.V.
Arenbergstraat 7, B-1000 Brussels

Swiss Bank Corporation
Aeschenvorstadt 1
CH-4002 Basle

Kreditbank N.V.
7th Floor, Exchange House
Princes Street, London EC2A 2HQ

Kreditbank N.V., New York Branch
125 West 55th Street, New York, N.Y. 10019
(also Transfer Agent)

Pirelli Financial Services Company N.V.

18th December, 1992

Notice of Interest Rate

To the Holders of

The United Mexican States
Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rates covering the interest period from December 16, 1992 to June 16, 1993 is detailed below:

Series Designation	Rate	Interest Amount	Interest Payment Date
DMK Discount Series	9.51563 Pct. P.A.	DMK 48.11 Per DMK 1,000	June 16, 1993

CITIBANK, N.A., Agent

December 18, 1992

1st ANNOUNCEMENT

On behalf of one of our Clients we inform you, that the following ORIGINAL WARRANTS were lost viz:

86643 + 86644 + 86645 + 86646 + 86647 = 5 x 84 bags of Robusta Coffee IVORY COAST R.G. I.I. These warrants were issued by "CARGO TERMINAL TRANSITVEEM BV."

As per Art. 51 of the "Warehousing-Conditions" filed with the Registries of the District Courts at A'dam/R'dam on 10-02-1955, anyone who wants to lodge a claim on said lots of Coffee is kindly requested to let us have proof in writing before January 16th, 1993.

Borsboom Luke & Muroc bv, Strevelsweg 700/208 3083 AS Rotterdam

FBG (UK) PLC

NLG 100,000,000

2.75 per cent

Subordinated Convertible Bonds due 1997

Unconditionally guaranteed on a subordinated basis by, with non-detachable subordinated conversion bonds issued by, and with conversion rights into Ordinary Shares of

FOSTER'S BREWING GROUP LIMITED

Redemption at the Option of the Bondholders

Notice is hereby given that in accordance with the Trust Deed dated 5th March, 1987, each Bondholder may redeem such Bond on the fifth day of March, 1993 at 120% of its principal amount provided that all unsatisfied coupons appertaining thereto are attached or surrendered therewith. To exercise this option the Bondholder must deposit such Bond with the form of election of early redemption enclosed on each Bond daily completed, with Cash Sales Plan Bonus National N.V., Herengade 47B, 1017 LB Amsterdam or any other Paying Agent. Such deposit can take place as from January 19, 1993 until February 2, 1993.

Amsterdam/Edinburgh
December 17, 1992

Platinum Trust B.V.
Trustee
FBG (UK) Plc
Issuer

CONTRACTS

Supplying Aberdeen harbour scheme

A contract worth about Nkr400m (£28.1m) for fabricating the drilling module for the Heidrun production platform has been awarded to Kvaerner Egersund by Conoco Norway Inc. The development operator for the Heidrun field off central Norway, the contract will be executed by the Kvaerner Egersund yard in Egersund south of Stavanger.

An average of 300 people will be employed on the module over an 18-month period, with the workforce expected to peak at around 600 next summer. Work will begin immediately and last until July 1994.

The Heidrun contract gives Kvaerner Egersund a good base workload up to spring 1994, and raises the yard's order backlog to about Nkr800m (£56.2m).

Refurbishment

NICO CONSTRUCTION (EUROPE) has won four refurbishment and fit out contracts in central London worth £10.3m.

The first includes the completion of the third phase of an upgrading programme at BP Oil's Britannic Tower in the City and significant refurbishment of building services and spoke internal fitting out at Devonshire House for Hamilton Oil Company.

The fit out contracts include a former listed church in Victoria for Intergraph (UK) and restaurant facilities for the Royal Mail at Mount Pleasant.

Airport terminal

Eglinton Airport near Londonderry is being given almost £5m by the European Regional Development Fund to help build a new terminal building and road access.

Derry City Council expects 120 new jobs to be created by the end of the decade.

Paint agreement

MANDERS has won a long-term agreement to supply own brand paint to the Wickes Group. The contract will be supplied from its new plant in Wolverhampton.



The development of a new multi-berth facility at Aberdeen harbour has taken a significant step forward with the placing of the main construction contract.

Valued at almost £5.5m, the contract has been placed by Aberdeen Harbour Board with **BIRSE CONSTRUCTION**.

Work on the contract will begin early in 1993 for completion towards the end of the year and will employ up to 100 workers at its peak.

The project includes dredging and removing 250,000 cu metres of material, pouring more than 100,000 cu metres of concrete and the installation of

6,500 tonnes of steel piles.

The £11m redevelopment of the former shipyard site will create more than 500 metres of quay and five deep-water berths, increasing Aberdeen's capacity to handle shipping by 10 per cent.

A new transit shed will also be built as part of the contract.

Railway projects won by Mowlem

MOWLEM MANAGEMENT has won two railway projects. The largest is a £10m design, manage and construct contract for repairs, refurbishment and upgrading of depots, sheds and sidings at 29 sites throughout the London Underground network.

The work comprises the provision of staff facilities, offices, canteens, storage and toilets. The buildings are between 15 and 100 years old; some will be refurbished while others will be demolished and replaced by new buildings.

All the train sheds will be refurbished and other work includes the upgrading of safety, maintenance and cleaning equipment.

The second, at Upminster in Essex, is a £2.4m contract for a British Rail signalling facility which will centralise and upgrade signalling on the London, Tilbury and Southend railway. The two-storey, 1,250 sq metre building will be built on piled foundations, have a steel frame with metal cladding and a roof of pressed metal sheeting.

After Mowlem has completed building works signalling equipment will be supplied and fitted by GEC under a separate contract. Work is due for completion by October 1993.

In Gibraltar Mowlem Management has been awarded a £3.5m contract for the Europa Business Centre. This EC-funded scheme involves the alteration and refurbishment of a former Ministry of Defence dockside warehouse to create a small business centre comprising industrial units, office suites and a training centre.

German power station generator order

GEC ALSTHOM's Man Energie GmbH subsidiary has been awarded a £21m order by RWE Energie AG to design and supply a 155MW steam turbine generator for the KoBra combined cycle demonstration plant which is to be built at the Goldenberg power station south of Cologne.

German subsidiary, has been selected to design and supply components for KoBra's integrated lignite gasification plant.

The KoBra demonstration plant will be the first plant in Germany to produce electricity using both coal gasification and combined cycle technology. It is hoped that the project will lead to further orders for full-scale commercial plants which would herald a new generation of clean, high-efficiency power stations in Germany.

Compared with conventional power stations, the KoBra prototype is expected to attain 30 per cent higher efficiency when it starts commercial operation in 1996.

It will also reduce emissions of sulphur and nitrous oxides to well under statutory levels whilst the improvement in efficiency will lower carbon dioxide emissions.

Equipping the National Grid Company

PEEBLES POWER TRANSFORMERS, a unit of Edinburgh-based NEI Peebles, and **REYROLLE PROJECTS**, the project management business of NEI Reyrolle, of Hebburn on Tyneside, have won orders worth a total of £8m for a project being carried out by the National Grid Company.

NEI Peebles has won an order worth £5m for what is believed to be the highest rated quadrature booster ever installed in the UK, and probably the largest in the world. The 3,000MVA, 400kV unit will be delivered next year.

In addition, the NGC has placed an order worth more

than £3m with NEI Reyrolle, of Hebburn on Tyneside, to supply 420kV gas-insulated switchgear for the same project.

The quadrature booster comprises a shunt unit and a series unit with a total shipping weight of 500 tonnes. It will be installed at Stocksbridge, near Sheffield.

Waste treatment

SIMON-HARTLEY has gained orders worth over £2.5m for waste treatment equipment. The contracts include: £1.5m for a number of stainless steel sludge gates for Beckton Sewage Treatment Works, London; and £700,000 for the supply of electrical and mechanical equipment for a sewage pumping station in Hong Kong.



This information appears as a matter of record only. The bonds described below have already been offered for sale. New Issue December 16, 1992

Dresdner Finance B.V.

Amsterdam, The Netherlands

DM 750,000,000
7 1/2% subordinated Bearer Bonds
of 1992/1997 with Warrants attached
to subscribe for Dresdner Bank Shares

under the unconditional, irrevocable and subordinated Guarantee by

Dresdner Bank
Aktiengesellschaft

Issue Price: 115 1/2 %

Dresdner Bank
Aktiengesellschaft

Banque Nationale de Paris
S. A. & Co. (Deutschland) OHG

Commerzbank
Aktiengesellschaft

Goldman, Sachs & Co. OHG

Salomon Brothers AG

S. G. Warburg Securities

ABN Amro Bank
(Deutschland) AG

Banque Indosuez

Barclays de Zotte Wedd
Limited

Creditanstalt-Bankverein

DG BANK
Deutsche Genossenschaftsbank

Lehman Brothers
Bankhaus AG

NOMURA BANK
(Deutschland) GmbH

CSFB-Effektenbank
Aktiengesellschaft

Merrill Lynch Bank AG

Schweizerische Bankgesellschaft
(Deutschland) AG

Bank Austria
Z-Länderbank Bank Austria AG

Banque Internationale
à Luxembourg S. A.

Bayerische Landesbank
Girozentrale

Dahwa Europe
(Deutschland) GmbH

Robert Fleming
(Deutschland) GmbH

J. P. Morgan GmbH

J. Henry Schroder Wagg & Co.
Limited

YAMAICHI BANK
(Deutschland) GmbH

Deutsche Bank
Aktiengesellschaft

Morgan Stanley GmbH

Schweizerischer Bankverein
(Deutschland) AG

Westdeutsche Landesbank
Girozentrale

Bank Brussel Lambert N. V.

Banque Paribas
(Deutschland) OHG

Caisse des Dépôts
et Consignations GmbH

Deutsche Girozentrale
- Deutsche Kommunalbank -

Kleinwort Benson
Limited

Nikko Bank
(Deutschland) GmbH

Vereins- und Westbank
Aktiengesellschaft

Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements in England and Wales. Figures are in pence per kWh. Prices for first period for trading on 18.12.92.

Period	Pool	Pool	Pool
0100	17.70	18.50	18.50
0200	22.50	22.50	24.16
0300	22.50	22.50	24.16
0400	22.50	22.50	24.16
0500	22.50	22.50	24.16
0600	22.50	22.50	24.16
0700	22.50	22.50	24.16
0800	22.50	22.50	24.16
0900	22.50	22.50	24.16
1000	22.50	22.50	24.16
1100	22.50	22.50	24.16
1200	22.50	22.50	24.16
1300	22.50	22.50	24.16
1400	22.50	22.50	24.16
1500	22.50	22.50	24.16
1600	22.50	22.50	24.16
1700	22.50	22.50	24.16
1800	22.50	22.50	24.16
1900	22.50	22.50	24.16
2000	22.50	22.50	24.16
2100	22.50	22.50	24.16
2200	22.50	22.50	24.16
2300	22.50	22.50	24.16
2400	22.50	22.50	24.16

Prices are determined for every half-hour in each four-hour period. Prices are in pence per kWh. Prices are determined for the purposes of the electricity pooling and settlement arrangements in England and Wales. Figures are in pence per kWh. Prices for first period for trading on 18.12.92.

FIRST AUSTRALIA PRIME INCOME INVESTMENT COMPANY LIMITED
International Depository Receipts
issued by
Morgan Guaranty Trust Company of New York

Notice is hereby given to the shareholders that Payment of coupon number 51 of the International Depository Receipts will be made in US dollars on or after December 22, 1992 at the rate of US\$ 0.0625 per ordinary share at the following offices of Morgan Guaranty Trust Company of New York:

- New York, 30, West Broadway
- Buenos Aires, 35, Avenida de Mayo
- London, 60, Victoria Embankment
- Frankfurt, 44/46, Mainzer Landstrasse

The dividend is not subject to any Australian tax. The dividend withholding tax will be applicable to IDR holders presenting their coupons to the office of the Depository without the appropriate non-Belgian resident certificate.

Depository: Morgan Guaranty Trust Company of New York
35, Avenue des Arts, 1040 Brussels



HA Schult, performance artist, Cologne

High-profile art, excellent prospects.

In 1990 a spectacular happening transformed the area around Cologne's world-famous cathedral. Devised by the renowned performance artist HA Schult, its purpose was to point out the "spiritual" role of the car in today's society. This happening is just one example of the wealth of cultural activity in Cologne, one of Germany's oldest cities with a 2000-year history. Apart from the cathedral and the unique Romanesque churches, Cologne has more than 100 art galleries, 170 antique dealers and 6 auctioneers, and its art dealing community has a finger on the pulse of the "scene" in London, Paris and New York. But that's not all. The city also hosts such major international art fairs as Art Cologne and the West German Art and Antiques Fair. Cologne's new Wallraf-Richartz-Museum/Museum Ludwig, together with numerous other museums, attracts millions of visitors a year, while its philharmonia, opera house and theatres play to enthusiastic audiences from far and near.

In short: Cologne is an international cultural centre par excellence.

To get a more complete picture of Cologne's high-profile art, just write, fax or give us a call.

Stadt Köln
Office of Economic Development
Richartzstr. 2-4, 5000 Köln 1, Germany
Telephone: (0)2 21 21-61 23, Fax: (0)2 21 21-66 66

Europe. Business Centre West

COLOGNE GERMANY

FT-SE Mid Index in the limelight

By Terry Byland,
UK Stock Market Editor

PRIVATE investors seized the initiative in the London stock market yesterday, leaving the big institutions to continue their cautious shuffling of portfolios ahead of this morning's expiry of the December stock index future.

Active trading in the second line issues brought a gain of around 1 per cent in the FT-SE Mid 250 Index, while the FT-SE 100 Index (the Footsie) had to be content with a rise of barely 0.3 per cent on the day.

The FT-SE Mid 250 closed 30 points stronger, but the FT-SE 100, after an erratic session, ended only 7.5 higher at 2,740.3. Trading volume increased sharply, with business in the second line stocks well outpacing that in the FT-SE 100 listed issues.

Once again, the influence of the stock index future was clearly displayed in the stock market by a sharp upswing when the futures opened. But the stock market was unimpressed by the day's list of statistics on the domestic economy.

A rise in November unemployment to an annual rate of 10.3 per cent, with the total at a 5.4-year high, changed little in market perceptions, nor did the 5.5 per cent annualised gain in average earnings in October.

Tax-related deals played a

significant role in the blue chip stocks. After slipping by 7.4 on the Footsie in early trading, securities dealers were cautious of being drawn into the market.

Sea-reported volume jumped to 825m shares from the 675.3m of the previous day, but on Wednesday retail, or customer, business was worth £1.25bn, indicating the weight of overnight tax-related business.

Views of the outlook for the UK stock market among the UK securities houses continued to range between those who warn that pre-Christmas trading sessions, when most of the institutions are no longer at full throttle, can be a misleading guide to underlying sentiment, and the optimists who have already pinned their faith in a further advance in the stock market next year.

At the annual seminar held by Kleinwort Benson Securities yesterday, investors were told that the UK merchant bank is holding its forecast for the 1993 year-end to Footsie 3,000. While seeing the UK stock market as offering the best risk/reward prospect of leading global markets, Kleinwort has doubts over the likely pace of the recovery in UK corporate earnings next year, the uncertain outlook for domestic inflation, and finally over "where the money is going to come from" for an advance in share prices.

Among the brighter sectors yesterday, brewing shares stood out strongly as Guinness continued its recovery from the doubts over international earnings reported recently by UK brokers. GSC, traditionally seen as a defensive stock because of its cautious cash policies, came in for renewed investment support.

Accounting for the bulk of the day's trading was a selection of Alpha securities dealt through the SDAQ system yesterday until 4.30pm. Traded at one million or more are rounded down.

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FT-SE Actuaries Share Indices THE UK SERIES

FT-SE 100	FT-SE MID 250	FT-A ALL-SHARE
2740.3 +7.5	2728.8 +30.0	1309.31 +5.97

	Dec 17	Dec 16	Dec 15	Dec 14	Dec 11	Year ago	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992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INVESTMENT TRUSTS - Cont.

Company	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590
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OTHER UK UNIT TRUSTS

Company Name	Address	Phone	Assets	Liabilities	Equity	Income	Expenses	Profit	Dividend	Yield	Rating
Sheep (Allot) & Co. Ltd.	100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 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